

# LOUISIANA

## DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS



***FISCAL YEAR***  
***2008-2009***

***ANNUAL REPORT***

INSIDE COVER  
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# 2009 ANNUAL REPORT

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## MESSAGE FROM THE SECRETARY

The Louisiana Department of Public Safety and Corrections – Correction Services is pleased to provide the 2008-2009 Annual Report, detailing agency operations from July 1, 2008 through June 30, 2009.

The 2009 fiscal year presented the agency unique opportunities and challenges – from initiating local reentry initiatives to responding to Hurricanes Gustav and Ike to using technology and other efficiencies to reduce costs in tough budget times. I am very proud of the Department’s efforts to accomplish goals and objectives while successfully remaining true to its core mission of public safety.

The Department serves as an example to other states by providing low food costs, low offender costs per day, safe correctional environments for offenders and staff and cost-effective community supervision programs. Louisiana continues to lead the country in the number of professionally-certified employees designated by the American Correctional Association (security, health care and professional staff).

Since January 2008, the Department has focused on four critical areas of operation: offender reentry, local law enforcement partnerships, offender medical and mental health services and probation and parole (community corrections). During the 2009 fiscal year, we have continued our efforts in these areas while keeping a close eye on the costs of corrections.

Governor Jindal was out in front in March 2009, pushing Reentry efforts as the Department joined with Caddo Sheriff Steve Prator to announce the first local-level reentry program in the Northwest Region. The program serves offenders in an 11- parish area who are nearing release from parish jails. The Department plans to open nine additional local reentry programs throughout the state over the next few years, offering educational and other skills to offenders in an effort to reduce recidivism and incarceration rates in Louisiana and, thus, reduce incarceration costs.

The Department’s successful relationship with parish sheriffs has been key in establishing local reentry programming. With more than 11,000 offenders releasing from local jails each year, it’s crucial that these individuals are afforded pre-release programming that is available to offenders housed in state prisons. The Department/Local partnership also produced an updated Basic Jail Guidelines (BJG) during the 2009 fiscal year. Existing guidelines were revised to reflect current practices and new guidelines were developed to require monthly reporting, annual TB testing of offenders and mandatory random drug testing, among other things.

We continue to work with all units to streamline operations and efficiencies in our medical and mental health programs, insuring quality care that meets the community standard. Although faced with critical budget issues, we have implemented varied cost containment measures in our healthcare delivery program that add value to service delivery while increasing efficiency and effectiveness.

The Probation and Parole Division (P&P) caseload continues to grow – more than 65,000 offenders are now under community supervision in Louisiana. During FY 2009, the P&P Division earned reaccreditation with 100% compliance in all standards. The Division also made the conversion to ICOTS (Interstate Compact Offender Tracking System), an internet-based program which provides a nationwide centralized electronic format and database. Probation and Parole also worked diligently to open the first Day Reporting Center (DRC) in New Orleans, one of six planned statewide over the next few years. The DRC targets those individuals under supervision who are dangerously close to being revoked and works on those problem areas (substance abuse, unemployment, etc.) to get individuals back on track with supervision requirements.

There are many other accomplishments and improvements the department has made during FY 09 which you will read about in this report. We hope the annual report will enlighten and inform you about the Department’s widely-encompassing mission and the hard-working, dedicated employees charged with carrying it out.

  
James M. LeBlanc  
Secretary of Correctios

## ANNUAL REPORT

THE ANNUAL REPORT INFORMS THE PUBLIC ABOUT THE LOUISIANA DEPARTMENT OF PUBLIC SAFETY AND CORRECTIONS, CORRECTIONS SERVICES, AND ITS ACHIEVEMENTS AGAINST THE OUTCOMES, GOALS, AND INITIATIVES ESTABLISHED BY THE AGENCY. THIS INCLUDES PROGRESS TOWARDS ACHIEVING THE DEPARTMENT'S PRIMARY MISSION OF PUBLIC SAFETY.

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

TIMELINE OF THE ORGANIZATION

Year Opened	Facility	Acronym	Capacity (6-30-2009)
1835	LA State Penitentiary-BR <sup>1</sup>		
1901	LA State Penitentiary	LSP	5134
1958	C. Paul Phelps Correctional Center <sup>2</sup>	PCC	922
1973	LA Correctional Institute for Women	LCIW	1189
1976	Dixon Correctional Institute	DCI	1258
1978	J. Levy Dabadie Correctional Center	JLDCC	580
1979	Elayn Hunt Correctional Center	EHCC	2105
1980	David Wade Correctional Center	DWCC	1164
1983	B.B. Rayburn Correctional Center	RCC	1132
1989	Avoyelles Correctional Center	AVC	1564
1990	Allen Correctional Center <sup>3</sup>	ALN	1461
1990	Winn Correctional Center <sup>3</sup>	WNC	1461
1996	Forcht-Wade Correctional Center	FWCC	690
2004	Steve Hoyle Rehabilitation Center <sup>4</sup>	SHRC	0

1 La State Penitentiary moved from Baton Rouge to Angola in 1901

2 Created by legislative act in 1958 as a branch of the La State Penitentiary for males 12 yrs and over in 1978 the La legislature ended the transfer of minors to this facility

3 Private managed facility

4 Converted July 2009 to La Transition Center for Women operated by the Sheriff of Madison Parish

## MISSION

THE MISSION OF CORRECTIONS SERVICES IS TO ENHANCE PUBLIC SAFETY THROUGH THE SAFE AND SECURE INCARCERATION OF OFFENDERS, EFFECTIVE PROBATION/PAROLE SUPERVISION, AND PROVEN REHABILITATIVE STRATEGIES THAT SUCCESSFULLY REINTEGRATE OFFENDERS INTO SOCIETY, AS WELL AS TO ASSIST INDIVIDUALS AND COMMUNITIES VICTIMIZED BY CRIME.

## CORRECTIONS SERVICES

*The Department of Public Safety & Corrections, Corrections Services, administers the Louisiana correctional system to improve public safety and contribute to the overall criminal justice system.*

### VISION

To focus on the primary outcome of safer communities and public safety through safe and secure incarceration of offenders, effective probation and parole supervision, and reentry strategies proven to successfully reintegrate offenders into society.

individuals and communities harmed by crime.

### GOALS AND PRIORITIES

Goals and Priorities are built around the Department's commitment to public safety and rehabilitation and serve to guide our performance.

### REENTRY

We are committed to developing partnerships throughout our communities to include victims, relevant groups, and public and private agencies. We recognize the importance of the role of the community, the victim, and the offender in a successful criminal justice system. By using evidence-based practices, we will increase an offender's compliance with conditions of parole supervision and their ability to reintegrate, which will result in safely reducing recidivism among Louisiana parolees and probationers.

### STAFF AND OFFENDER SAFETY

We provide for the safety of staff and offenders by maintaining an organized and disciplined system of operations which enhance the stability of all programs. All employees are provided training on the principles of the Code of Ethics of the American Correctional Association to demonstrate our commitment to professional and compassionate service.

### PROVISION OF BASIC SERVICES

We provide basic services relating to adequate food, clothing, and shelter. We are further committed to delivering cost effective, quality health care services that maintain basic health and quality mental health services that contribute to the offender's satisfactory prison adjustment, to diminish public risk presented by offenders upon release.

### OPPORTUNITY FOR CHANGE

We promote moral rehabilitation through program participation which provides an offender the environment and opportunity for positive behavior change. This will be accomplished by making or identifying educational and rehabilitative opportunities available within the institution, or in the community for offenders under supervision, who demonstrate motivation for change and the desire to participate in such programs.

### OPPORTUNITY FOR MAKING AMENDS

Through the availability of opportunities for making restitution and participating in community restorative justice initiatives, offenders are provided a mechanism to compensate

## ORGANIZATIONAL STRUCTURE

*The Secretary is appointed by the Governor and is responsible for the functioning and control of all programs within the Department of Public Safety and Correction, Corrections Services. The Deputy Secretary, Undersecretary, and Assistant Secretary are also gubernatorial appointees. The Secretary formulates rules and regulations and determines policy regarding management, personnel, and total operations. He leads and supports staff, who are charged with carrying out the work of the agency.*



SHERYL RANATZA

### DEPUTY SECRETARY

*The Deputy Secretary is responsible for special duties and functions assigned by the Secretary. On-going duties include oversight responsibility for Legal Services, Policy Development and Review, Crime Victim Services, the agency's Internal Audit unit, and broad oversight responsibility for the Assistant Secretary and functions of the Office of Offender Reentry. Also primary among the Deputy Secretary's duties, direction and coordination of the Department's Critical Incident Stress Management response, support and facilitation of the Risk Review and Sex Offender Assessment Panels, and involvement in all operational aspects of the Department.*



THOMAS BICKHAM

### UNDER SECRETARY

*Under the authority of the Undersecretary, the Office of Management and Finance provides management support to all units in activities involving fiscal management, grant administration, budget, information services, facilities services, procurement and contractual review, human resources, food services, and the Division of Prison Enterprises. The Undersecretary serves as Chief of Staff for Headquarters operations.*



WHALEN GIBBS

### ASSISTANT SECRETARY

*The Assistant Secretary has broadoversight responsibility for the Division of Probation and Parole and primary administrative responsibility for the Office of Offender Reentry. A primary focus of Reentry is to achieve a more systematic approach that ensures a continuous transition of offender treatment and training from reception through the completion of probation/parole supervision in the community. As part of the Department's reentry initiative, the Assistant Secretary also has supervisory and oversight responsibility for the Department's Offender Education and Occupational Training programs.*



JEFF TRAVIS

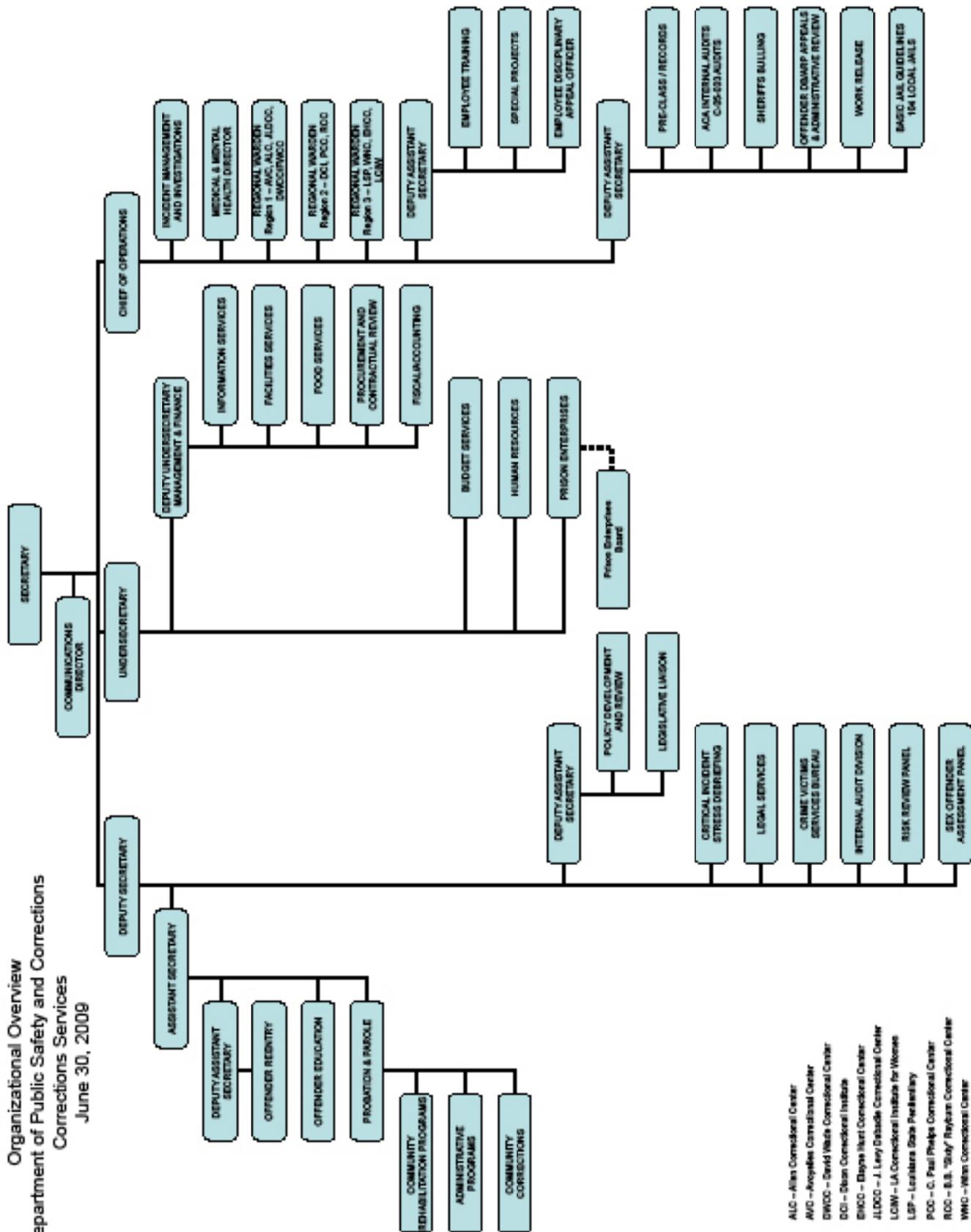
### CHIEF OF OPERATIONS

*The Chief of Operations has broad oversight responsibility for the Office of Adult Services, employee training programs, offender health care delivery system, and other program areas. The Chief of Operations oversees compliance with the Basic Jail Guidelines established by the Department and the Louisiana Sheriffs Association in over 100 local jail facilities, which house state offenders. The Chief of Operations also directs institutional audit teams, oversees the offender grievance and disciplinary processes, and offender work release programs.*

## LEADERSHIP TEAM

*The Secretary is responsible for the overall management and supervision of departmental operations. The agency's central office is located in Baton Rouge, Louisiana. The Department's basic organizational structure clearly designates the lines of responsibility and authority. This structure, leadership and training, recruitment and retention strategies, information technology, and physical assets are all critical toward the effective achievement of the Department's mission. The Secretary meets on a regular basis to discuss and coordinate system-wide operations – with central office personnel, the Leadership Team, facility Wardens, the Director of Prison Enterprises (Correctional Industries), and the Director of Probation and Parole (Community Corrections).*

Organizational Overview  
 Department of Public Safety and Corrections  
 Corrections Services  
 June 30, 2009



- ALC - Allen Correctional Center
- AFC - Aroopiles Correctional Center
- DMCC - David Woods Correctional Center
- DGI - Dean Correctional Institute
- DMCC - Blayne Hart Correctional Center
- JLDCO - J. Levy DeBade Correctional Center
- LCMW - LA Correctional Institute for Women
- LSP - Louisiana State Penitentiary
- PCC - C. Paul Phelps Correctional Center
- ROC - R.S. "Stub" Rayburn Correctional Center
- WMC - Wren Correctional Center

# INITIATIVES AND ACCOMPLISHMENTS TOWARD ATTAINMENT OF GOALS

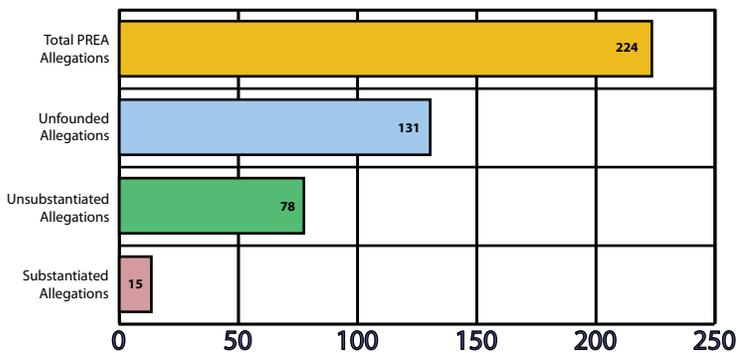
## STAFF AND OFFENDER SAFETY

*We provide for the safety of staff and offenders by maintaining an organized and disciplined system of operations which enhance the stability of all programs.*

### PRISON RAPE ELIMINATION ACT (PREA)

The Department operates under a zero tolerance policy in regards to sexual assault or sexual misconduct by or involving offenders, staff, or civilians. Under the zero tolerance policy all staff, offenders and civilian volunteers/contractors receive appropriate training. Allegations of sexual assault or misconduct can be reported through a variety of methods and all allegations are subject to a complete and thorough investigation. PREA allegations are tracked through a database and are reported to a variety of governmental entities on an annual basis. Those investigations resulting in substantiation of criminal or administrative violations are referred for arrest and prosecution if criminal in nature and for appropriate disciplinary action if the conduct is non-criminal. The Department's PREA program's overarching goal is an awareness of the seriousness of such incidents, a reduction in the frequency of such misconduct and effective and responsive actions to mitigate and prevent further occurrences.

### PREA INVESTIGATIONS ALL CATEGORIES



### OFFENDER POSTED POLICY STANDARDIZATION

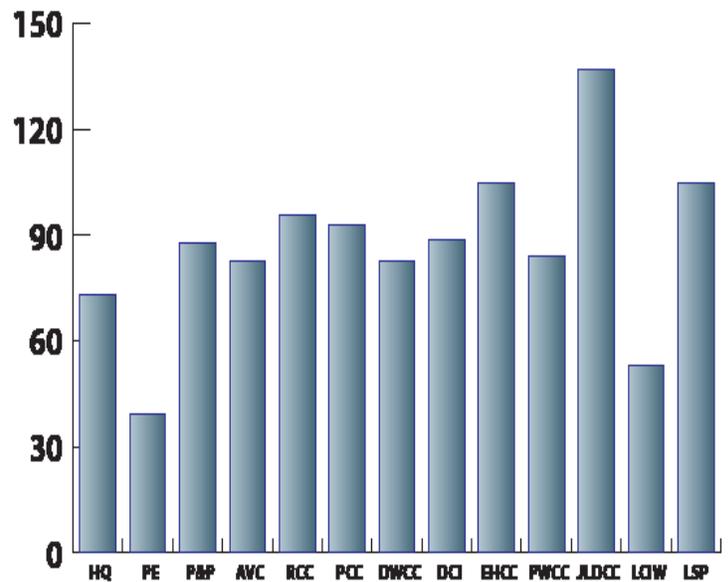
In October, the Chief of Operations issued the first draft of 22 core policies for the offender population. These policies were standardized to insure uniform application at all field units. The wide range of topics covered in these policies include grievance procedures, access to legal services,

count procedures, personal grooming requirements, reentry programming, pre-release programming, PREA, etc. Each facility may establish other offender policies which are specific to their respective unit.

## TRAINING

Recognizing that staff training is critical to the Department's public safety mission and is vital to individual and agency success, there is strong emphasis on staff training. Training and education promote a safer environment for all involved. During the fiscal year, staff participated in 571,824 hours of training, both internally and externally.

AVERAGE TRAINING HOURS PER EMPLOYEE  
FY 2008-2009



Each unit of the Department has a written training plan that includes all pre-service, in-service, and specialized training curriculums. Training is responsive to position requirements, current correctional issues, as well as facility specific (physical characteristics, specific offender population) issues.

As training is essential due to the constant evolving methodology facing the incarceration of offenders, during FY 08-09, the Department began the development of a standardized core curriculum for institutional staff to insure training is aligned with strategic priorities of the Department. Faced with shrinking monetary resources for training, the Department has begun to explore alternative training methods

## PROVISION OF BASIC SERVICES

The Department provides basic services relating to adequate food, clothing, and shelter to meet the basic needs of the offender population. The Department also strives to deliver cost effective, quality health care services that maintain basic health, including quality mental health services, to contribute to the offender's satisfactory prison adjustment, and to diminish public risk presented by offenders upon release.

## TELEMEDICINE SERVICES

Since October 2008, all units were providing medical consults with outside hospitals via telemedicine. Services available included cardiology, dermatology, diabetes, ENT, Hepatitis C and HIV clinics.

## LSU-HSC – SHREVEPORT SCHOOL OF ALLIED HEALTH PROFESSIONS

An agreement was signed between Forcht Wade Correctional Center (FWCC) and the LSU Health Sciences Center-Shreveport School of Allied Health Professions clinical rotations for students from the LSU Respiratory Therapy program at FWCC. Under supervision from their professor, students will manage FWCC patients with respiratory airway issues.

## LOUISIANA TECHNICAL COLLEGE – LPN PROGRAM

An interagency agreement was signed between Forcht Wade Correctional Center and the Louisiana Technical College in Mansfield, Louisiana to provide a clinical rotation site for the Licensed Practical Nurse Program. The first round of clinical rotations started during the 2008 fall semester.

## LSU SCHOOL OF SOCIAL WORK

Louisiana State Penitentiary continued its relationship with the Louisiana State University School of Social Work as a field placement for 1st and 2nd year graduate social work students.

## SMOKING CESSATION

In response to the Louisiana Smoke Free Air Act (Act 815 of the 2006 Regular Session), which prohibits smoking in correctional facilities by August 15, 2009, the Department developed a comprehensive plan in February 2009 to comply with the legislation.

The Department's plan includes offering the FreshStart program, developed by the American Cancer Society. Offenders who are seeking assistance in their efforts to quit smoking may participate in a series of group sessions over a four week period. This program is supplemented

with additional information provided by Tobacco Free Living regarding the physical and emotional effects of quitting smoking. In addition, all employees are provided information regarding smoking cessation and the Department will offer smoking cessation programs to employees in the future.

Initially the plan will be an indoor smoking ban only, allowing staff and offenders to smoke outside in designated areas. Six months after implementation, the ban will be reviewed to determine if any changes are required, such as moving toward a complete ban.

## SEX OFFENDER TREATMENT

Dr. Susan Tucker, Assistant Warden at Forcht Wade Correctional Center, and Dr. Eric Cohen issued a briefing paper on the highlights of the Louisiana Risk Management Model: A Research-Driven Sex Offender Treatment and Monitoring Program. Dr. Eric Cohen developed the program, which was piloted at David Wade Correctional Center in 1999.

To date (1999-2008), the program is being utilized in all state prisons and over 3,500 offenders have participated in the program. In addition, the program is being utilized in all Probation and Parole Districts and has had 3,436 sex offenders participate in the outpatient version.

The Louisiana Risk Management Model is a 5-phase cognitive behavioral sex offender specific treatment program. Sex offender participants have an opportunity to learn, develop and utilize risk management skills that can help him/her to successfully maintain a lifestyle devoid of hurting others.

In October, Dr. Cohen, launched Phase 5 of the Sex Offender Treatment Project at David Wade Correctional Center and Forcht Wade Correctional Center, with implementation across all other Louisiana state prisons by the fall of 2009. Phase 5 is the Restitution Education and Safety Project created by Dr. Cohen to benefit members of the community at large.

## OPPORTUNITY FOR CHANGE

The Department promotes moral rehabilitation through program participation and provides an environment for an offender which enables positive behavior change. This is accomplished by making or identifying educational and rehabilitative opportunities available within the institution, or in the community for offenders under supervision, who demonstrate motivation for change and the desire to participate in such programs

## EDUCATION

Literacy, academic, job/life skills, vocational and college courses are offered to offenders housed at all state owned correctional facilities. These programs are taught by certified and qualified instructors in their respective fields. While most programs are state funded, some program offerings are funded through competitive federal grants on an annual basis.

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

Most correctional and vocational programs are funded through the Louisiana Community and Technical College System (LCTCS). Although rare, some correctional centers have formed periodic coalitions with state colleges and universities to offer programs outside the scope of vocational programming. A good example of this type of program are the faith based programs offered at Louisiana State Penitentiary by the New Orleans Baptist Theological Seminary.

With the exception of Allen Correctional Center and Winn Correctional Center, academic instructors who teach Adult Basic Education/General Education Development (ABE/GED) and Literacy are employed by the Department to prepare offender for LCTCS entrance and GED diploma completion. Allen and Winn Correctional Centers offer academic programming through Parkview Baptist Schools and Pontiac College, respectively.

In September 2008, Departmental policy was revised to insure that those offenders who are approaching their earliest release date are equipped with education and/or vocational skills. At least 50% of offenders assigned to educational or vocational programs are required to be within 3 years of their work release eligibility date. In addition, 35% of offenders assigned to career and technical training work assignments were required to be within 3 years of their work release eligibility date. Policy also requires that offenders who complete vocational skills training must be assigned to a job at the prison where those newly learned skills can be applied. There are over 4,500 offenders in DOC prisons involved in education on a monthly basis.

### INCREASING EDUCATION OPPORTUNITIES

In November 2008 the Department submitted a report, "Plan for Reducing Recidivism by Increasing Education Opportunities" to the Department of Education. The objective of the report was to determine the DPS&C's role in addressing issues of substance abuse, recidivism, and drop outs and to provide recommendations that would address an immediate plan to engage in short-term efforts to enhance an offender's reentry. In addition, the report included an intermediate plan to focus on offenders within 3-5 years from release and a long term plan to reduce recidivism. Given the public urgency to address issues of substance abuse, recidivism, and school drop outs, the DPS&C can play a vital role in this process through effective correctional practices. Focusing resources on the offender population to better prepare them to become productive, sober, tax-paying citizens will reduce recidivism, serve as a mechanism to enhance and improve the effectiveness of community resources, and will stabilize prison bed growth in Louisiana.

### CERTIFIED TUTOR PROGRAM

Education staff worked to establish a certification process so that qualified offender tutors can achieve certification from the Corrections Education Association. Staff teachers from all facilities participated in peer training during June 2008. By February 2009, these teachers trained 188 offenders as academic tutors. The Department's Education Director established criteria for offenders to designate the level of proficiency, "certified, registered, or aid". Legislation was enacted during the 2009 Legislative Session to allow the Department to compensate those offenders who achieve

### 2009-2010 TEACHER COUNT AND FACILITY POPULATION

Facility	DOC ABE/GED	DOE/SSD	LCTCS Vocational	Adult Ed Grant	Education Eligible Population	Offender to Educator Ratio
ALC	3	1	3.1	0.75	1,468	168:1
AVC	5	2	6	0.75	1,350	98:1
DCC	1	1	0	0.75	575	209:1
DCI	5	2	3	0.75	1,451	135:1
DWCC	2	2	6	0.75	1,188	111:1
EHCC	5	1.5	6	1.75	1,663	117:1
FWCC	1	1	0	0.75	654	238:1
LCIW	4	0.5	4	0.75	949	103:1
LSP	2	1	6	0.75	3,518	361:1
PCC	2	1	4	0.75	913	118:1
RCC	4	1	4	0.75	1,128	116:1
WNC	5	1	9	0.75	1153	73:1

1 funded by private prison

2 funded by private prison

3 1 funded by private prison

4 funded by private prison

2009 ANNUAL REPORT

REPORTED EDUCATION LEVEL OF STATE OFFENDERS AT THE TIME OF INCARCERATION REPORTED APRIL 8, 2009							
Declared Education Level at Intake	DOC State Facilities All	South Parish Facilities Male	North Parish Facilities Male	All Parish Facilities Female	TOTALS	% of DOC Population's Education Level	Education Level Summary of State Offenders upon Intake
Unknown	267	159	157	45	1.8%	Education Level Unknown	1.8%
00	1,482	584	446	95	7.7%	Percentage of Offenders with Reported Education Level at or below the 4th Grade Level	8.2%
01	10	1	2	1	0.0%		
02	13	5	1	0	0.1%		
03	60	12	2	1	0.2%	Percentage of Offenders with Reported Education Level between the 5th & 8th Grade Level	10.9%
04	51	7	5	1	0.2%		
05	115	12	17	1	0.4%	Percentage of Offenders with Reported Education Level between the 9th & 12th Grade Level	61.8%
06	303	93	45	7	1.3%		
07	664	225	129	16	3.0%	Percentage of Offenders Reported with 1-3 yrs of College	6.0%
08	1,242	533	259	58	6.1%		
09	2,063	1,069	483	95	10.9%	Percentage of Offenders Reported with 4+ yrs of College	1.3%
10	2,580	1,431	614	130	14.0%		
11	2,860	1,652	668	155	15.7%	Percentage of Offenders Reported with GED prior to Incarceration	10.0%
12	3,890	2,178	893	259	21.2%		
13	411	188	73	33	2.1%		
14	650	256	115	55	3.2%		
15	157	70	27	13	0.8%		
16	226	75	36	22	1.1%		
17	18	6	3	2	0.1%		
18	26	6	3	1	0.1%		
19	13	4	0	1	0.1%		
GED	1,908	985	399	107	10.0%		
TOTAL	19,009	9,551	4,377	1,098	100.0%		

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

EDUCATIONAL PROGRAM PARTICIPATION								
Program	Program Length	Avg Monthly Enrollment (1 Yr)	FY 2008-09 Participants	Completions	Participants	Completions	Participants	Completions
Literacy	varies	638	1,923	355	1,688	376	1,490	360
ABE/GED	varies	1,625	4,323	604	5,046	890	4,470	782
Faith-Based Education	48 mos	93	147	43	104	1	124	0
Job Life Skills	1 mo	319	692	203	1171	404	827	267
Automotive Technology	15 mos	132	300	112	268	121	254	114
Barbering	14 mos	10	12	0	27	1	29	6
Building Technology	13 mos	9	0	0	20	7	31	22
Carpentry	15 mos	260	408	154	653	288	679	331
Collision Repair	16 mos	66	138	47	132	33	122	38
Communications Electronics	13 mos	31	70	11	71	26	54	35
NCCER Core	2.5 wks	48	0	0	157	124	189	142
Computer Spec Application	10 mos	22	64	37	63	38	50	29
Computer Spec Operations	10 mos	42	119	55	19	2	106	59
Commercial/Custom Sewing	13 mos	18	32	8	43	11	49	15
Culinary Arts	15 mos	185	462	206	506	221	393	171
Diesel Power Equipment Tech	15 mos	26	54	10	48	12	56	19
Electrician	12 mos	46	0	0	98	55	101	71
Electromechanical Tech	15 mos	0	11	6	0	0	0	0
General Construction	3 mos	39	97	83	190	161	58	43
Graphic Communications	12 mos	25	42	14	61	24	52	26
Heating/AC and Refrigeration	13 mos	65	114	42	129	70	148	63
Horticulture	16 mos	124	272	116	301	120	311	83
Marketing Management	10 mos	26	47	12	62	24	23	4
Masonry	14 mos	60	100	41	188	98	161	112
Network Specialist	10 mos	32	102	47	85	20	82	25
Outdoor Power Technology	15 mos	47	71	10	102	33	105	36
Offset Printing	9 mos	14	53	37	50	27	34	18
Office Systems Technology	10 mos	94	228	49	273	40	223	32
Pipefitter Fabricator	9 mos	12	0	0	28	22	18	17
Plumbing	6 mos	15	0	0	17	14	51	42
Upholstery Technology	14 mos	46	102	32	95	22	80	27
Welding	16 mos	201	370	163	515	177	561	235
TOTALS		4,370	10,353	2,497	12,210	3,462	10,931	3,224

## 2009 ANNUAL REPORT

certification at the rate of up to \$1.00 per hour. Upon completion of training and professional development, identified and highly-educated offenders will be able to assist incarcerated students with GED preparation, and vocational skills training. By placing these certified tutors in a classroom setting, the number of GED-prepared students and vocational certificates earned could be increased by 50% within the first year of implementation.

### TABE TESTING

In January 2009, the Department began administering the Test of Adult Basic Education (TABE) to all DOC offenders. By year end, over 25,000 tests were administered. This initiative was the first step in identifying specific educational levels of care for the entire DOC offender population. During FY 09/10, all incoming offenders to DOC will be TABE and career scope tested during the reception and diagnostic process.

### TRANSFORMING LIVES NETWORK

The Transforming Lives Network (TLN), a distance learning initiative administered by Education Services District in Spokane, Washington through the U.S. Department of Education provides instructional programming of offenders at Forcht Wade Correctional Center. These programs include

TABE TESTING			
	State Facility Population	Total Population	State Facility Population Tested with NO High School Diploma/GED
# tested	12,456	25,477	7,949
Average Reading Level Grade Equivalent	7.9	8.1	6.6
Average Math Level Grade Equivalent	7.1	7.3	5.9
Average Language Level Grade Equivalent	7	7.2	5.6

Pre-GED, Peer Tutoring Literacy, Transition/Re-entry, Stress Management, Parenting, Life Skills, Victim Awareness and other self-help programs. These programs are viewed daily in the living quarters of the offenders.

### LOUISIANA PUBLIC BROADCASTING (LPB)

The LPB network provides educational learning programs to offenders at Forcht Wade Correctional Center that follow along with grade level equivalencies of K-12. The subject matter follows academic curriculum as well as self-help programming.

### SUBSTANCE ABUSE

The Secretary is a member of the Louisiana Drug Policy Board, which has statutory authority in Louisiana to coordinate all substance abuse efforts, including prevention, treatment and interdiction. The DOC is also represented on the Preventions Systems Committee which is a multi-agency team working to provide policy recommendations that assure implementation of the State's Strategic Plan to address substance abuse in Louisiana.

Many crimes are rooted in alcohol and drug addictions; however, too often nonviolent offenders are simply sent to jail and not treated for the addiction problems that led them there. During FY 08/09, the Department inventoried substance abuse programs being offered in state prisons and found 32 different programs, with over 4,000 offenders being served on a monthly basis. As there was no evidence to determine the success of participation in a particular program as it relates to an offender's recidivism, the Department appointed a Substance Abuse Service Coordinator who has responsibility to standardize substance abuse programming in all state prisons so that outcomes could be measured. The evidence-based program, "Living in Balance" was selected and all state prisons began transitioning to that program.

To assess substance abuse programs provided to state offenders housed in local jail facilities, the Department engaged the services of the University of Lafayette to survey all Louisiana Sheriffs to determine the extent of substance abuse programs offered to the state offender population. With few exceptions, self-help programs (AA/NA) programs are available on a minimal basis to that population. To address this issue, through its reentry initiative and reentry facilities (see page 21 for more information on reentry), the Department's goal is to provide enhanced per diem to local reentry facilities for implementation of research based substance abuse treatment programs in connection with reentry preparation.

### OPPORTUNITY FOR MAKING AMENDS

Offenders are provided a mechanism to "repay" or "give back" to individuals and communities harmed by crime through the availability of opportunities in the community.

### FULLER CENTER FOR HOUSING

Offenders from David Wade Correctional Center volunteered at the Fuller Center for Housing of Webster Parish on a project to assist two families displaced after Hurricane Katrina destroyed their homes. The Fuller Center is a non-profit ecumenical Christian housing ministry dedicated to eliminating poverty housing worldwide. Seven offenders worked in all phases of initial construction of a home for the families – wall framing, truss installation, decking, metal roof installation, electrical, sheetrock and site work.

### AMERICAN RED CROSS

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

Less than three weeks after the landfall of Hurricanes Gustav and Ike, offenders from Dixon Correctional Institute were called on to give a helping hand to the American Red Cross. The organization had 3 truckloads of cots that were used to shelter evacuees from south Louisiana that needed to be cleaned and disinfected. Offenders worked for three days to hose down, scrub, rinse, dry, and disinfect approximately 800 cots.

### FOOD DISTRIBUTION

Offenders from Phelps Correctional Center assisted in emergency food distribution at Gabriel Baptist Church in Starks, Louisiana after Hurricane Ike.

### JACK AND JILL HEAD START

Approximately 45 children from the Jack and Jill HeadStart Program in Cottonport, Louisiana were greeted by staff in the Administration Office on Halloween Day at Avoyelles Correctional Center. Staff were as excited about giving out treats as the little ghosts and goblins were about receiving them. Offender organizations at AVC donated funds to sponsor the celebration.

### CATHOLIC CHARITIES – DIOCESE OF BATON ROUGE

Offenders at EHCC handcrafted more than 80 wooden heirloom-quality hand painted rocking horses and rocking chairs for the “The Community Comes Together for Christmas Event” sponsored by the Catholic Charities – Diocese of Baton Rouge.

### PROJECT CLEANUP

Through contract with the Louisiana Department of Transportation, the Department provides labor to pick up litter on Louisiana’s highways. During the fiscal year, offender work crews worked 651,000 man hours, picking up over 316,000 bags of litter, and traveling 25,000 miles.

### DWCC SPEAKERS BUREAU

Offenders of the Speakers Bureau at David Wade Correctional Center spoke to students at Grambling High School in Grambling, Louisiana and Macdeonia Church in Springhill, Louisiana. The offenders shared experiences in an effort to inspire students to make good choices.

### CLAIBORNE MANOR NURSING HOME

Offender Jaycees from David Wade Correctional Center sponsored a luncheon for employees and residents of the Claiborne Manor Nursing Home

### ANGOLA TOY SHOP

Offenders in the Toy Shop at Angola built thousands of toys and refurbished hundreds of bicycles during the year. Many of these items were donated to churches, civic organizations, and law enforcement agencies to assist their programs to provide these items to needy children at Christmas.

### HOPE HOUSE CHILDREN’S ADVOCACY CENTER

A crew of offenders from Rayburn Correctional Center remodeled a house for the First Baptist Church in Bogalusa, Louisiana. The house was donated by the church to Hope House to be used as a forensic screening facility for children who have been physically or sexually abused.

### VETS INCARCERATED

The Vets Incarcerated program at Dixon Correctional Institute (DCI) purchased 100 new bicycles and donated them to the East and West Feliciana Parish Offices of Family Services, and Woodland Community Center for needy children in the area. The group also donated electric box fans to the West and West Feliciana Councils on Aging for distribution to the elderly. The vets also sponsored 1 local youth to attend a 4-H Leadership Camp.

### CHILDREN’S INITIATIVE

Phelps Correctional Center (PCC) received a \$7,000 grant to purchase books for children visiting offenders during weekend visitation at the facility. The PCC “Men Read” and “Read to Me Daddy” programs distributed approximately 10,000 books to young visitors. PCC staff also visited local elementary schools reading to the children and giving out books to those enrolled in Headstart.

### GRACE CAMP

Louisiana’s offender population sponsored 12 children’s attendance at GRACE Camp, a special camping opportunity for boys and girls age 9-11 who have a parent in prison.

### COMMUNITY CORRECTIONS

Probation and Parolees performed many hours of community service work at various agencies in communities across Louisiana.



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## REENTRY

*Although preparing offenders for reentry into the community is not a new concept in the field of corrections, the Department's efforts in past years has been fragmented. Throughout the past 1 ½ years, the Department has been engaged in the process of redefining, reorganizing, and measuring its efforts toward offender release planning and preparation for offenders housed in DOC facilities. As the Secretary shared his vision of reentry, the various stakeholders in the effort expressed their support of his initiatives. Through collaborative partnerships with relevant groups, much has been accomplished in this regard.*

## RESOURCE DIRECTORIES

Many studies have shown that offenders who have access to needed community resources and meaningful supervision are returned to prison much less frequently than those who do not. The Department has maintained local resource directories at each institution and Probation and Parole district for many years.

The Rehabilitative Services Directory contains a detailed listing of all rehabilitative programs available to offenders while incarcerated. The Community Resources Directory contains every community resource in Louisiana available to releasing offenders. Both directories provide staff with information necessary to develop community reentry plans for offenders who are approaching release.

In 2008, the Department developed an electronic database for these resources and entered all resources into this common system. This allowed the entire Department to share resources from all areas of the state to address the needs of offenders. In the first quarter of 2009, this database was made available to all sheriffs in the state via a webmail server agreement. The Department is in the process of making this database available to the general public on our website.

## COMMUNITY COLLABORATIONS

The offender population has upwards to four times the number of substance abuse and/or mental health problems when compared to the general public. Programs, such as, substance abuse treatment, vocational education, and basic education combined with effective supervision reduces recidivism. Partnerships with both public and private community groups and agencies, including faith-based organizations are extremely important to the success of our Reentry Program. These collaborations are natural given the considerable overlap between the offender population and those receiving community services. Every P&P District office has a formal program focused on developing and strengthening their relationships with any organization with services that could be of benefit to our offenders. For example, the Donaldsonville District has partnered with the LSU AgCenter Cooperative

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Extension Service to provide on site classes in Parenting and Family Development, Financial Literacy, and Workplace Development. Offenders have found these classes very helpful in finding and maintaining employment. P&P has developed close working relationships with other state agencies, such as, the Louisiana Workforce Commission and the DHH Office of Addictive Disorders.

### ACCESS TO RECOVERY II

The Access To Recovery II is a 13.4 million dollar grant funded through the Office of Addictive Disorders, Department of Health and Hospitals to provide substance treatment for criminal offenders on probation and parole supervision. The grant covers over thirty parishes in the New Orleans, Baton Rouge and Shreveport areas and provides services in substance abuse/dual diagnosis and treatment, housing, employment, transportation and family services/child care. This is a major collaborative effort between our Division and the Office of Addictive Disorders.

### REENTRY DVD

Staff from the Baton Rouge District Probation & Parole Office, Dixon Correctional Institute, and Louisiana State Penitentiary began the development of a professional quality DVD designed to explain community supervision expectations to releasing offenders statewide, including those housed in local jail facilities. The production will also include a separate presentation to explain expectations for releasing sex offenders. The Department plans to incorporate the DVD into the DOC website making it available to the general public.

### EARLY TERMINATION OF LOW RISK OFFENDERS

The Division of Probation & Parole (P&P) supervises over 66,000 criminal offenders with less than 530 Probation and Parole Officers on the street. The actual number of offenders supervised during FY 2008-2009 is over 100,000. P&P received over 34,500 new parole and probation cases while closing over 33,000 cases of offenders who completed their term of supervision or were revoked during this period.

In an effort to efficiently allocate scarce supervision resources, all offenders are evaluated as to their risk to public safety with a risk assessment tool validated for this state's criminal population. Offenders are identified according to their risk score and assigned to the appropriate level of supervision. This is an important function directly related to public safety. Providing unneeded supervision to low risk offenders reduces the level and intensity of supervision available for high risk offenders, thus reducing public safety. To maximize the focus on high risk offenders, P&P has implemented policy requiring all non-violent and non-sex offender cases meeting certain strict standards be considered for early termination. A recommendation for early termination is made to the sentencing court for those offenders on probation meeting these criteria. A recommendation to suspend supervision of parole for such parolees is made to the Parole Board, as state statute does not provide for early termination of parole.

### VOTING RIGHTS

The right to vote and participate in the process of our democracy is among our most valued rights as citizens. The restoration of this right to an offender upon completion of their debt to society is often considered their final step in their return to full citizenship and participation in their community. As part of our case closing process of every offender completing their term of supervision P&P provides offenders with information about their voting rights, instruction on how to register to vote, and provides each offender with a voter registration application.

### INMATE WELFARE FUND

In 2008, the legislature passed Act 252 which provided for the utilization of the Inmate Welfare Fund to assist indigent DOC inmates released on parole. This program is funded by interest earned from investments of funds from the "offender's compensation account". Funds from this account can be used to assist indigent inmates during their first fourteen days of supervision who are released without appropriate housing, clothing, medication, or other essentials. The Reentry Program in the DOC institutions has significantly reduced the number of offenders being released in need of this level of assistance. This is a very valuable component of the Reentry Program for those offenders who are released with little or no family or community support.

### PARTNERSHIP WITH LOUISIANA OFFICE OF MOTOR VEHICLES

In order to ensure that discharging offenders have a valid ID, the Department worked with the Louisiana State Police, Office of Motor Vehicles. Through a collaborative effort, discharging offenders will be able to renew unexpired drivers licenses or be issued a valid government ID. These ID's will be issued by the Office of Offender Reentry prior to an offender's release from custody.

### SOCIAL SECURITY – DISABILITY DETERMINATION, MEDICARE/MEDICAID

The Department invests significantly in caring for medically needy and mentally ill offenders. Offenders cannot apply for SSI and SSDI benefits while incarcerated. However, a pre-enrollment can be done in which all necessary information is entered into the Social Security computer system prior to the offender's release. Teleconference training was conducted on May 29, 2009 by the Social Security Administration and Louisiana Disability Determination staff for all prison medical and mental health staff to insure they understood the process and to expedite determinations. Discharge planning also includes a mechanism to ensure that offenders who qualify for Medicare or Medicaid coverage receive those benefits as soon as possible upon discharge. This process ensures an offender has a continuum of medical and/or mental health care upon release from prison. A timely determination of benefits will assist offenders to obtain necessary medication and treatment

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for chronic diseases or mental health conditions. Such treatment will greatly reduce the chances of re-incarceration.

### HIV AND DISCHARGE PLANNING

In February 2009, the Department partnered with the Office of Public Health (OPH) to coordinate discharge planning for HIV positive offenders. The OPH created a new position, Corrections Specialist, for this purpose. The Corrections Specialist works solely with HIV-infected offenders who are within 180 days of discharge from any state correctional facility, coordinating a 30 day supply of HIV medications at the time of discharge and to link the offender with supportive services in the community to which they are discharging.

### REGIONAL REENTRY FACILITIES

As half of the DOC population is housed in local parish jails, and over 70% of the 15,000 DOC offenders released to Louisiana's communities are released at the local level, it became obvious that the most logical next step for the reentry initiative was to reach out to those DOC offenders housed on the local level.

The DOC currently mandates a 100 hour pre-release program at all state facilities. However, offenders released from local jails and detention centers do not benefit from the intensive pre-release programs offered at state prisons. The Department developed a plan to establish 10 geographically strategic locations in the state to serve as reentry facilities for the DOC population housed in local facilities. This strategy will focus efforts on DOC offenders housed in local jails who generally are serving shorter sentences for non-violent offenses and have fewer impediments to employment.

During FY 2008-2009, the Department's Business Plan for the reentry facility concept was endorsed by Governor Jindal and his Administration. In March 2009, Governor Jindal announced the Department's new reentry program for state offenders in parish prisons to reduce recidivism and make communities safer. The Department entered into a cooperative agreement with the Caddo Parish Sheriff to establish the State's first reentry facility in Caddo Parish, the Northwest Reentry Facility. This facility will serve offenders housed in local or parish jails within an 11 parish area in northwest Louisiana. All offenders entering the DOC system in these parishes will undergo a reception and diagnostic process, and will be provided pre-release programming prior to their release from incarceration. The Department's plan includes, through a cooperative agreement with the Orleans Parish Sheriff, the establishment of a regional reentry facility in Orleans Parish, the Southeast Reentry Facility, that will serve Orleans and Jefferson Parish, by October 2009. Utilizing a phased-in approach, a reentry facility will be established in all 10 regions of the state within the next 3 years.

### VOCATIONAL TRAINING OPPORTUNITIES FOR REGIONAL REENTRY INITIATIVE

The Department, in partnership with the Louisiana Workforce Commission, succeeded in securing funding for four vocational

training trailers to be placed with selected local sheriffs. These trailers will work in conjunction with our Regional Reentry Initiative to expand vocational training opportunities to offenders housed on the local level. Caddo, Lafourche, Orleans, and Madison Parish Sheriffs will receive these trailers in the last quarter of 2009.

### DAY REPORTING CENTERS

In the fall of 2008, Louisiana's first Day Reporting Center (DRC) was officially opened in New Orleans. This was a cooperative endeavor by the DPS&C, the Office of Addictive Disorders, and the New Orleans Metropolitan Crime Commission. The DRC is an adult community corrections program which provides offender supervision, intervention treatment services, and corrective sanctions for non-violent offenders. The DRC is a structured non-residential program. Intervening services that are facilitated via the DRC include substance abuse counseling, academic course work, employment search assistance, and vocational/work adjustment placements, along with regular drug testing.

The DRC serves as an alternative to incarceration for offenders in lieu of revocation for offenders under community supervision. Participants are high risk offenders with extensive histories of substance abuse and/or have other treatment needs who are motivated due to the fact that failure in the program will result in their incarceration. There are over 800 similar programs in the United States. They have a good record of success and cost less than half as much as incarceration. Participants are required to attend classes as needed for substance abuse and/or mental health treatment including routine drug tests, engage in educational and jobs skills programs, find and retain a job and perform community service.

The DPS&C plan calls for the establishment of 5 additional strategically located DRCs throughout the state over the next 2 years. The Department will collect and analyze data on the DRC programs to identify strengths/weaknesses and to determine successful outcomes.

### WORKFORCE DEVELOPMENT WORK RELEASE

Act 106 of the 2008 legislative session requires the formation of a Workforce Development Work Release Council and the formation of specialized work release training programs to provide intensive training to offenders in a skilled craft and then placement of such offenders in employment within this craft. The Council was named and met several times during the year. Suggested changes to the legislation to clarify intent and address other issues were made and corrected in the 2009 legislative session. A Department regulation was crafted and was awaiting final approval of the Council and the Secretary at the end of the fiscal year 2008-2009.

In October and November 2008, numerous staff from the DOC participated in Workforce Summits hosted by the Louisiana Workforce Commission. Secretary Le Blanc, along with five of his Governor's Cabinet colleagues, spoke during panel discussions on state agency roles in workforce development.

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The Louisiana Workforce Commission Executive Director Tim Barfield publicly recognized the State's unique opportunity to incorporate DOC offenders into workforce solutions. The summits gave the DOC an opportunity to meet with employers and other stakeholders to identify challenges that the Department encounters recruiting employers who are willing to hire offenders and, in some cases, find solutions to barriers.

### NORTHROP GRUMMAN JOB TRAINING PROGRAM

Northrop Grumman agreed to sponsor for the 3rd year a work training program at their Avondale, Louisiana location. The program will allow for 10 work release offenders to be hired as Instructural Welder Trainees and/or Pipe Welder Trainees, earning \$10.85/hour, with a salary increase after 3 months of employment. The program is a 16-month training program. The participant remains in the program with the opportunity for increased hourly wages based on each individual's skill competencies and demonstration of those skills in operation. Offenders are housed at the Lafourche Parish Sheriff's Work Release facility. This program presents a great opportunity for offenders to be trained and job ready in a high demand industry that pays a livable wage, thus improving the likelihood of successful reentry.

### EMPLOYMENT REFERRALS

In FY 2006, the Department began collaborating with the Louisiana Workforce Commission (formerly Louisiana Department of Labor) in an effort to enable employment referrals for releasing offenders. A pilot project was scheduled for FY 2008/2009 at Dixon Correctional Institute (DCI) to link releasing offenders with employment and job skills training upon release.

The DCI pilot would provide offenders within 45 days of release the opportunity to enter a Louisiana Virtual One Stop (LAVOS) application into a computer database with staff assistance. The LAVOS application is a comprehensive document designed to capture an offender's educational level, job skills, work experience, etc. Completing the process in an automated format will provide the Louisiana Workforce Commission with information about an offender so that the employment search process can begin prior to release. The project was delayed due by the Louisiana Workforce Commission; however, the Department has been advised that the project will resume in FY 2009-2010.

### COMMUNITIES COMMITTED TO REENTRY

In July 2008, the first Communities Committed to Reentry collaborative meeting was hosted at Healing Place Church in Baton Rouge. The group hopes to develop a comprehensive coalition of community, government, and faith based organizations to empower ex-offenders and their families to live the life that God intended. Objectives include developing a resource manual as a tool for ex-offenders and their families (to include half-way houses, job training, housing and employment); networking like-minded organizations to define best practices in the current approach to reentry; and assisting

new partners to provide services for offender reentry. The group hosted a 2 day developmental session in the fall of 2008 in Baton Rouge and continues to meet monthly.

### REENTRY ALTERNATIVE SANCTION: ACT 402 – REVOCATION FOR TECHNICAL VIOLATIONS

Research has shown many low risk offenders who have committed only technical violations of the conditions of supervision often benefit from a short period of incarceration which acts as an effective deterrence. The goal of this sanction is to reduce the high costs of incarcerating low risk offenders for the full length of their remaining sentence. The revocation under Act 402 provides for up to ninety days of incarceration and can be used only once per period of supervision. If the offender commits additional technical violations upon return to supervision he/she would face violation for the rest of their remaining sentence. The average sentence served upon revocation in this state is seventeen months. This year two thousand one hundred and forty one offenders were revoked under Act 402. Each offender served no more than 90 days rather than the average seventeen months (510 days) which is a difference of 420 days per offender. A rough estimate of the saving in tax dollars attributable to Act 402 can be easily calculated: 2000 offenders times 420 days saved, time \$25 a day, equals over \$20,000,000.

### MEN'S WEARHOUSE

Through a relationship with the national men's clothing chain, Men's Wearhouse, state prisons received gently-used men's suits to be issued to discharging offenders. The suits were collected during the Men's Wearhouse August National Suit Sale Campaign and a second campaign is planned.

### SEX OFFENDER ASSESSMENT PANEL

In 2006, the Louisiana Legislature passed legislation which created the Sex Offender Assessment Panel (SOAP) within the DPS&C to facilitate the identification of those offenders who are sexually violent predators and/or child sexual predators and to require those offenders to register as sex offenders for life. The duty of the SOAP is to evaluate all sex offenders prior to their release from the custody of the Department. However, questions concerning limited statutory authority and associated funding issues delayed the Department's implementation of the SOAP - until the appointment of Secretary Le Blanc and the Department's focus on offender reentry initiatives designed to reduce recidivism.

Under the direct leadership of the Deputy Secretary, the SOAP was fully implemented in FY 08-09 beginning with the identification of key staff to plan, organize, and develop multiple components of the panel. After several months of planning meetings, a pilot panel in the North region was appointed in November, 2008 to examine and test the SOAP process. Panel composition included a chairman, psychologist, warden, and an executive officer, primarily responsible for coordination of the docket. A total of 28 sex offenders were reviewed during

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SOAP ACTIONS						
MONTH	HEARD	CSP	SVP	DUAL	DNM	OTH-ER
Nov-08	28	18	0	1	9	0
Jan-09	44	15	2	0	15	12
Feb-09	48	26	6	2	14	0
Mar-09	39	10	0	0	26	3
Apr-09	37	7	1	0	29	0
May-09	110	35	7	0	65	3
Jun-09	221	50	9	1	159	2
TOTALS	527	161	25	4	317	20
CSP = Child Sexual Predator						
SVP = Sexually Violent Predator						
Dual = CSP + SVP						
DNM = Does not meet criteria for CSP or SVP						
Other = Deferred for more information/additional assessment						

the pilot, which resulted in 17-Child Sexual Predator (CSP), 1-Sexually Violent Predator (SVP), and 1-Dual Sexual Predator (DSP) designations. The remaining offenders either did not meet the criteria or were deferred for additional information and/or assessment.

By May, 2009 two additional panels were appointed in the Central and South regions of the state and, equipped with the training, experience and a slightly different panel composition, which included a new chairman and the addition of a probation and parole agent experienced in the supervision and management of sex offenders, the panels reviewed a total 527 sex offenders prior to their release:

In addition to internal risk needs assessment tools, the SOAP administrator and chairman researched and recommended the addition of an actuarial assessment instrument – Static 99 – which is specifically designed for the risk assessment of sex offenders, to provide panel coordinators and members a baseline guide in prioritizing dockets and/or in determining the level of assessment. Once approved by the Department, three separate training sessions on the Static 99 were presented to 108 classification, records and mental health staff in all institutions. Static 99 is now routinely completed on all sex offenders during the pre-release screening and assessment process.

## OPERATIONAL EFFICIENCY

### MEASURING PERFORMANCE

In order to clearly identify and develop key performance indicators and meaningful outcome measures, it was necessary for the Department to launch an extensive review and revision of its existing policy and procedures for routine reporting of operational activities and unusual activities. At the time, the existing system of reporting had been implemented in

1992 and, in many ways, no longer reflected the Department's organizational goals and priorities or the higher levels of government transparency and accountability.

Going on the premise that if "you can't measure it, you can't manage it", existing indicators were refined and numerous new ones were developed to ensure the focus and outcomes were on performance improvement (or achievement) that directly correlated with the Department's goals, rather than sheer data collection.

After months of research and review, involving numerous staff at nearly every level of operation, the new and improved system of reporting was implemented in January 2009.

## VIDEO SURVEILLANCE

In May, as part of the Department's strategic budget reductions, Louisiana State Penitentiary closed 7 security towers at its Camp C unit. Video cameras were installed around the unit's perimeter for surveillance purposes. Officers previously assigned to the tower were re-deployed to other areas of the facility. The department's plan calls for the installation of video surveillance cameras at all other prison facilities.

## ACCREDITATION

In spite of deep budget cuts, several units were successful in re-accreditation audits during the fiscal year, with 100% compliance with mandatory standards and the following scores on non-mandatory standards:

Phelps Correctional Center – 99.5%

Elayn Hunt Correctional Center - 99.3%.

Rayburn Correctional Center – 98.5%

La Correctional Institute for Women – 98.8%

Dixon Correctional Institute – 99.3%

Division of Probation & Parole -100%

## INTERNAL AUDIT

After having been cited by the Louisiana Legislative Auditor for 13 consecutive audit periods for the lack of an internal audit function, in December 2008, the Department established its Internal Audit Division. The Department's policy is to provide for an internal, independent and objective assurance and consulting service, through the Internal Audit Division, to examine and evaluate internal controls of the Department's operational activities and ensure compliance with regulatory policies and procedures. The Department recognizes the importance of maintaining sound internal controls and continuous improvement of policies and procedures. In February 2009, the Secretary and Internal Audit Division Director established and executed an Internal Audit Charter

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and issued the Department's formal policy and procedures associated with the newly established Internal Audit activity.

### GREEN GOVERNMENT

In January, the Department issued its policy to establish programs for energy analysis of all its state-owned buildings to identify opportunities for reduced energy use. In addition, the Department will develop average fuel economy goals for state-owned automobiles and take necessary measures to assure those goals are achieved by 2010. The Department will also develop a program to reduce solid waste and establish waste reduction goals for all units to follow.

As one of its cost savings measures, the Department, in collaboration with Louisiana's Division of Administration/Facility Planning and Control, issued requests for proposals for Energy Savings Performance Contracting Services. This initiative is the first step in the Department's "Going Green" efforts. Energy Savings Performance Contracting is an innovative method to provide energy efficiency improvements in buildings. Most public sector agencies face increasing energy costs and need to replace old inefficient equipment, but lack the funds to make such improvements. An Energy Savings Performance Contract is a single procurement of a complete package of services in which one contractor is responsible for the entire statewide project and to provide measurement and verification of savings throughout the term of the contract, with guaranteed results. Such a project pays for itself as payments are structured so that they do not exceed the monthly or annual guaranteed savings.

### DOUBLE BUNKING AT LOUISIANA STATE PENITENTIARY

In response to deep budget cuts and in an effort to manage salary expenditures, select dormitories at two units at Louisiana State Penitentiary were closed. The offenders were moved to other housing areas and double-bunked. Double bunking measures allowed for security staff to be reassigned to other areas of the institution to cover security posts where overtime was being utilized. This is a temporary measure to address budget shortfalls.

### DECENTRALIZATION OF PRE-CLASSIFICATION FUNCTIONS

Over the course of the fiscal year, the Office of Adult Services initiated a plan to de-centralize pre-class functions. Each of the 9 regional state prisons is now responsible for pre-classification functions for offenders housed in local facilities within their region. Institutional staff update information on local offenders in the Department's database, calculate release dates, build the offender's record, process releases.

### TRANSITION OF STEVE HOYLE REHABILITATION CENTER

In November the Department submitted its business plan to the Division of Administration and the Office of the Governor to sell the Steve Hoyle Rehabilitation Center (SHRC) via public bid and applying the savings realized in operational funds and debt service toward select reentry initiatives. This facility was chosen due to its operational cost (\$102.77/day) when compared to the DOC system wide average cost (\$61.91/day).

In anticipation of the sale of the SHRC facility, 80 substance abuse treatment beds were moved to Forcht Wade Correctional Center (FWCC) and designated as "Steve Hoyle Rehabilitative Program" beds. One hundred IMPACT beds were moved from FWCC to Elayn Hunt Correctional Center (EHCC). The remaining SHRC beds were re-distributed to other DOC facilities, with no additional funding for the increase in operational capacity.

In spring 2009, with the declining economy, it became apparent that there would be little interest in purchase of the SHRC facility. As such, a new plan quickly emerged which is described in the following paragraph.

### LOUISIANA TRANSITION CENTER FOR WOMEN (LTCW)

Having already recognized the need for reentry services for female offenders, the Department rapidly developed a plan for the conversion of the Steve Hoyle Rehabilitation Center to a local reentry facility. In partnership with the Madison Parish Sheriff, the facility which formerly housed male offenders, was converted to a facility for females. The facility is owned by the State, but is operated by the sheriff at a substantial cost savings to the state when compared to the cost to operate SHRC.

### CONSOLIDATION OF LIKE FUNCTIONS

There was significant focus during the fiscal year to consolidate services of the Human Resources and Business Offices at EHCC and Louisiana Correctional Institute for Women (LCIW). As these facilities are located adjacent to one another, it was determined that cost savings could be realized by consolidating/combining like functions. In addition EHCC began to provide assistance to LCIW with medical and court trips. Ongoing evaluations are being conducted for similar opportunities.

### OFFENDER TRAVEL FOR RECREATIONAL PURPOSES

In January 2009, to address budget issues all travel involving transportation of offenders to sporting/athletic events, speaking engagements, religious services, musical group performances or any type of recreational activity was suspended.

## VISITING HOURS REDUCED AT LOUISIANA STATE PENITENTIARY

At Louisiana State Penitentiary, who had historically allowed visiting privileges five (5) days per week, visiting was reduced to three (3) days per week. This was a measure employed to conserve overtime expenditures.

## OUTSOURCING

To determine if certain services could be provided to the offender population by an outside service provider at substantial cost savings, the Department initiated requests for proposals. At the close of the fiscal year, RFP's had been issued soliciting proposals for outsourcing food services, pharmacy operations, and laboratory services at all state prisons. Results of this initiative are expected early in FY 09/10.



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## VICTIM SERVICES

*One of our challenges as an agency is to mitigate the negative experience of victimization. The Crime Victims Services Bureau (CVSB), a service of the Department, encourages crime victims and others directly affected by a crime to register for notification of a change in an offender's status. Examples of information shared with those who choose to register include:*

- Initial housing location and projected release dates;
- Furlough;
- Release from incarceration by any means, including death;
- Sentence change due to court action;
- Assignment to a work release program;
- Escape and apprehension;
- Notice of Risk Review consideration.

The Department also works with the Boards of Pardon and

Parole to provide registered victims notice of parole and pardon hearings.

## VICTIM OFFENDER DIALOGUE

Another service provided by the CVSB is the Victim Offender Dialogue (VOD) program. VOD is a carefully structured, victim-initiated process that prepares a crime victim/survivor and the offender who injured them for a direct meeting to talk about matters of importance to the victim/survivor. Dialogue preparation is guided by a specially trained two-person team of agency staff and outside volunteers. VOD is offered as a victim service and is not a process that an offender can initiate; however, offenders do have a right to refuse to participate in the VOD process.

The VOD program is made available through the help of trained volunteers from inside and outside the Department who volunteer their time to serve as facilitators in the VOD process. Work in this area continued throughout the fiscal year, with new requests received. An intensive in-service training was conducted in March 2009. The Department is now seeking to expand its pool of trained facilitators.

## DOMESTIC VIOLENCE FATALITY REVIEW PROJECT

Work on the federally funded Domestic Violence Fatality Review Project, coordinated by the Louisiana Coalition Against Domestic Violence (LCADV) continued. The goal of the project is to identify systemic gaps and other needs as a means of reducing domestic violence generally and domestic homicides specifically. Pilot sites were selected for program implementation. The Department's CVSB Director serves as an advisory board member and will be a part of training, implementation and support during the first year of the project.

## VICTIM IMPACT TRAINING

The CVSB now routinely participates in training activities for new Probation and Parole Officers. A 2 hour training segment in the P&P Academy is dedicated to victim impact and other resources that might be helpful to P&P Officers as they interact with crime victims/survivors.

## RESTORATION JUSTICE PLANNING

The Director of the CVSB has been invited to sit with a committee of the Louisiana Conference of the United Methodist Church that is examining ways to support and/or implement restorative justice programming in support of the church's commitment to social service.

## STRENGTHENING SERVICES

Goals for the CVSB for the coming year include intensifying efforts to inform both employees and the general public about the Department's victim services and victim service activities; further strengthening the Department's VOD program; and to implement victim impact awareness classes as a part of standard rehabilitative programming for offenders.

## CENTRAL OFFICE DIVISION SUMMARIES



*Melissa Callahan*  
*Deputy Assistant*  
*Secretary*  
225-342-8131

## OFFICE OF POLICY DEVELOPMENT & LEGISLATIVE TRACKING PROGRAM

*The Policy Development Division is responsible for the systematic review and evaluation of all Departmental policies and procedures – insuring statutory authority, compliance with national standards, practical implementation, and consistency with the Department’s mission. Policy development and review is accomplished by a Deputy Assistant Secretary, supervised by the Deputy Secretary. The Deputy Assistant Secretary is responsible for electronic distribution of regulations through the Department’s intranet. The Deputy Assistant Secretary also serves as the Secretary’s liaison for the Department’s legislative program, working with legislative staff on legislative measures that affect the Department.*

Following extensive administrative changes to departmental regulations during FY 2007-2008, the division again processed eighty-six (86) new or revised regulations during FY 2008-2009. Some of those changes reflected changes in legislation during the 2009 Legislative Session, summarized below:

**House Bill 28** – Amended provisions of the Inmate Rehabilitation and Workforce Development Act of 2008; this program is designed to rehabilitate offenders so that they may be reintroduced into society with a skilled craft.

**House Bill 50** – Prohibits work release facilities located within 1,000 feet of elementary or secondary schools and day care centers.

**House Bill 62** – Amends awarding of extra good time for satisfactory participation in certified treatment and rehabilitation programs – allows an offender to earn 180 days of good time for completion of program; maximum number of programs for which an offender can earn 180 days is 3 (total of 540 days); programs include basic education, job skills training, values development, faith-based initiatives, therapeutic and treatment programs.

**House Bill 64** – Provides for increased compensation for inmates who are participating in certain programs or who are certified academic tutors; allows for up to \$.40 per hour in incentive wages (up from 20 cents per hour maximum) for offenders who work in Prison Enterprises agricultural or industrial jobs; and allows for up to \$1.00 per hour in incentive wages for offenders who work as certified academic or educational tutors.

**House Bill 161** – Provides for restoration of previously forfeited good time after an offender has been free from disciplinary violations for a period of 24 months (an incentive for offenders to improve and maintain a good conduct record).

**House Bill 171** – Authorizes certain law enforcement officers to conduct searches of persons on probation and parole without obtaining a warrant.

**House Bill 202** – Provides for the confidentiality of crime victims.

**House Bill 225** – Amends provisions authorizing courts to sentence a defendant to home incarceration; further clarifies that either a recommendation of the Division of Probation and Parole or the District Attorney is needed to sentence an offender to home incarceration and increases the maximum time an offender may be sentenced to home incarceration from 2 to 4 years.

**House Bill 244** – Amends provisions of law regarding drug court; allows drug court judges to sentence probationers to participate in the IMPACT program.

**House Bill 253** – Amends provisions of law regarding work release programs and eligibility – allows an offender who would have otherwise been eligible for work release 6 months prior to release to become eligible for work release participation 12 months prior to release after serving 15 years.

**House Bill 366** – Provides relative to sex offenders; supervised release provisions, penalties for non-compliance, provides for the Louisiana Sex Offender Assessment Panel to make recommendations to the sentencing court for a determination if an offender is a child sexual predator and/or sexual violent predator, provides for appeal mechanism for offenders.

**House Bill 391** – Provides for procedures when probation and parole fees are not timely paid; allows probation/parole officer to refer the matter to the District Attorney for collection of delinquent fees.

**House Bill 462** – Amends reentry provisions; allows for participation in mandatory 100 hour standardized pre-release orientation program at any time during incarceration; added provision of entrepreneurial education curriculum to include basic business concepts, marketing and advertising, product development, pricing techniques.

**House Bill 630** – Amends penalty provisions for persons serving a life sentence for controlled dangerous substances violations involving heroin; allows those offenders who have served at least 15 years to become eligible for parole consideration.

**House Bill 649** – Authorizes a fee to be collected by DPS&C and creates the Adult Probation and Parole Officer Retirement Fund into which such fees shall be deposited, relative to the Louisiana State Employees Retirement System.

**House Bill 707** – Amends provisions of law regarding intensive incarceration; allows the court to sentence probationers to the IMPACT program.

**House Bill 822** – Provides relative to Louisiana Risk Review Panels; increases the pool of applicants eligible to apply for consideration.

**House Concurrent Resolution 201** – Requests DPS&C to study the feasibility and effectiveness of using home incarceration in lieu of incarceration for nonviolent offenses.

**House Resolution** – Requests substance abuse counseling at all jails and correctional facilities.

**House Study Resolution** – Requests a study of substance abuse of pregnant women in the criminal justice system.

**Senate Bill 84** – Increases the maximum amount of materials and supplies that can be purchased without public bid to \$30,000.



*Pam Laborde  
Communications  
Director  
225-219-0449*

## OFFICE OF COMMUNICATIONS

*Disseminating timely information on Department events, policies and emergency situations to the public is crucial. The Communications Office assists the Secretary and field unit staff in getting important messages out to the public via national and statewide media contacts and the Department's public website.*

The Communications Director is a member of the Secretary's Leadership Team and is responsible for internal and external department communications. The Communications Director writes press releases and media advisories; fields media inquiries; assists with public records requests; manages and maintains content for the website; writes letters, memos and speeches for the Secretary; writes and distributes a monthly employee newsletter; serves as spokesperson for the Department at the Secretary's discretion; and handles a number of other special projects as assigned by the Secretary.

The Communications Director works with correctional facility staff designated as media liaisons to identify programs, events and other situations that would be of interest to the public and presents these ideas to the media for consideration. The Communications Office also works with the media to facilitate their individual requests for stories regarding Corrections, including Probation and Parole.

During the 2008-2009 fiscal year, the Communications Office was involved in a project with The Historic New Orleans Collection to document the Department's response to Hurricanes Katrina and Rita. Audio and video recordings were conducted with more than 100 employee volunteers who recounted their life-saving and heroic work during the

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

storms in the name of public safety. The audio recordings and written interview transcripts will become part of an exhibit of the Historic New Orleans Collection. The Department will also utilize the video recordings for a documentary to be completed later this year.

The Communications Director is also assembling a 15-20 minute video on the Department's Reentry initiative. The video explains measures the Department is taking to reduce recidivism and incarceration rates to make Louisiana communities safer and more productive.



*William Kline  
General Counsel  
225-342-6743*

### LEGAL SERVICES

*Legal services are provided to the Secretary by a staff of six attorneys. Four attorneys, including the General Counsel to the Secretary, are located in the Central Office. Two other attorneys are based at two correctional facilities within the state. Legal services typically provided include:*

- Representation of employees in tort, civil rights, and habeas corpus actions challenging conditions of confinement.
- Sentence Computation.
- Factual investigation and liaison activities with staff of the Civil Litigation Division of the Attorney General's Office charges with representation of Department employees.
- Drafting of legislation and legislative committee testimony.
- Review and advice concerning both prospective and enacted legislation.
- Legal advice and counsel concerning a wide range of offender management issues.
- Drafting of contracts following negotiations.
- Review and advice concerning contract administration and terminations.
- Advice concerning employee disciplinary investigations

and proposed discipline.

- Representation of Department management staff in employee discipline, Civil Service appeals, and in employment discrimination actions and unemployment compensation claims.
- Drafting of leases and other documents concerning the Department's property.
- Each year, staff attorneys from the Secretary's Office conduct a legal training seminar for offenders.

LITIGATION				
SUITS FILED	FY	FY	FY	FY
	05-06	06-07	07-08	08-09
ADA	0	0	0	2
Civil Rights	22	14	10	2
Confiscated Publications	7	4	7	1
Contracts	2	1	0	0
DB Appeal	72	42	58	52
Employee Grievance	78	39	58	38
EEOC	8	3	0	0
Environmental	7	3	2	0
Excessive Force	64	47	16	22
False Imprisonment	7	5	2	2
Habeas	61	38	16	11
Judicial Review	0	0	4	0
Katrina	2	1	0	0
Mail Tampering	12	9	5	5
Medical	90	31	47	40
Negligence/Deliberate Indifference	16	7	3	4
Other	123	66	51	65
Pardon	0	0	2	1
Parole	15	6	13	17
Personal Injury	21	12	15	24
Probation & Parole	13	9	14	2
Probation	2	1	1	0
Property	16	4	17	13
Racial Discrimination	0	0	1	0
Religion	6	4	6	3
Sex Offender	5	3	2	5
Sexual Harassment	4	2	6	5
Time Computation	387	195	167	142
Unknown	1	0	68	3
<b>TOTAL</b>	<b>1041</b>	<b>546</b>	<b>591</b>	<b>459</b>

## OFFICE OF MANAGEMENT & FINANCE HUMAN RESOURCES



*Ron Granier  
Deputy Undersecretary  
Office of Management  
& Finance*



*Byron Decoteau  
Human Resources  
Director*

*During FY 08-09, the Central Office Human Resources Office, continued their efforts in improving the quality of the Department's statewide human resource program.*

### STAFF DEVELOPMENT

To encourage staff to pursue continuing and higher education, specifically targeting correctional officers, staff were advised about federal government loan forgiveness programs.

In October 2008, the Louisiana Civil Service Commission authorized the Department to award a 10% base pay increase to those correctional officers who attain at least an Associate Degree in the field of criminal justice from an accredited college or university.

In May 2009, the American Correctional Association administered 36 certification exams to DOC employees at Dixon Correctional Institute in Jackson, Louisiana. With this examination, the Department now has over 100 staff members who have achieved professional certification status. The Corrections Certification Program is designed to advance the overall knowledge level of practitioners in the corrections field, promote the capabilities of corrections professionals to the public, and enhance society's image of corrections personnel.

In January 2009, college courses for correctional officers began at the Rayburn Correctional Center Training Academy, courtesy of the Louisiana Technical College.

### PRISON INFORMATION RESOURCE LIBRARY (PIRL) TRAINING

PIRL, a web-based training resource, funded by the National Institute on Aging, conducted a research project in Louisiana, providing training to 80 DOC employees on how to manage older offenders. The training focused on understanding and managing offenders 50 years or older. The curriculum consisted of 10 modules and presented a useful framework for classifying older offenders and understanding them; taught about older offenders in the context of biological, psychological, and social aging.

### STAFF SURVEY

The Department initiated a workplace survey of all employees during FY 08/09. correctional officers were the first group of employees surveyed, followed by Headquarters staff, Prison Enterprises employees, Probation & Parole staff, and all non-security staff. Results of the survey are being utilized to determine issues and/or areas of concern for employees. One primary goal of the survey is to determine non-financial ways

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

to improve employee morale. A follow-up survey is planned for FY 09-10 to ascertain if issues identified in FY 08-09 have improved or were resolved.

### QUALITY ASSURANCE/DATA INTEGRITY

The Human Resources Program continued its focus on their internal quality assurance program, with positive results. In May 2009, the Department of Civil Service issued the 2008 Data Integrity Report Card for all units of the DOC. The Data Integrity Report Card is the tool used by the Department of Civil Service to evaluate an agency's compliance with reporting requirements. It reflects the agency-wide percentage of compliance on five data integrity reports. The DOC's statewide overall percentage of compliance for 2008 was 97.22%, which is outstanding. The Data Integrity Report Card will become part of each agency's HR Program Evaluation Report issued by the Department of Civil Service.

The Accountability Division of the Department of Civil Service also formally recognized Phelps Correctional Center's Human Resources Office on their achievement of an "outstanding" Human Resource Program Evaluation Audit. The Civil Service Commission recognized PCC as one of the best audits conducted since the implementation of the audit program.

### US ARMY PAYS PROGRAM

In November, Human Resources introduced the Department's partnership with the US Army's Partnership for Youth Success (PaYS) Program. This program is a recruiting initiative developed by the United States Army Recruiting Command to recruit young people interested in serving in the Army and who, after being honorably discharged, are seeking quality civilian employment where they can apply their learned skills. Through this partnership agreement, the Department will be provided with an opportunity to post vacant jobs on the PaYS website and be in a position to hire dedicated, qualified individuals, professionally trained and experienced in their specific job skills.

### EMPLOYER SUPPORT OF THE GUARD AND RESERVE

In May 2009, the Louisiana State Chairman of the Employer Support of the Guard and Reserve, along with members of the military awarded Angola Warden, Burl Cain, with the Above and Beyond award for his efforts with the ESGR project. The "Above and Beyond Award" is given in limited numbers by state and territory ESGR committees. It recognizes employers at the state and local level who have gone above and beyond the legal requirements for granting leave and providing support for military duty by their employees.

The Chairman also presented Angola employee, Diana McCool, the Seven Seals Award. The Seven Seals Award is the highest award given by ESGR, and was created to publicly recognize American Employers who provide outstanding patriotic support and cooperation to employees and families of

those who have been called to serve. Supportive employers are critical to maintaining the strength and readiness of our armed forces.

### WARDEN OF THE YEAR

In August 2008, Secretary James M. Le Blanc accepted the "Warden of the Year" award presented by the North American Association of Wardens & Superintendents. Secretary LeBlanc was recognized for his work at Dixon Correctional Institute in Jackson, Louisiana, where he served as Warden from 1995 until his appointment as acting Chief of Operations for the Department in June 2007. Le Blanc now serves as a gubernatorial appointee, appointed in January 2008 by Governor Bobby Jindal to serve as Secretary of the Department of Public Safety and Corrections.

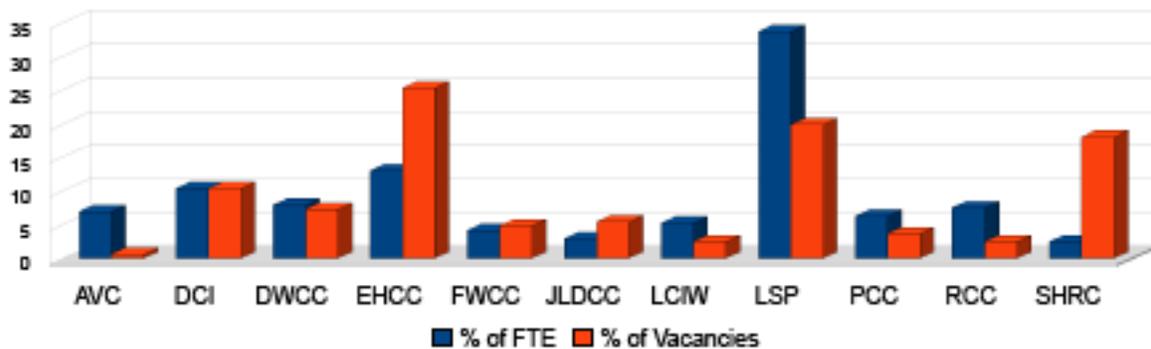
### SHERIFF HARRY LEE MEMORIAL LAW ENFORCEMENT ADMINISTRATOR AWARD OF EXCELLENCE

In August 2008, Louisiana Probation and Parole Director, Genie Powers, received the Sheriff Harry Lee Memorial Law Enforcement Administrator Award of Excellence, awarded by the Louisiana Justice Hall of Fame. This was the first Award of Excellence issued by the Louisiana Justice Hall of Fame and will occasionally be awarded to recognize law enforcement leaders/administrators in their own "above and beyond the call of duty" leadership on behalf of all people of Louisiana. This award does not recognize individual acts, but a lifetime of leadership, dedication and a profound sense of doing what is right and needed as an administrator for the employees, as well as for the Louisiana community as a whole.

2009 ANNUAL REPORT

FY 2009 AUTHORIZED FTE BY FACILITY AND UNIFORMED VS. NON-UNIFORMED

Facility	Total FTE	Uniformed	Non Uniformed
Avoyelles Correctional Center	351	276	75
Dixon Correctional Center	501	409	92
David Wade Correctional Center	390	316	74
Elayn Hunt Correctional Center	705	512	193
Forcht Wade Correctional Center	228	164	64
J. L. Dabadie Correctional Center	148	117	31
Louisiana Correctional Institute for Women	287	208	79
Louisiana State Penitentiary	1,628	1,334	294
Phelps Correctional Center	305	247	58
Rayburn Correctional Center	358	297	61
Steve Hoyle Reception Center	108	94	14
<b>Subtotal - Facilities</b>	<b>5,009</b>	<b>3,974</b>	<b>1,035</b>
Probation & Parole	818	0	818
Prison Enterprises	72	4	68
Headquarters	176	2	174
<b>Total</b>	<b>6,075</b>	<b>3,980</b>	<b>2,095</b>
<b>% of Total</b>		<b>65.5%</b>	<b>34.5%</b>



VACANCIES IN UNIFORMED STAFF JUNE 30, 2009

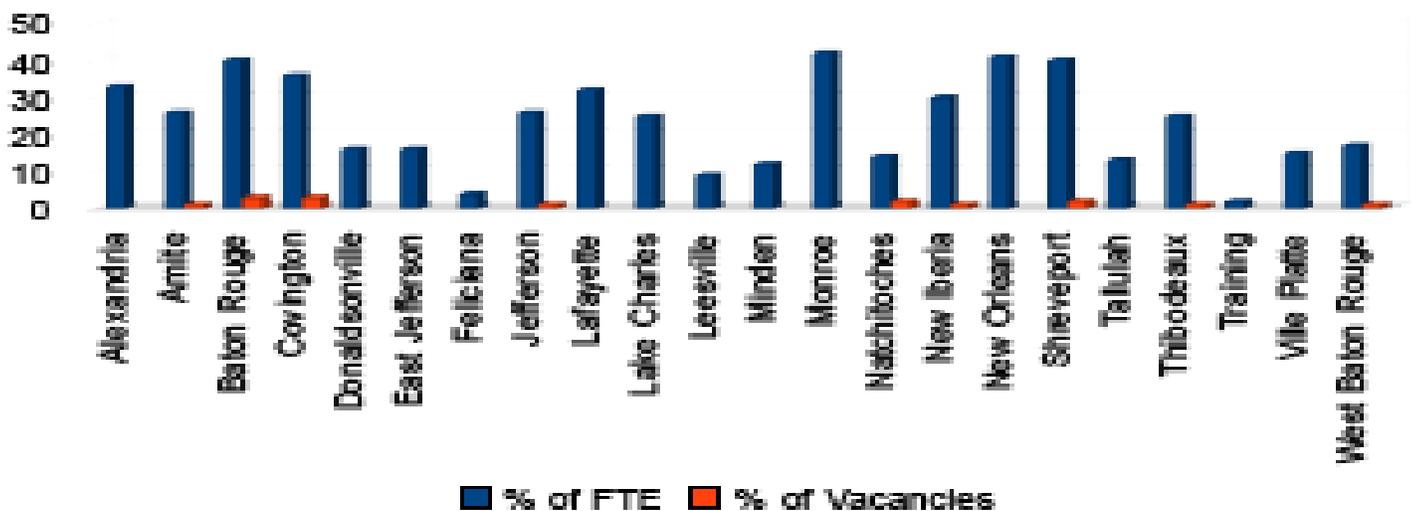
Facility	FTE	Vacancies
Avoyelles Correctional Center	276	1
Dixon Correctional Center	409	17
David Wade Correctional Center	316	12
Elayn Hunt Correctional Center	512	42
Forcht Wade Correctional Center	164	8
J. L. Dabadie Correctional Center	117	9
Louisiana Correctional Institute for Women	208	4
Louisiana State Penitentiary	1,334	33
Phelps Correctional Center	247	6
Rayburn Correctional Center	297	4
Steve Hoyle Reception Center	94	30
<b>TOTALS</b>	<b>3,974</b>	<b>166</b>

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

VACANCIES IN PROBATION & PAROLE BY DISTRICT

(Includes P&P Officer 1-3 and P&P Specialist)

District	FTE	Vacancies
Alexandria	33	0
Amite	26	1
Baton Rouge	40	3
Covington	36	3
Donaldsonville	16	0
East Jefferson	16	0
Feliciana	4	0
Jefferson	26	1
Lafayette	32	0
Lake Charles	25	0
Leesville	9	0
Minden	12	0
Monroe	42	0
Natchitoches	14	2
New Iberia	30	1
New Orleans	41	0
Shreveport	40	2
Tallulah	13	0
Thibodaux	25	1
Training	2	0
Ville Platte	15	0
West Baton Rouge	17	1
<b>TOTALS</b>	<b>514</b>	<b>15</b>



2009 ANNUAL REPORT

**TURNOVER IN UNIFORMED STAFF POSITIONS BY FACILITY FOR FY 2009**

Facility	Authorized Positions	Separations	Turnover Rate
Avoyelles Correctional Center	294	33	11.00%
Dixon Correctional Center	462	72	16.00%
David Wade Correctional Center	345	69	20.00%
Elayn Hunt Correctional Center	557	222	40.00%
Forcht Wade Correctional Center	185	22	12.00%
J. L. Dabadie Correctional Center	134	32	24.00%
Louisiana Correctional Institute for Women	225	62	28.00%
Louisiana State Penitentiary	1,475	366	25.00%
Phelps Correctional Center	266	76	29.00%
Rayburn Correctional Center	319	45	14.00%
Steve Hoyle Reception Center	124	22	18.00%
	4,386	1,021	24.00%

**TURNOVER IN PROBATION & PAROLE BY DISTRICT**

District	Authorized Positions	Separations	Turnover Rate
Alexandria	33	2	6.10%
Amite	27	1	3.70%
Baton Rouge	43	6	14.00%
Covington	39	2	5.10%
Donaldsonville	16	1	6.30%
East Jefferson	16	0	0.00%
Feliciana	4	0	0.00%
Jefferson	27	2	7.40%
Lafayette	32	0	0.00%
Lake Charles	25	1	4.00%
Leesville	9	1	11.10%
Minden	12	0	0.00%
Monroe	42	3	7.10%
Natchitoches	16	0	0.00%
New Iberia	31	5	16.10%
New Orleans	41	3	7.30%
Shreveport	42	4	9.50%
Tallulah	13	0	0.00%
Thibodaux	26	3	11.50%
Training	2	1	50.00%
Ville Platte	15	0	0.00%
West Baton Rouge	18	0	0
	529	35	7.00%

WORKFORCE PROFILE BASED ON JUNE 30, 2009

**TOTAL DOC WORKFORCE Includes all filled positions including job appointments as of June 30, 2009**

Average Age	Male	Female	W	B	HI/PI	Ind/AK	Asian	Other	Total Employees
42.6	3407	2846	3479	2719	5	13	9	28	6253
	54.5%	45.5%	55.6%	43.5%	0.1%	0.2%	0.1%	0.4%	100.0%

**Uniformed Staff**

Average Age	Male	Female	W	B	HI/PI	Ind/AK	Asian	Other	Total Employees
41.7	2495	1639	1858	2254	4	8	4	6	4134
	60.4%	39.6%	44.9%	54.5%	0.1%	0.2%	0.1%	0.2%	100.0%

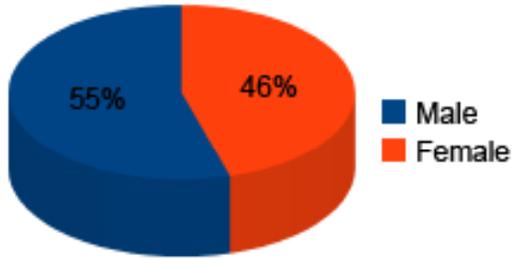
**Probation and Parole Officers and Supervisors -Includes P&P Officer 1,2,3, Specialist and Supervisors**

Average Age	Male	Female	W	B	HI/PI	Ind/AK	Asian	Other	Total Employees
41.3	422	211	529	94	1	1	1	7	633
	66.7%	33.3%	83.6%	14.8%	0.2%	0.2%	0.2%	1.0%	100.0%

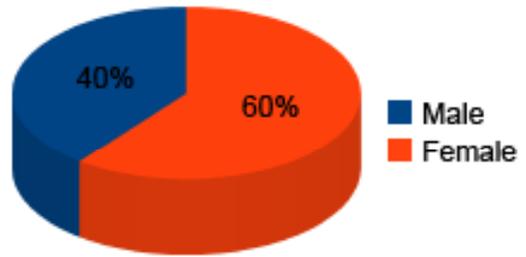
**Louisiana Statewide Statistics - Based on the 2000 US Census Report**

Average Age	Male	Female	W	B	HI/PI	Ind/AK	Asian	Other	Total Population
34	2,162,903	2,306,073	2,856,161	1,451,944	1,240	25,477	54,758	79,396	4,468,976
	48.4%	51.6%	63.9%	32.5%	0.0%	0.6%	1.2%	1.8%	100.0%

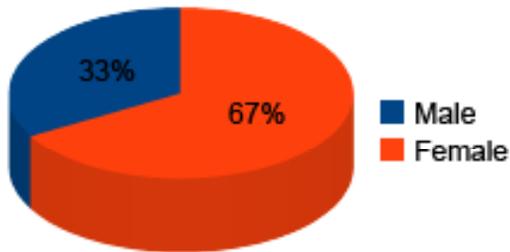
DOC WORKFORCE GENDER



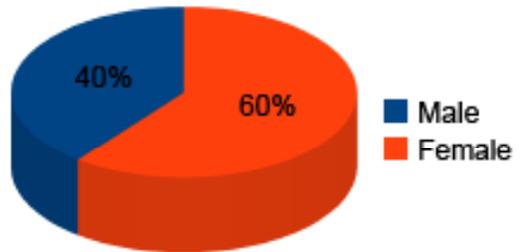
UNIFORM STAFF GENDER



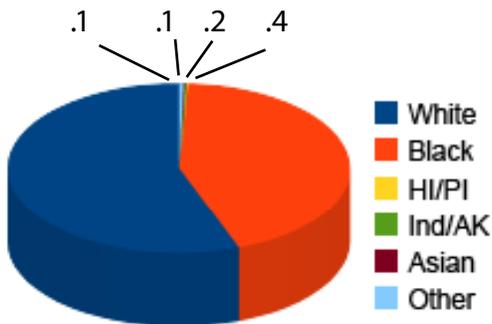
P&P STAFF GENDER



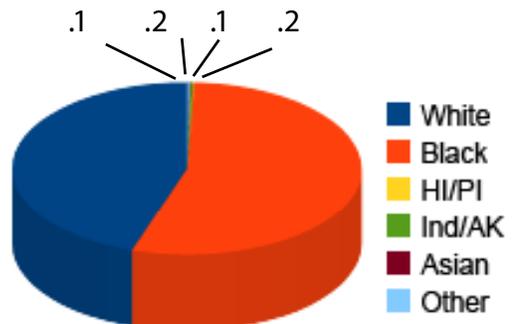
STATEWIDE GENDER MAKEUP



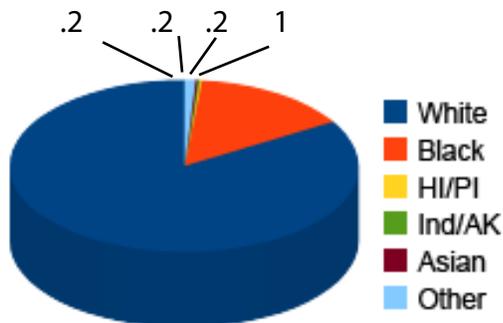
TOTAL DOC WORKFORCE RACE



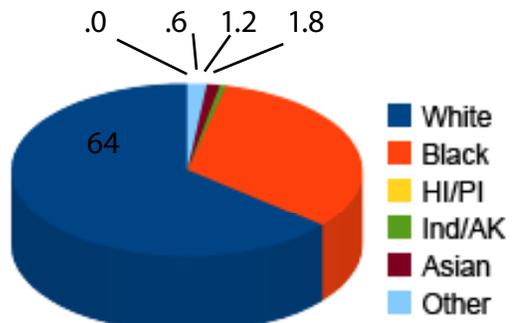
UNIFORM STAFF RACIAL MAKEUP



P&P STAFF RACIAL MAKEUP



STATEWIDE RACIAL MAKEUP





Joey Bielkiewicz  
Budget Director  
225-342-6571

*corrections programs to engage them in discussions about cost containment strategies that wouldn't jeopardize the Department's public safety mission. Through an intense focus and collaborative effort, the FY 08/09 budget reduction goal (\$11.5 million and 274 staff positions) was met.*

In addition, the Department was challenged to develop a strategic priority plan of action to address projected state revenue shortfalls through a reduction of the FY 2009-2010 budget. During this process, the significant challenge was to address budget cuts through discretionary budget reductions and cost saving measures, while maintaining the Department's plan for specific reentry initiatives. The Department's plan includes overtime management/consistency; inventory management; increased use of technology for training; consolidation of like functions; bulk purchasing; installation of surveillance cameras; standardization of menus/food service; standardization of employee leave policies; greater utilization of gardens; standardization of ambulance and lab services; fuel conservation; and consolidation of medical waste disposal. The Department's efforts toward streamlining operations to increase efficiency and effectiveness is an ongoing process.

Examples of various cost containment strategies implemented in FY 2008-2009 are discussed in "Operational Efficiency".

## BUDGET SERVICES

*Early in the fiscal year, the Governor announced significant revenue shortfalls for the 2008-2009 fiscal year. Not unlike most other states across the nation, the Louisiana DOC was faced with unique challenges to address its mid-year fiscal crisis. The Secretary met on a regular and routine basis with administrators of prison and community*

PER CAPITA OPERATING COSTS: STATE OFFENDERS FY2008-2009 ACTUAL EXPENDITURES (based on authorized budgets, excluding canteen budgets)				
Facility	ADP*	Total Expenditures	Annual Per Capita	Daily Per Capita
Allen Correctional Center*	1,461	\$17,730,487	\$12,136	\$33.25
Avoyelles Correctional Center	1,569	\$26,366,550	\$16,805	\$46.04
Dixon Correctional Institute	1,534	\$42,086,979	\$27,436	\$75.17
David Wade Correctional Center	1,171	\$29,604,559	\$25,281	\$69.26
Elayn Hunt Correctional Center	2,149	\$59,460,408	\$27,669	\$75.81
Forcht Wade Correctional Center	675	\$15,868,985	\$23,510	\$64.41
J. Levy Dabadie Correctional Center	563	\$11,116,851	\$19,746	\$54.10
LA Correctional Institute for Women	1,154	\$22,680,181	\$19,654	\$53.85
LA State Penitentiary	5,498	\$137,339,089	\$24,980	\$68.44
Phelps Correctional Center	928	\$21,545,926	\$23,218	\$63.61
Rayburn Correctional Center	1,147	\$27,210,615	\$23,723	\$65.00
Winn Correctional Center*	1,463	\$17,566,557	\$12,007	\$32.90
<b>Sub-Total</b>	<b>19,312</b>	<b>\$428,577,187</b>	<b>\$256,164</b>	<b>\$58.48</b>
Local Jails	15,711	\$142,420,697	\$9,065	\$24.84
Work Release	3,402	\$22,334,145	\$6,565	\$21.39
<b>Total Expenditures</b>	<b>38,425</b>	<b>\$593,332,029</b>	<b>\$271,794</b>	<b>\$33.77</b>
* Privately managed DOC facility		** AVERAGE Daily Per Capita - State Facilities		
*** AVERAGE Daily Per Capita - Local Jails and Work Release		*ADP = average daily census for the year (may include hurricane evacuees for FY 08-09)		

PER CAPITA OPERATING COSTS: STATE OFFENDERS  
FY2009-2010 BUDGETED EXPENDITURES

(based on authorized budgets, excluding canteen budgets)

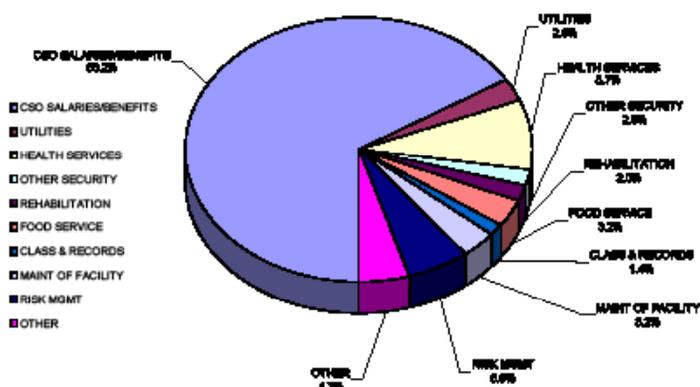
Facility	ADP*	Total Budgeted	Annual Per Capita	Daily Per Capita
Allen Correctional Center*	1,461	\$17,940,381	\$12,280	\$33.64
Avoyelles Correctional Center	1,596	\$24,267,539	\$15,205	\$41.66
Dixon Correctional Institute	1,586	\$38,121,586	\$24,036	\$65.85
David Wade Correctional Center	1,188	\$26,218,087	\$22,069	\$60.46
Elayn Hunt Correctional Center	2,105	\$49,569,620	\$23,549	\$64.52
Forcht Wade Correctional Center	690	\$13,067,776	\$18,939	\$51.89
J. Levy Dabadie Correctional Center	580	\$10,389,848	\$17,914	\$49.08
LA Correctional Institute for Women	1,189	\$20,412,187	\$17,168	\$47.03
LA State Penitentiary	5,260	\$118,378,881	\$22,505	\$61.66
Phelps Correctional Center	942	\$19,656,933	\$20,867	\$57.17
Rayburn Correctional Center	1,156	\$25,371,839	\$21,948	\$60.13
Winn Correctional Center*	1,461	\$17,997,977	\$12,319	\$33.75
Sub-total	19,214	\$381,392,654	\$228,798	\$54.38
Local Jails	14,463	\$136,087,492	\$9,409	\$24.39
Work Release	3,516	\$18,699,968	\$5,319	\$14.57
<b>Total Budgeted</b>	<b>37,193</b>	<b>\$536,180,114</b>	<b>\$243,526</b>	<b>\$31.11</b>

\* Privately managed DOC facility

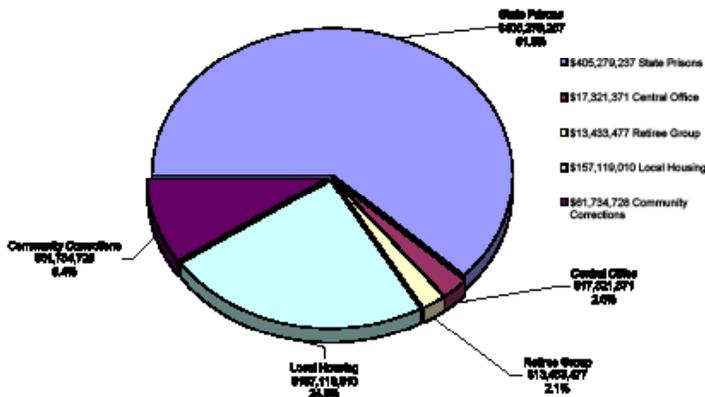
\*\* AVERAGE Daily Per Capita - State Facilities

\*\*\* AVERAGE Daily Per Capita - Local Jails and Work Release

FY2009-2010 BUDGETED COSTS FOR A TYPICAL LOUISIANA PRISON



FY2009-2010 BUDGET BY FUNCTION





*Susan Poche  
Director of Fiscal  
Services  
225-342-6571*

## FISCAL SERVICES

*Fiscal Services consists of Accounting, Accounts Payable, Centralized Offender Banking, Grants Management, and Administrative Services for the Central Office (HQ). Staff from Fiscal Services also participates in performance audits for both state prisons and sheriff's work release facilities.*

## ACCOUNTING SERVICES

Accounting Services provides consolidated accounting and reporting services for all units of the Department. By providing accounting expertise and support, Accounting utilizes information from main frame financial reporting systems, other financial statement software, and unit data to compile monthly and quarterly reports on the financial stability of field units. In order to maintain accounting controls and provide consistency, Accounting Services is responsible for ensuring

the Department's accounting policies and procedures comply with the requirements of generally accepted accounting principles, as well as those of the Office of Statewide Reporting and Accounting Policy.

The FY 08/09 major accomplishment for Accounting Services was the roll out of a Department-wide inventory system to all prison facilities. The new inventory system provides a consolidated, consistent method of measuring and reporting inventories.

## ACCOUNTS PAYABLE

Accounts Payable provides consolidated payable services for all units of the Department. In addition, Accounts Payable remits payments to local sheriffs and jail facilities for the housing of state offenders in local facilities.

The FY 08/09 major accomplishment of Accounts Payable was medical billing discounts. Through negotiation with health providers, the Louisiana Department of Health and Hospitals, and DOC units, the State of Louisiana realized a savings of \$1.6 million (or 73% of the total invoices presented) in costs incurred for critical care of offenders who were housed in both state and local facilities.

## CENTRALIZED OFFENDER BANKING

The Centralized Offender Banking office runs a consolidated offender banking system for all offenders housed in DOC facilities. Services provided include issuance of checks averaging 3,252 per month (\$1.8 million), processing of deposits from offenders' incentive wages and funds received from families and friends averaging \$1.6 million per month, and accounting for canteen (commissary) operations.

## GRANTS MANAGEMENT

Grant funds are managed by the Administrative Services Section at the Central Office. Once grant funds are secured, the Grants Management Team monitors their progress, provides needed expertise in contract and procurement services and is responsible for reporting to the granting agency.

### GRANTS ADMINISTERED FY 2008-2009

GRANTS ADMINISTERED FY 2008-2009				
EDUCATION	Title I	remedial and high school training	\$589,619	10/1/08-9/30/09
	Adult Ed	funding for instructors	\$351,371	10/1/08-9/30/09
	Youthful Offender	vocational/technical instructors; provides for college level services of state and local technical colleges	\$772,331	10/1/08-9/30/09
ReENTRY SERVICES	Residential Substance Abuse	For 1st offenders, intensive structure	\$141,828	7/1/08-8/31/09
	Prisoner ReEntry Initiative-I	Pre-release services	\$900,000	7/1/06-6/30/10
	Prisoner ReEntry Initiative-II	Pre-release services	\$540,000	7/1/08-6/30/10
OTHER FUNDING	Crime Victims Mediation	training of volunteer coordinators/mediators	\$20,206	3/1/09-9/4/09
	Reduction of Drugs in Prison	Drug interdiction in prisons	\$8,900	4/1/09-6/30/09
	Law Enforcement Terrorism Prevention	Software/electronic upgrades for information sharing	\$600,000	8/1/07-5/15/10
	Prison Rape Elimination Act	Education of staff and offenders in methods to prevent and eliminate prison rape	\$981,437	7/1/06-6/30/10
	Sex Offender	Monitoring, investigation, and study of sex offender management	\$250,000	7/1/05-6/30/09



*Suzanne Sharp  
Procurement and  
Contractual Director  
225-342-6578*

## PROCUREMENT AND CONTRACTUAL REVIEW

*The Procurement and Contractual Revision Division (PROCRD) is the central office with responsibility obtaining services and supplies required to safely and efficiently operate all units of the Department. Other areas handled by PROCRD include property management, risk management, and fleet management.*

The Contractual Review office assists field units with processing of all personal, professional, consulting and social services contracts in accordance with the Louisiana Administrative Code. In keeping with Governor Jindal's policy on transparency, a listing of all current contracts with the Department is posted on the Department's website, <http://www.doc.louisiana.gov/files/misc/DPS&C-Corrections-Services-Contracts.pdf>. All requests for proposals are also posted on the web.

PROCRD serves as the liaison with the Louisiana Office of Risk Management for securing insurance coverage and processing of all claims for losses experienced at all units of the Department.

PROCRD is also responsible for administration of the property control system for the Department as required by the Louisiana Property Assistance Agency. This includes training of all field units and providing the necessary technical expertise to insure that the proper procedures are followed in terms of accounting for and reporting of all moveable property assigned to the Department, currently in excess of \$50 million.



*Billy Breland  
Facility Services  
Manager  
225-342-7456*

## FACILITY SERVICES

*Facility Services provides coordination and oversight for safe, secure, and environmentally sound operations and maintenance of the Department in a cost effective manner aimed at long-term preservation of the Department's assets.*

The primary activities of Facilities Services include:

Administration of the Department's Capital Outlay program, analyzing and prioritizing projects that require immediate attention and those that can be phased in according to budget constraints. FY 2009-2010 capital outlay projects total \$9.7 million.

Coordination of the Department's Risk Management Program – general safety, driver's safety, boiler machinery, etc.

Direction of statewide comprehensive programs relative to various state, local and federal regulatory agencies for compliance with fire codes, safety codes, sanitation codes, standards of accreditation, etc.

Maintenance of all records, specifications, blueprints, certificates of payment, project tracking information, budget development documents, and statewide facility and building database relative to DOC projects.

FACILITY SERVICES	
# of Agency Buildings	1430
Square Footage	6,899,867
Approximate Agency Acreage	27,456
Current Replacement Costs	\$609,759,039



Terry Clair  
Director of Information  
Services  
225-342-6544

## INFORMATION TECHNOLOGY

### CORRECTIONS AND JUSTICE UNIFIED NETWORK (CAJUN)

*This offender tracking system is available to all Louisiana law enforcement and criminal justice agencies at no charge, with over 2,000 law enforcement and criminal justice agency employees with access capabilities. CAJUN tracks all offenders sentenced to the custody of the Department, from their court sentencing through their full-term sentence date release. The system maintains data on demographics, convictions, movements, preclass status, staffing, mental health, education, risk assessment score, restitution, crime victims, PRA, and reentry.*

### PROBATION & PAROLE CASE MANAGEMENT SYSTEM

The case management automated system is utilized by Community Corrections (P&P) field agents to track offenders under their supervision. The system contains data on demographics, convictions, contacts, case narratives, investigations, etc. The system is designed so agents can manage their caseloads either in the office, or with a computer notebook, they can manage their cases outside the office when at court, curfew checks, warrant sweeps, etc.

### PROBATION & PAROLE INFORMATION INTEGRATION SYSTEM

The Department in partnership with Thinkstream, a provider of law-enforcement technology systems, is developing a new system that will integrate information from the Department's Probation and Parole (P&P) system into a statewide law-enforcement network that interconnects some 350 local law-enforcement and criminal justice systems.

The new system will provide a number of services and functionality such as:

The ability for P&P agents to search and retrieve criminal histories from the 350 local systems;

Email notification to a P&P District Office whenever one of the offenders under the District's supervision is "touched" by one of the 350 local systems;

Make real-time information available from the Department's P&P system to the 350 local systems;

Generate customized reports using information from the Department's P&P system and the local systems;

Project scope and design work were done during FY08-09. Development work is scheduled to begin in late September with a 4 month schedule from start up to implementation.

### AUTOMATED FINGERPRINT INFORMATION SYSTEM (AFIS)

During FY 2008-2009 the Department purchased and installed AFIS systems at ten prison facilities and field P&P offices. The systems give the Department the capability to take finger print images and mug shots for any offender under the custody of the Department. An AFIS system provides for a positive identification of an individual through biometric technology and serves as an entry point for inputting information in the State's criminal history database. The addition of ten AFIS systems gives the Department an AFIS system for all state prisons and P&P Offices.

### SURVEILLANCE CAMERAS TO REPLACE GUARD TOWERS

To address staffing reductions, surveillance cameras will be strategically placed at Louisiana State Penitentiary, Avoyelles Correctional Center, Allen Correctional Center, and Winn Correctional Center. This technology will allow for the closure of perimeter security towers.

In FY 08-09 the Department issued an Invitation To Bid (ITB) for the technology, with six vendors submitting competitive proposals. The ITB calls for the installation of video surveillance cameras at four prison facilities: Louisiana State Penitentiary Main Prison, Allen Correctional Center in Kinder, Avoyelles Correctional Center in Cottonport, and Winn Correctional Center in Winnfield.

The cameras will continually, 24-hours-a-day-seven-days-a-week, monitor the secured fenced areas of each institution. The cameras send a real-time alert if a security violation occurs. The alerts are available to both staff monitoring the cameras as well as to security personnel in vehicles patrolling the secured perimeter areas.

Complimentary surveillance technologies such as, fence detection technology that can detect fence movement

and pressure, will be included in the project over time.

## INTERACTIVE VOICE RESPONSE (IVR)

The Interactive Voice Response (IVR) system is an automated system that provides citizens with information about an offender's location and projected release date 24 hours a day and seven days a week.

Anyone needing information about an offender (more than 100,000) assigned to the Department's custody/supervision can call 225.383.4580. A caller must provide the offender's DOC number or the offender's name (the first 3 letters of the last name and the first two letters of the first name) and date of birth to access information. Calls must be made from a touch tone phone or cell phone and can originate from any location inside or outside of the State. The automated system will provide the caller with the offender's housing assignment, the address of the facility where he or she is assigned (160 locations), a contact phone number, and a projected release date (if applicable). Information is not available for pre-trial, parish or municipal offenders, only offenders sentenced to the custody of the Department.

The IVR system can support 12 simultaneous telephone calls. Information is supplied daily from the Department's offender tracking system.

The Department's plans to implement this new technology feature early in FY 2009-2010.

## VIDEO CONFERENCING FOR COURT APPEARANCES

As a cost containment measure, conducting court appearances in Orleans Parish via videoconferencing was launched at Louisiana State Penitentiary late in the fiscal year. The Department has since established videoconferencing links to several other criminal courts in key metropolitan areas: Orleans, East Baton Rouge, Lafayette, and Terrebonne. Offenders located at Louisiana State Penitentiary, Dixon Correctional Institute, Elayn Hunt Correctional Center, and Louisiana Correctional Institute for Women have participated in court proceedings via videoconferencing. Plans call for adding capability at the Jefferson, Caddo, Calcasieu, Rapides, Ouachita, and St. Tammany criminal courts. Offenders from Rayburn Correctional Center and David Wade Correctional Center will soon have access to the court system via videoconferencing. The Department's goal over the next fiscal year is to have all twelve prison facilities linked via videoconferencing to criminal courts in the major metropolitan areas of the State.

This technology allows for the offender to remain on site at the prison and, through a video link to the courtroom, appear before the judge. This application promotes public safety as the offender is not transported to court, and results in cost savings, reducing the Department's estimated annual

expenditure of \$5 million transporting offenders to criminal court.

## TELEMEDICINE

Through a partnership between the Department and Louisiana State University –Health Sciences Center (LSU-HSC), certain aspects of medical care is provided to offenders using specialized videoconferencing technology. The technology links the offenders and medical staff at all state prison facilities to LSU-HSC hospitals, clinics, and medical staff.

The technology has been in place for more than a year and has reduced the number of medical transports to outside hospitals and clinics. Telemedicine consultations are conducted on a regular basis for Dermatology, HIV, Cardiology, and ENT clinics. The chart below reflects the utilization of this specialized videoconferencing technology.

A future goal of the project is to provide telemedicine services for offenders in need of emergency medical services. Procedures to provide telemedicine access to LSU-HSC emergency departments are being developed.

## REDESIGN OF C-05-001 DATABASE

Department Regulation C-05-00-1 describes the Department's policy on monitoring and reporting of unit operations and activity reporting. The regulation provides guidelines and procedures for standardizing the reporting of monthly operations and activities for all of the Department's Units and provides a database system through which operations, activities and incidents can be reported, monitored, and measured.

In October of 2008 the Department initiated a complete overhaul of the regulation to track additional activities and make adjustments to current definitions and information being reported. A similar overhaul of the database was done. The original 25 computerized reporting forms were modified and 17 new forms were added.

The Office of Information Services consolidates all 42 forms containing statistical data on unit operations into one report for each Unit. Each unit's monthly reports are consolidated into annual reports by both calendar and fiscal years.

## INCENTIVE PAY AND RESERVE ACCOUNT

Major enhancements were made to the Offender Banking System for Incentive Pay and the creation of a special offender account called the Reserve Account.

Offenders not earning goodtime credit can receive incentive pay wages for jobs they are assigned to work. Job descriptions were changed to use the occupational reference codes utilized by the Louisiana Workforce Commission and pay ranges were assigned to each occupation. The occupational codes closely align institution jobs to those available in the labor market. The linkage is a part of the Department's Re-entry initiatives. When offenders are eligible for work release or institutional

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

release their documented job history while incarcerated will be used to assist in job placement.

The Reserve Account was established to provide an offender who had debts with a savings mechanism for any monies received from family members or earned in job assignments. For an offender in a debt status, 50% of any new monies are used for debts and the other half is available in the reserve account. The offender can use the available monies in the reserve account for commissary or discretionary purchases. Previously, offenders in a debt status could be classified as indigent because all of their available funds were used to pay debts.

### LOCAL AREA NETWORK EXPANSIONS

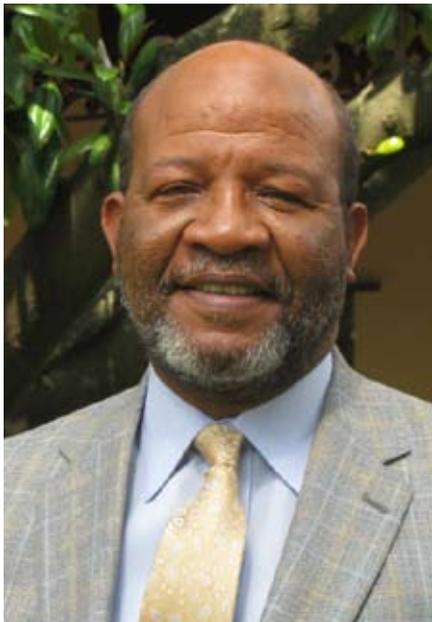
DWCC began the planning phase of a facility-wide expansion of its Local Area Network for DWCC and FWCC. Once completed, the project will require employees to scan their badges to gain entry into the facility. Badge scanners will also be installed in offender housing areas throughout the facility to enable electronic tracking of staff movement.. A surveillance system will be installed that will enable administrators to remotely view real-time, key areas of the prison.

### ELECTRONIC MEDICATION ADMINISTRATION (EMAR)

DWCC continued its work on implementation of the EMAR system for DWCC and FWCC. The system provides for administration of medications to a larger number of offenders with reduced risk of error from nursing staff.



*Linda Ramsey  
Deputy Assistant  
Secretary  
225-342-1330*



*Larry Smith  
Deputy Assistant  
Secretary  
225-342-1330*

*activities. The audits are conducted at least once annually for secure adult institutions, and annually for non-secure adult contract work release programs, and work release programs operated in local jail facilities; and once every six months for secure adult institutions operated under private management contract.*

## BASIC JAIL GUIDELINES

In 1996 the Department entered an agreement in partnership with the Louisiana Sheriffs Association to establish Basic Jail Guidelines. The Guidelines set minimum conditions necessary to ensure the safe, efficient, and constitutional conditions of confinement for DOC offenders housed in local jails. The establishment and implementation of the Basic Jail Guidelines was the impetus for release of over 20 years of federal court supervision and consent decrees in most of Louisiana's jails and prisons.

During FY 2008/2009, the Department and the LSA worked in partnership to further refine the Basic Jail Guidelines and to revise the 1996 agreement. Of significance is that the partners agreed to work collaboratively to develop reentry strategies to effectively prepare offenders to transition from jail to the community.

- Existing guidelines were revised to reflect current practice and new guidelines were created to require;
- drug-free workplace policy (pre-employment testing, post-accident, reasonable cause/probably suspicion, and period random testing);
- specific information for annual reporting;
- Key control policy;
- Specific information for monthly reporting to DOC for local jail facilities that house 100 or more offenders;
- written policy, procedure and practice that provides for the prevention, detection, response, reporting and investigating of alleged and substantiated sexual assaults (PREA);
- facilities with an offender population of 100 or more randomly test 5% of the population on a monthly basis for alcohol/drugs;
- offenders with a physical impairment that would impede access to programs are transferred to DOC custody for evaluation;
- annual TB testing of offenders;
- each discharging offender is provided with 24 hour supply of current maintenance medications at discharge, along with a 5 day prescription;
- release programs are operated in accordance with DOC

## OFFICE OF ADULT SERVICES

*The Office of Adult Services (OAS) is responsible for conducting ongoing audits of institutional programs and activities, non-secure adult contract work release programs, and work release programs operated in local jail facilities to ensure compliance with Department procedures and regulations, applicable standards set forth by the American Correctional Association (ACA), Standard Operating Procedures for Adult Community Rehabilitation Centers, or Basic Jail Guidelines. On-site, operational audits of each secure institution, non-secure adult contract work release program, or work release program operated at a local jail facility are conducted to provide the Warden or Administrator with an objective, informative assessment of operational*

# LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

## Standard Operating Procedures.

In addition, technical assistance was provided to 3 facilities in the form of "mock" ACA audits: Academy of Training Skills, CINC and Lafayette Parish Prison.

## OFFENDER TRANSFERS

OAS also maintains the Department's database (CAJUN), which stores the most current physical location of all DOC offenders. During FY 08-09, over 48,000 transactions were entered in CAJUN to update offenders' physical location, as a result of parish to parish movements, new commitments, and other movements. In addition, transfers were processed through OAS for the movement of 7,874 offenders from local jail facilities into the Department's Reception Centers, and 6,055 offenders from the Reception Centers to state prison facilities.

## WORK RELEASE

OAS processes work release recommendations from all state prisons and local jail facilities. Recommendations are screened in accordance with specific statutes and other criteria set forth in Department Regulations. During FY 08-09 a total of 5,723 recommendations were processed, 1,254 from state institutions and 4,469 from local jail facilities. Of this number, 5,177 were approved for participation in work release. The fiscal year end work release bed capacity was 5,092 beds, with 3,286 occupied.

## MONITORING OF FACILITY OPERATIONS

OAS also conducts operational audits of state prison facilities/ operations to provide the Warden with an objective, informative assessment of operational activities. These evaluations are conducted on an annual basis and the monitoring teams are selected by the Chief of Operations from a pool of Central Office staff and institutional staff from a facility other than that which is being evaluated.

A physical inspection of the entire facility is conducted.

FY2008-2009 SITE MONITORING VISITS		
Facility/Program	#Monitoring Visits Conducted	DOC Staff Participants
State Facilities	17	203
Work Release Programs	44	150
Local Jail Facilities	126	25

Policy, procedure and relevant documentation are reviewed to determine compliance status with standards set by the American Correctional Association.

During the fiscal year, each state prison facility met or exceeded expectations of operational audits by the OAS Team. The Wardens are to be commended for their diligence and commitment to the principles of accreditation in spite of compelling economic challenges.

During FY 08-09, across all Louisiana state prisons there were only 8 offender-on-offender assaults which resulted in serious injury. A serious injury requires urgent and immediate medical treatment and restricts an offender's usual activity. Medical treatment is more extensive than mere first aid. This is a key indicator of Louisiana's safe and effective correctional practices, especially when compared to the national average as published by the Association of State Correctional Administrators (ASCA). Louisiana's offender on offender assaults that involved serious injury during the fiscal year adjusted for the number of offenders in DOC facilities reported as a rate per 1,000 is 0.00%, when the national average reported by ASCA is 0.02%.

2009 ANNUAL REPORT

**OFFENDER DISCIPLINARY ACTIVITY**

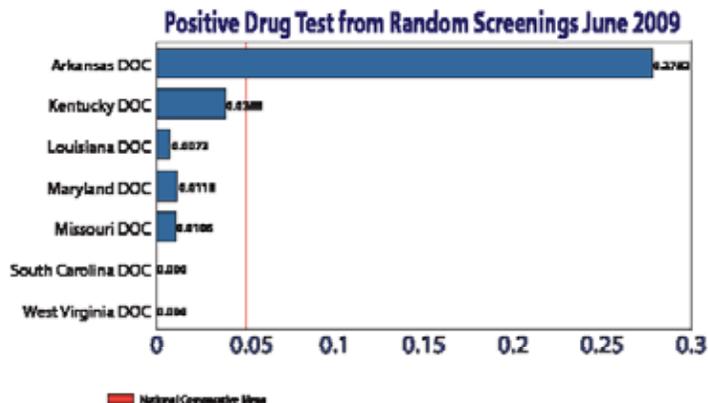
	<b>FY 05-06</b>	<b>FY 06-07</b>	<b>FY 07-08</b>	<b>FY 08-09</b>
Minor Offenses (Schedule A) - # heard	7,709	8,261	8,119	7,253
Minor Offenses (found guilty)	7,526	7,973	7,867	7,095
% Guilty	98.41%	97.45%	96.90%	97.82%
Major Offenses (Schedule B) - # heard	46,562	45,747	45,198	35,946
Major Offenses (found guilty)	44,036	43,414	42,618	33,804
% Guilty	94.95%	95.31%	94.29%	94.04%
Disciplinary Appeals Filed to Warden	4,775	4,204	4,420	3,372
Appeals denied by Warden	4,115	3,632	3,824	2,932
% DENIED (Board Chairman Decision Upheld)	86.18%	86.39%	86.52%	86.95%
Disciplinary Appeals Filed to Secretary	1,851	1,693	1,828	1,108
Appeals denied by Secretary	1,556	1,478	1,611	881
% DENIED (Board Chairman Decision Upheld)	84.06%	87.30%	88.13%	79.51%

**ADMINISTRATIVE REMEDY PROCEDURE'S FILED**

<b>Offender Grievances Filed</b>	<b>FY 05-06</b>	<b>FY-06-07</b>	<b>FY-07-08</b>	<b>FY-08-09</b>
Health	2,318	2,464	2,294	2,047
Property	557	621	681	592
Legal	175	259	230	233
Classification	894	1,007	1,001	868
Discrimination	264	253	228	210
Rules	272	439	242	250
Abuse/Threats	3,239	3,443	3,119	2,739
Protection	439	343	389	313
Communications	1,046	862	779	556
Quality of Life	925	1,244	959	1,185
Records	753	792	796	666
Finances	474	464	446	434
Programs	248	210	240	167
Disciplinary	969	925	935	924
	12,573	13,326	12,339	11,184

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

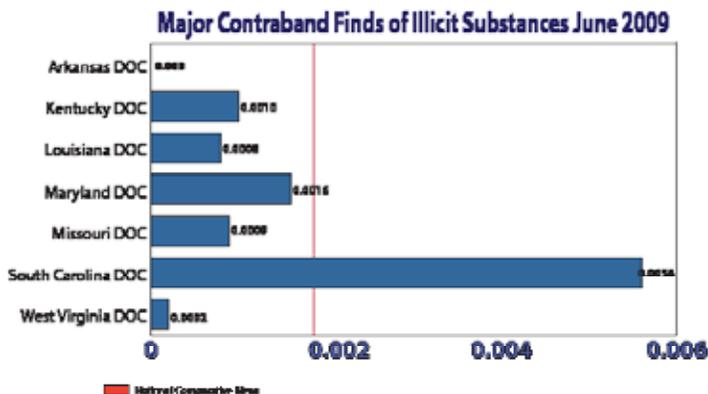
Another positive measure of performance in Louisiana prisons is the number of positive drug tests from random drug screenings that were positive during the fiscal year. The percent positive (computed as a rate per 1,000 offenders) in Louisiana was 0.91%, significantly lower than the national average of 2.16% or that of comparable organizations as reported in June 2009:



June 2009 reporting month as charted above:

- Arkansas Department of Corrections 27.82%
- Kentucky Department of Corrections 3.88%
- Louisiana Department of Corrections 0.73%
- Maryland Department of Corrections 1.18%
- Missouri Department of Corrections 1.06%
- South Carolina Department of Corrections 0.00%
- West Virginia Department of Corrections 0.00%

Another key indicator in Louisiana is “Major Contraband Finds of an Illicit Substance”. This includes findings of illicit substances, e.g., marijuana, cocaine, amphetamines, barbiturates, narcotic, inhalant, alcoholic beverages, “homemade brews”, or any medication not prescribed by facility personnel for that offender. The average number of incidents in Louisiana for the fiscal year (computed as a rate per 1,000 offenders) was 0.12%, with the national average being 2.08%. The number of incidents for the month of June 2009 among comparable organizations is illustrated below.



June 2009 reporting month as charted below:

- Arkansas Department of Corrections 0.00%
- Kentucky Department of Corrections 0.10%
- Louisiana Department of Corrections 0.08%
- Maryland Department of Corrections 0.16%

- Missouri Department of Corrections 0.09%
- South Carolina Department of Corrections 0.56%
- West Virginia Department of Corrections 0.02%



*Eric Sivula  
Director of  
Investigations/ Incident  
Management Center  
225-342-1178*

## OAS INVESTIGATIONS

*The OAS Investigations Unit supervised 207 investigations. In addition, 14 polygraph examinations were conducted.*

### FUGITIVE UNIT

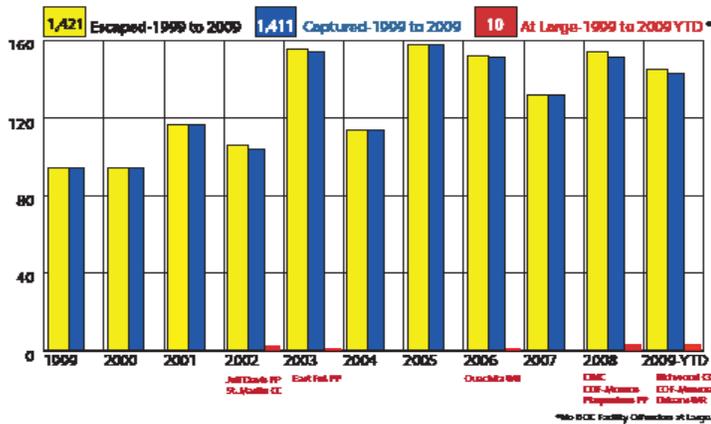
145 escapes with 142 apprehensions were handled through the Fugitive Unit.

The Fugitive Unit has the responsibility for supervising fugitive apprehension efforts and operations, obtaining warrants and orders for extradition, maintaining the “Most Wanted” section of the Department’s website, forging or maintaining close working relationships with federal, state, and local agencies, as well as the preparation and analysis of statistical reports and data relating to the operations of the unit.

The Fugitive Unit utilizes the 21 Probation & Parole District offices as well as department personnel assigned to various U.S. Marshall’s Service Fugitive Task Forces in accomplishing its mission.

Since its establishment within the Office of Adults Services in 1999, through December 2008, a total of 1,308 offenders escaped from work release centers, local or state facilities (with the largest number escaping from work release locations). As of December 31, 2008, the number of offenders in escape status was 41, the earliest escape having occurred in 1949. Of that number, 3 are known to be out of the country in Mexico and 6 others are believed to be deceased or are older than 75 years of age. There are an additional 21 who escaped between 1952 and 1993.

**DOC ESCAPEES FROM 1999-2009 YTD**



averaged 15,969 miles-per-day to accomplish this mission.

IKE: A total of four local and parish jails or prisons received complete evacuation support. The total number of inmates evacuated for Hurricane Ike was 1,370. To accomplish this mission, the department utilized 65 staff members (1,508 man-hours) and 31 transport/escort vehicles that averaged 18,499 miles/day.

**EMERGENCY MANAGEMENT**

GUSTAV & IKE: The Department provided two staff members for 24/7 support to the Governor's Office of Homeland Security and Emergency Preparedness (GOSHEP), Louisiana State Police Emergency Operations Centers; staffing interagency teams used to restore governmental services in heavily impacted areas.

**INCIDENT MANAGEMENT CENTER**

The Department conducts its emergency management operations through a centralized Incident Management Center (IMC) located at the Central Office in Baton Rouge. The IMC serves as the operations "command and control" for all incidents, disasters or emergencies which impact or require the response of the Department as a whole.

The IMC is staffed through and falls under the Chief of Operations with direct supervision and operational control under the Incident Management Director. The IMC Director and assigned staff are also responsible for the creation, review, exercising and implementation of the Department's Emergency Operations Plan including major hurricane evacuation (site specific), COOP, and pandemic events.

The IMC is the Department's direct liaison to the Governor's Office of Homeland Security and Emergency Preparedness and its emergency operations center. The IMC Director serves as the representative to the Governor's Unified Command in the absence, or in support, of the Secretary.

**HURRICANE RESPONSE: GUSTAV & IKE**

In addition to Emergency Support Functions, the Department provides housing and related support to offenders evacuated from storm impacted areas. Total costs associated with evacuation and housing of evacuated offenders in 2008 for Hurricanes Gustav and Ike were \$21.7 million.

The following is a brief summary of the Emergency Support Functions (ESF) of the Department in response to Hurricanes Gustav and Ike:

**TRANSPORTATION**

GUSTAV: A total of 21 local and parish jails or prisons received complete evacuation support. The total number of inmates evacuated for Hurricane Gustav was 8,261. Over a 17 day period, the department each day averaged 81 staff members (2,132 man-hours-per-day) and 39 transport/escort vehicles that

**MASS CARE**

GUSTAV: The Department was given a list of predetermined sites for shelters that could be opened in the event of an emergency, including shelters for citizens in critical need of transportation, medical special needs, and sex offenders. The Department was tasked two days before Hurricane Gustav with providing meals for medical shelters in Alexandria, Louisiana and at Louisiana Tech University, Ruston, Louisiana. As shelters were opened, the Department placed food contractors on notice to begin their preparation to provide meals as per their previously arranged contracts.

Mass feeding at the shelters began on August 28, 2008. More than 160,000 meals were served to approximately 14,000 evacuated citizens at 14 shelters. For a two day period after the storm, power was lost at the LSU/A shelter. As a result, the food service contractor was unable to supply meals. J. Levy Dabadie Correctional Center was contacted and provided meals to the shelter for two days until power was restored and the contractor was able to begin providing meals.

As citizens began returning home following Hurricane Gustav, the Department and Office of State Purchasing was tasked with providing meals in many south Louisiana communities. Consequently, the Department contracted with seven (7) local vendors to provide more than 355,000 hot meals throughout nine (9) parishes.

**SEARCH AND RESCUE (SUPPORT)**

IKE: Nineteen (19) P&P officers from across the state worked a total of 198 man-hours with Terrebonne Parish local law enforcement in Search and Rescue operations.

**AGRICULTURE (SUPPORT)**

GUSTAV: A total of 72 trucks were loaded with 6,852 kennels and staged for distribution throughout the state. The kennels were

## LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

used to house pets evacuated from parishes under mandatory evacuation.

### PUBLIC SAFETY AND SECURITY

GUSTAV: In support of public safety, P&P Officers provided security at DOC facilities, assisted State Police in contra flow activities, and provided other law enforcement-related support, (i.e., local curfew enforcement; traffic control; and security for shelters, FEMA distribution sites, mass feeding sites, Workforce Commission offices, and twenty-one (21) of the food stamp distribution sites across the state). P&P officers worked a total of 11,046 man hours to provide support of public safety activities.

Arrangements were made for evacuated offenders with special medical or mental health needs, which included medication distribution, diabetic glucose testing, wound care, and routine/emergency access to health care system.

The Department temporarily managed the bonding and release of inmates that the Judge deemed to be eligible for a court order release.

### PUBLIC INFORMATION

GUSTAV & IKE: Three staff members provided support as directed by the GOHSEP, Joint Information Center Command, communicating the Department's missions and accomplishments through twice daily reports.

In summary, the Department worked an average of 514 security and P&P staff and 269 administrative/medical/mental health staff to support all inmate evacuation, housing, and medical/mental health care for 9,631 inmate evacuees, in addition to other emergency support function responsibilities.

Outside of the emergency support functions provided to GOHSEP, there were many other hurricane-related activities in which the Department provided support and assistance to local communities.

### H1N1 RESPONSE

In April 2009, the Secretary issued a directive to all unit heads to become familiar with the Department's policy for planning, preparation, and management of a pandemic flu event. Although the swine flu situation did not pose an immediate or serious threat to Louisiana, each facility was required to establish an Incident Command Team and a Pandemic Flu Preparedness Coordinator, and to review and update their Continuity of Operations Plan (COOP), which would be crucial in the event of a pandemic.

The Department's Medical/Mental Health Director led the charge in ensuring the Department's readiness for a pandemic event, visiting each facility to review and discuss each facility's COOP plan.

Temporary measures that were taken in April 2009 as precautionary measures:

- All drivers attempting deliveries to prison facilities were isolated to the extent possible and were screened for signs and symptoms of illness prior to admittance to facilities.
- Employees returning from vacation in affected areas were screened by medical staff via telephone prior to returning to work.
- Each facility designated an area for segregation of offenders returning from outside trips.
- Unnecessary trips (funerals, etc.) were discouraged by the Secretary.
- Any offender who was allowed to go on an outside trip was segregated upon return to the facility for 5 days.
- All routine scheduled outpatient medical trips were cancelled/re-scheduled.
- Officers who transported offenders on emergency medical trip were monitored/screened regularly and routinely.
- Visiting at all facilities was suspended for 14 days. Facility Services



*Raman Singh, M.D.*  
 Medical/Mental Health  
 Director  
 225-342-1320

## MEDICAL/MENTAL HEALTH

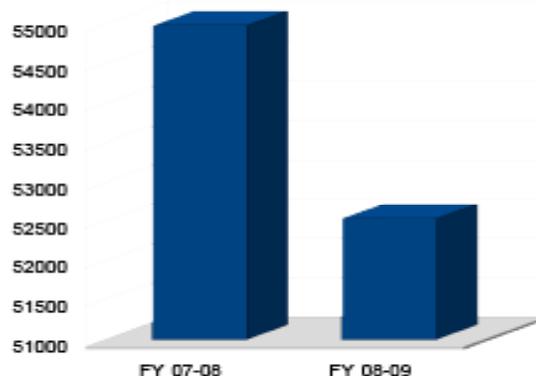
*Louisiana's offender population is aging and experiencing health issues with regard to medical and mental health conditions. According to a 2008 Bureau of Justice Statistics study, Louisiana's offender population has the highest mortality rates in the United States. This is due in large part because Louisiana is situated in the cancer belt, has a very high percentage of HIV offender population, and has obesity rankings that lead to higher numbers of heart disease and stroke.*

The Department's Medical/Mental Health Director has reviewed spending practices on all healthcare services, as well as collaborative agreements with other agencies providing healthcare delivery services, resulting in increased efficiencies and on-site health care services. Coupled with improved multi-agency collaboration, the Department will provide better continuity of care while reducing healthcare costs. The following charts depict the volume and type of health care encounters over the past two fiscal years.

The Department employs 72 FTE mental health providers. As of June 30, 2009, there were 4,581 offenders housed at state prisons with an AXIS I diagnosis (this excludes those with the sole diagnosis of substance abuse). There were 2,680 offenders on psychotropic medications on June 30, 2009. During FY 08-09 mental health professionals documented 146,574 individual mental health contacts with offenders. Contacts include any individual contact between a qualified mental health professional, including social service counselors or other staff working in the mental health department and include contact with an offender on intake, testing, subsequent contacts, psychiatric contacts, and contacts with offenders in administrative segregation. Offenders who participate in multiple treatment intervention and/or services are counted only once.

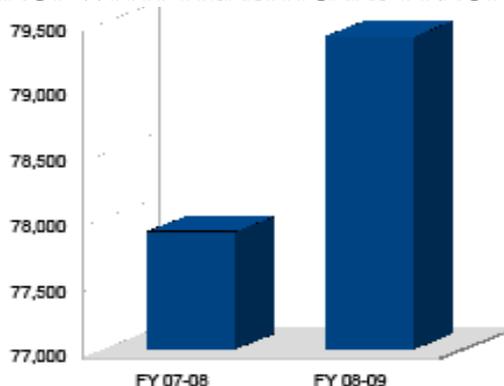
On June 30, 2009 the number of offenders who were identified with a history of substance abuse or dependency and for whom treatment has been recommended was 12,782. Of those 2,033 were active in clinical groups.

### SICK CALL ENCOUNTERS



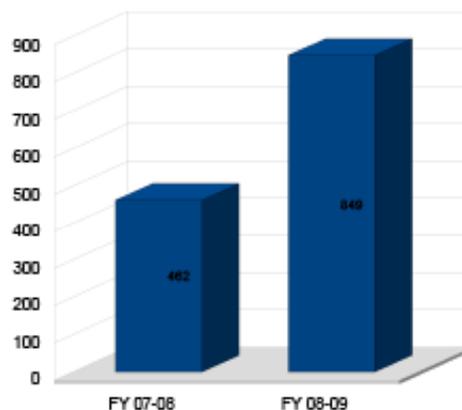
Sick Call Encounter: The number of documented contacts by offenders that were self-initiated for routine care with medical personnel other than physicians or mid-level providers.

### CONTACT WITH HEALTHCARE PRACTITIONER



Contact With Health Care Practitioner: The number of documented contacts by an offender with a physician or mid-level provider.

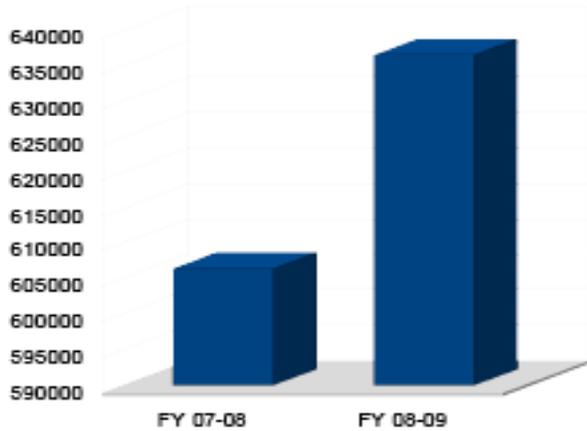
### TELEMEDICINE ENCOUNTERS



The department continues its efforts to expand telemedicine. As telemedicine encounters increase, required offsite trips decrease, improving public safety and reducing costs associated with transporting and securing offenders.

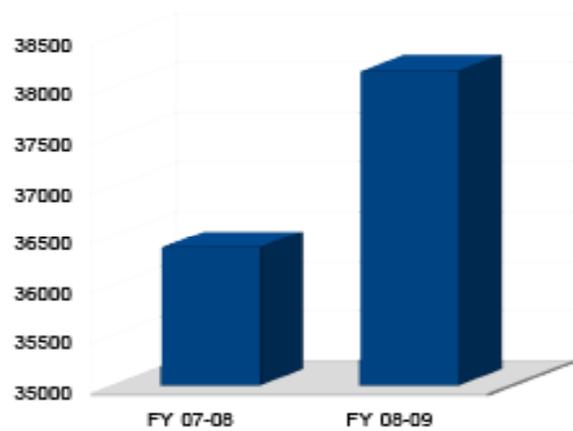
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## PRESCRIPTIONS FILLED



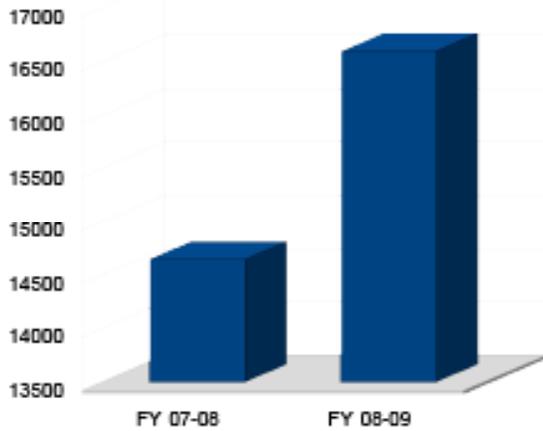
Prescriptions Filled: The number of new and/or re-filled prescriptions.

## DENTAL CONTACTS

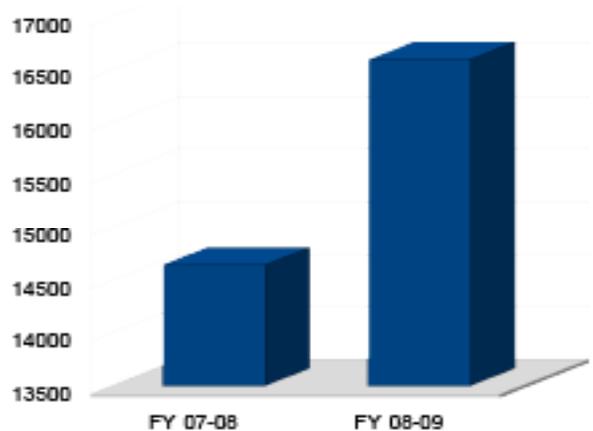


Dental Contacts: The number of offenders seen for routine or emergency dental examinations (excluding oral surgery).

## X-RAYS



## LAB PROCEDURES



Lab Procedures Performed on or off-site.

The following chart depicts the volume and type of specialty consults by the offender population for the six month period January through June 2009. While the Department tracked the number specialty consults both on and off-site in previous years, in January the level of detail in specialty tracking became more specific to identify the specialty service provided. When possible, specialty contacts are provided on site. On average, there are over 4,045 specialty consults each month.

	Orthopedic	Cardiology	Surgery	ENT	Internal Medi-	Dermatology	Neurology	Hematology/	Physical Therapy	Ophthalmology
Jan	180	68	301	48	116	93	93	87	431	122
Feb	192	78	310	64	122	88	88	99	445	150
Mar	222	90	338	60	155	103	103	108	401	191
Apr	192	104	331	59	113	107	107	132	443	167
May	143	75	167	47	98	102	102	106	287	114
June	199	104	332	67	154	69	69	170	283	186
<b>Total</b>	<b>1128</b>	<b>519</b>	<b>1779</b>	<b>345</b>	<b>758</b>	<b>562</b>	<b>562</b>	<b>702</b>	<b>2290</b>	<b>930</b>

	Dialysis Treat-ments	HIV	Oral Surgery	Urology	GI	MRI	CT Scans	OB/GYN	Other	Telemedicine
Jan	708	221	107	142	58	49	49	155	936	84
Feb	687	214	100	150	63	65	59	143	872	95
Mar	671	74	115	171	61	46	84	183	1178	116
Apr	671	118	122	181	52	52	80	207	864	77
May	670	91	49	115	51	29	63	213	744	84
June	711	123	84	148	45	42	72	179	967	133
<b>Total</b>	<b>4118</b>	<b>841</b>	<b>577</b>	<b>907</b>	<b>330</b>	<b>283</b>	<b>407</b>	<b>1080</b>	<b>5561</b>	<b>589</b>

# PRISON ENTERPRISES

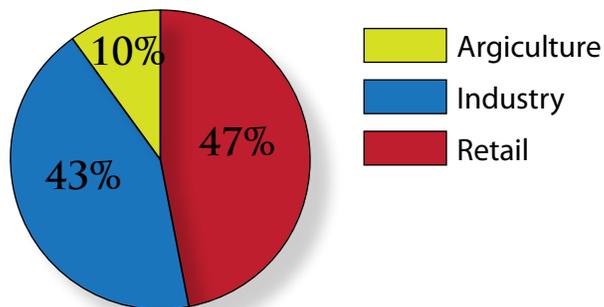


*Michael Moore  
Prison Enterprises  
Director  
225-342-6633*

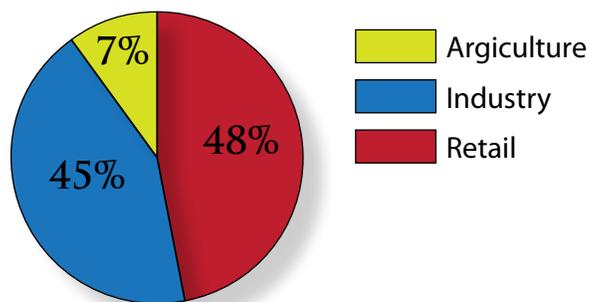
*FY 08-09 was a very successful year for Prison Enterprises (PE), with sales almost \$33 million.*

*Sales of all Prison Enterprises products, commodities, livestock and services are sold through appropriate venues, including but not limited to, direct sales to governmental agencies, non-profit entities, private entities, and other targeted customers, as well as open market sales, sealed bids, and auctions.*

PRISON ENTERPRISES SALES BY OPERATION  
FY 2007-2008

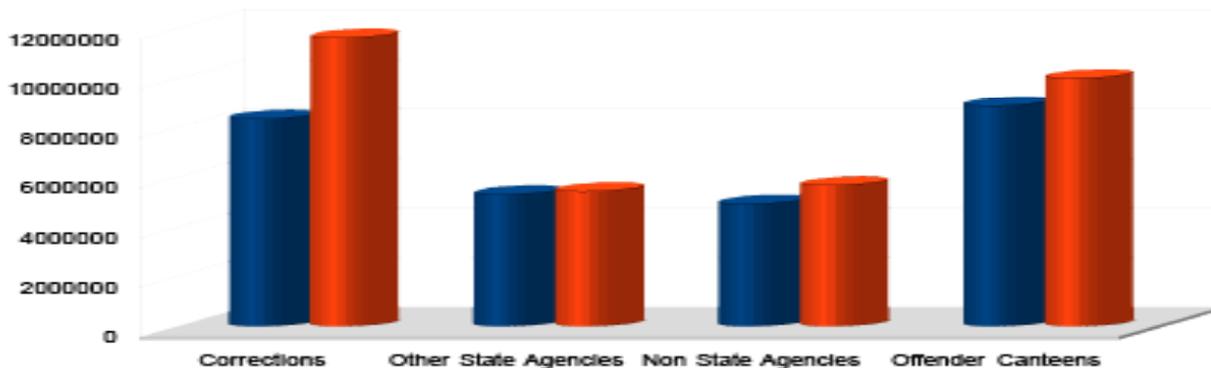


PRISON ENTERPRISES SALES BY OPERATION  
FY 2008-2009



SALES BY OPERATION		
Type Sale	FY 07-08	FY 08-09
Retail	\$12,929,826	\$15,649,548
Industry	\$11,725,636	\$14,733,264
Agriculture	\$2,866,490	\$2,419,751

## SALES BY CUSTOMER TYPE



	FY 07-08	FY 08-09
Corrections	\$8,349,796	\$11,636,373
Other State Agencies	\$5,327,755	\$5,456,827
Non State Agencies	\$4,952,567	\$5,691,342
Offender Canteens	\$8,893,829	\$10,018,021

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**FY 2008-2009 INDUSTRY OPERATIONS**

<b>Mattress, Broom &amp; Mop Factory</b>	<b># of Key Items Sold</b>	<b>Total Value of Sales</b>
Mattresses	18,364	
Brooms & Mops	26,178	
Pillows	11,946	
		\$1,242,916
<b>Metal Fabrication</b>		
Beds	1,435	
Lockers	475	
		\$1,171,310
<b>Soap Plant</b>		
Liquid Laundry Soap (gallon)	40,205	
Deodorant Soap (bars)	1,600,300	
Floor Wax (gallons)	15,874	
Liquid Bleach (gallons)	79,375	
		\$1,899,972
<b>Furniture Manufacturing &amp; Restoration</b>		
Chairs	1,566	
Desks, Hutches, Bookcases, & Credenzas	467	
Tables	16	
		\$1,109,843

**GARMENT FACTORIES**

Jeans-Pants	71,805
Jumpsuits	38,568
T-Shirts	130,585
Scrubs	27,175
Boxers	137,366
Linens	246,938

**FY 08-09 AGRICULTURAL OPERATIONS**

	<b>Corn</b>	<b>Cotton</b>	<b>Soybeans</b>	<b>Wheat</b>	<b>Milo</b>
Acres planted	740	118	1,599	821	30
Bushels/bales harvested	107,642	93	52,967	52,527	74
Crop Sales	\$452,309	\$20,795	\$523,694	\$287,153	used for feed

**LIVESTOCK SALES/PROCEEDS**

DCI Replacement Heifers	\$229,833				
LSP Rangeherd	\$594,798				
EHCC Rangeherd	\$169,518				
PCC Rangeherd	\$11,626				
AVC Rangeherd	\$71,801				
DWCC Rangeherd	\$225,124				
LSP Horse Program	\$46,000				
	\$1,348,700				

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<b>FY 08-09 CANTEEN DISTRIBUTION CENTER</b>		
<b>Item</b>	<b>Units Sold</b>	
Tobacco Products	47,504	
Food and Beverage	389,709	
Health and Grooming	56,210	
Miscellaneous	56,031	
Outerwear	10,264	
Underwear	11,169	
Footwear	9,419	
Miscellaneous	15,106	
Total Sales		\$10,018,023
<b>FY 08-09 MEAT PROCESSING PLANT</b>		
<b>Product</b>	<b>lbs.</b>	
Beef	777,808	
Poultry	2,684,275	
Pork	404,070	
Fish, Cheese, and Other	1,892,068	
Opportunity Buys	578,402	
Total Sales		\$5,631,527.00

### PRISON ENTERPRISES JOB OPPORTUNITIES

In December 2008, the Department promulgated revisions to the rules governing Prison Enterprises (PE) activities. The Department's policy acknowledges PE's role in reentry initiatives through the provision of training and work opportunities for offenders.

A major facet of PE operations is to provide a work-training program that provides productive as well as beneficial job opportunities for offenders, allowing them to undertake meaningful and productive work. PE employs over 900 offenders in various skills necessary to PE operations throughout the Department.

During the fiscal year, PE began to explore how its industry operations could better document offender skills and work history that could be included on an offender's resume'. This

project eventually evolved to include not only PE positions, but all jobs held by offenders. Offender job titles were revised to mirror those listed in the "Dictionary of Occupational Titles." The goal of this project is to provide an offender with a resume that accurately reflects his/her job skills and experience to enhance the offender's job placement upon release.

New legislation passed during the 2009 Legislative Session will allow PE offender workers to earn up to \$.40 per hour. This increase in incentive wages will help attract offender workers to PE operations, decrease the turnover rates, improve the quality of workmanship and thereby increase the efficiency of PE operations.

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

OFFENDERS EMPLOYED BY PRISON ENTERPRISES

Ag Equipment Operator 1	2	Material Presser 3	1
Ag Equipment Operator 2	1	Maximum Custody Field Line	1
Ag Equipment Operator 3	19	Medium Custody Field Line	8
Auto Svc Tech/Mechanic 3	7	Metal/Plastic Worker 3	7
Butcher 2	10	Metal/Plastic Machine Operator 3	4
Cafeteria Attendant	2	Mixing Machine Operator 3	1
Cook - Cafeteria 3	1	Multiple Machine Operator 3	6
Cooking Machine Operator 1	1	No Duty	5
Education/Train/Lib Worker 1	1	Nursing Aide 1	1
Education/Train/Lib Worker 2	1	Nursing Aide 2	2
Education	24	Nursing Aide 3	2
Etcher/Engraver 3	1	Paint Spray Mach Operator	6
Fabric Patternmaker 3	3	Photo Process Worker 3	3
Farm Animal Worker 1	5	Prepress Tech 2	1
Farm Animal Worker 2	2	Printing Mach Operator 1	25
Farm Animal Worker 3	34	Production Worker 2	1
Farm Worker/Greenhouse	13	Production Worker 3	71
File Clerk 1	1	Proofreader/Copy Maker 3	2
File Clerk 3	26	Recyclable Material Collector	1
Food Prep/Server 1	2	Septic/Sewer Service 3	1
Forming Mach Operator 1	2	Sewing Mach Operator 1	89
General Maintenance/Repair 1	2	Sewing Mach Operator 2	1
General Maintenance/Repair 3	3	Sewing Mach Operator 3	90
Groundskeeper	8	Sheet Metal Worker 1	1
Groundskeeper 1	1	Sheet Metal Worker 2	1
Groundskeeper 3	26	Stock Clerk	2
Hand Cutter/Trimmer	18	Stock Clerk 1	1
Hand Packer/Packager 3	3	Stock Clerk 2	1
Helper-Production Worker	15	Stock Clerk 3	22
Helper-Production Worker 1	4	Textile Cutting Operator 3	5
Helper-Production Worker 2	57	Tractor/Forklift Operator	2
Helper-Production Worker 3	4	Tractor-Trailer Operator 3	5
Janitor/Cleaner	4	Transportation Manager 3	1
Janitor/Cleaner 1	4	Textile Wind/Twist Operator	6
Janitor/Cleaner 3	115	Unassigned	15
Laundry/Dry-cleaning	1	Upholsterer 3	5
Library Assistant/Clerical	1	Welder 1	1
Limited Duty Status	5	Welder 3	15
Machine Feeder 3	1	Woodworking Machine Operator 3	4
Machinery Maintenance 3	2	Working Cell Block	1
Material Presser 1	73		417
	505		
Total PE Offenders			922

## OFFENDER INCENTIVE WAGES

Offenders who opt not to earn double good time are entitled to incentive wages for work performed. The incentive pay range is \$.02 to \$.40 per hour. Prison Enterprises pays all incentive wages earned by offenders. During FY 2008-2009, the total amount of incentive wages paid was \$1.2 million.

SUMMARY OF INCENTIVE WAGES BY JOB TITLE FY 2008-2009			
Ag Equipment Operator 1	\$171.18	Laundry/Dry Cleaning 2	\$7,845.69
Ag Equipment Operator 2	\$708.40	Laundry/Dry Cleaning 3	\$6,925.10
Ag Equipment Operator 3	\$7,878.56	Legal Support 1	\$903.21
Athlete/Competitor 1	\$700.20	Legal Support 2	\$103.20
Athlete/Competitor 2	\$892.00	Legal Support 3	\$29,432.93
Auto Body Repair 1	\$124.64	Library Assistant/Clerical	\$261.80
Auto Body Repair 2	\$208.00	Library Assistant/Clerical 1	\$808.28
Auto Body Repair 3	\$832.00	Library Assistant/Clerical 2	\$2,545.27
Auto Svc Tech/Mechanic 1	\$1,596.70	Library Assistant/Clerical 3	\$7,903.70
Auto Svc Tech/Mechanic 2	\$1,299.66	Limited Duty Status	\$34,038.33
Auto Svc Tech/Mechanic 3	\$13,064.83	Machine Feeder 3	\$274.00
Baker 1	\$2,362.50	Machinery Maintenance 3	\$1,390.32
Baker 2	\$6,998.22	Material Presser 3	\$7,213.94
Baker 3	\$5,676.01	Maximum Custody Field Line	\$26,918.31
Barber	\$9,889.81	Medium Custody Field Line	\$30,032.11
Bindery Machine Operator 2	\$ -	Metal/Plastic Worker 3	\$2,021.15
Brick/Block Mason 2	\$ -	Metal/Plastic Machine Operator 3	\$1,370.08
Butcher 2	\$2,699.46	Mixing Machine Operator 3	\$368.60
Cabinetmaker 3	\$ -	Multiple Machine Operator 3	\$1,304.18
Cafeteria Attendant	\$4,351.69	No Duty	\$7,541.56
Carpenter 2	\$368.72	NOBTS – Freshman	\$796.96
Carpenter 3	\$6,491.32	NOBTS – Senior	\$40,290.52
Clergy	\$31,134.29	Nonfarm Animal Worker	\$6.80
Construction Equip Operator 1	\$ -	Nonfarm Animal Worker 1	\$191.64
Construction Equip Operator 3	\$ -	Nonfarm Animal Worker 2	\$95.44
Cook-Cafeteria 1	\$5,916.27	Nonfarm Animal Worker 3	\$7,578.60
Cook-Cafeteria 2	\$12,492.13	Nursery Worker 1	\$13.22
Cook-Cafeteria 3	\$21,925.35	Nursing Aide 1	\$2,826.23
Cooking Machine Operator 1	\$294.50	Nursing Aide 2	\$3,959.00
Cooking Machine Operator 2	\$16.64	Nursing Aide 3	\$6,532.98
Craft Artist	\$31.88	Outdoor Equipment Mechanic 1	\$289.82
Craft Artist 1	\$545.56	Outdoor Equipment Mechanic 2	\$208.00
Craft Artist 2	\$ -	Outdoor Equipment Mechanic 3	\$774.00
Craft Artist 3	\$2,331.18	Paint Spray Machine Operator	\$1,168.82
Dishwasher	\$8,417.74	Painter-Construction/Maintenance 1	\$4,020.98

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SUMMARY OF INCENTIVE WAGES BY JOB TITLE FY 2008-2009

Dorm/Tier Representative	\$24,562.38	Painter-Construction/Maintenance 2	\$454.40
Education/Train/Lib Worker 1	\$7,320.69	Painter-Construction/Maintenance 3	\$23,174.04
Education/Train/Lib Worker 2	\$10,330.67	Pest Controller	\$1,361.76
Education/Train/Lib Worker 3	\$15,925.10	Photo Process Worker 3	\$990.30
Education	\$34,402.78	Plumber 2	\$455.60
Electronic Equipment Repair 1	\$ -	Plumber 3	\$2,720.92
Electronic Equipment Repair 2	\$ 69.92	Prepress Technician 2	\$71.52
Electronic Equipment Repair 3	\$ 2,538.40	Printing Machine Operator 1	\$47.90
Electrician 2	\$670.34	Printing Machine Operator 2	\$80.40
Electrician 3	\$2,382.29	Printing Machine Operator 3	\$6,918.40
Etcher/Engraver 3	\$364.80	Production Worker 1	\$4.80
Fabric Patternmaker 3	\$543.84	Production Worker 2	\$98.28
Farm Animal Worker 1	\$1,333.17	Production Worker 3	\$13,206.87
Farm Animal Worker 2	\$611.56	Proofreader/Copy Maker 3	\$354.40
Farm Animal Worker 3	\$36,165.41	Radio/TV Announcer	\$2,994.00
Farm Worker/Greenhouse	\$15,752.89	Recreation Worker	\$638.02
Farm Worker/Greenhouse 1	\$2,494.99	Recreation Worker 1	\$1,901.34
Farm Worker/Greenhouse 2	\$920.99	Recreation Worker 2	\$3,233.52
Farm Worker/Greenhouse 3	\$ -	Recreation Worker 3	\$384.00
File Clerk 1	\$1,468.18	Recyclable Material Collector	\$1,253.60
File Clerk 3	\$10,059.34	Recyclable Material Collector 1	\$100.32
Food Preparer/Server 1	\$27,293.95	Recyclable Material Collector 2	\$2,591.61
Food Preparer/Server 2	\$14,853.90	Refrigeration Mechanic 2	\$ -
Food Preparer/Server 3	\$22,779.38	Religious	\$1,001.68
Forming Machine Operator 1	\$ -	Religious 1	\$746.72
Furniture Finisher 3	\$109.86	Religious 2	\$620.80
General Maintenance/Repair 1	\$5,626.91	Religious 3	\$5,150.00
General Maintenance/Repair 2	\$3,377.80	Reporter/Correspondent	\$4,192.72
General Maintenance/Repair 3	\$51,080.87	Septic/Sewer Service 1	\$608.48
Groundskeeper	\$18,004.31	Septic/Sewer Service 3	\$409.20
Groundskeeper 1	\$19,113.45	Sewing Machine Operator 1	\$4,810.66
Groundskeeper 2	\$15,809.38	Sewing Machine Operator 2	\$ 95.10
Groundskeeper 3	\$50,582.36	Sewing Machine Operator 3	\$15,084.86
Hairdresser/Stylist 3	\$404.88	Sheet Metal Worker 1	\$150.72
Hand Cutter/Trimmer	\$3,906.18	Sheet Metal Worker 2	\$118.90
Hand Packer/Packager 3	\$924.80	Shoe/Leather Worker 1	\$60.42
Heat/Air Conditioner Mechanic 1	\$1,090.30	Shoe/Leather Worker 2	\$941.99
Heat/Air Conditioner Mechanic 2	\$363.00	Stock Clerk	\$1,651.66
Heat/Air Conditioner Mechanic 3	\$623.84	Stock Clerk 1	\$4,074.84
Helper-Carpenter	\$432.18	Stock Clerk 2	\$8,509.29

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SUMMARY OF INCENTIVE WAGES BY JOB TITLE FY 2008-2009			
Helper-Construction Trade	\$88.41	Stock Clerk 3	\$19,113.58
Helper-Electrician	\$69.36	Service Station Attendant 3	\$ -
Helper-Instl/Maintenance/Repair	\$1,436.60	Tailor/Dressmaker 1	\$819.24
Helper-Mason/Tile	\$ -	Telecom Worker 3	\$406.40
Helper-Pipe/Plum/Steam	\$165.00	Textile Cutting Operator 3	\$1,149.80
Helper-Production Worker	\$320.66	Tire Repairer/Changer	\$ -
Helper-Production Worker 1	\$225.62	Tractor/Forklift Operator	\$575.00
Helper-Production Worker 2	\$5,865.48	Tractor-Trailor Operator 3	\$1,959.00
Helper-Production Worker 3	\$1,642.16	Transportation Manager 2	\$12.30
Highway Maintenance Worker 1	\$715.09	Transportation Manager 3	\$391.60
Highway Maintenance Worker 2	\$602.80	Textile Winder/Twist Operator	\$864.08
Highway Maintenance Worker 3	\$13,989.60	Unassigned	\$41,125.56
Information/Record Clerk 1	\$1,307.00	Upholsterer 1	\$87.56
Information/Record Clerk 2	\$1,125.20	Upholsterer 3	\$1,761.00
Information/Record Clerk 3	\$2,417.18	Vehicle/Equipment Cleaner 1	\$597.94
Janitor/Cleaner	\$27,449.69	Vehicle/Equipment Cleaner 2	\$1,628.60
Janitor/Cleaner 1	\$66,157.00	Welder 1	\$924.12
Janitor/Cleaner 2	\$42,862.81	Welder 2	\$260.20
Janitor/Cleaner 3	\$78,314.12	Welder 3	\$6,365.42
Laundry/Dry Cleaning	\$3,377.96	Woodwrkng Mach Oper 3	\$817.12
Laundry/Dry Cleaning 1	\$5,347.54	Working Cell Block	\$9,048.46
Total:	\$1,244,319.60		



Genie Powers  
Director of  
Probation & Parole  
225-342-6609

## COMMUNITY CORRECTIONS – DIVISION OF PROBATION & PAROLE

### AMERICAN CORRECTIONAL ASSOCIATION ACCREDITATION

*The Division of Probation & Parole (P&P) passed its sixth consecutive ACA accreditation audit this year with 100% compliance with all standards. Louisiana is one of a few states with an accredited probation and parole system to achieve ACA accreditation. The New ACA Standards (4th Edition) focus on achievable outcomes versus traditional practices*

### RADIOS AND COMMUNICATION:

This year the P&P completed its process of converting to the 700MHz digital radio system. Effective communication is essential to staff in the normal performance of supervising criminal offenders in the community as well as responding to other emergency situations. Officers often work alone in the field and effective, reliable communications with other personnel and local law enforcement agencies is critical to their safety and performance. Since Hurricane Katrina the Division has gradually converted from the old 800 system to the 700MHz radio system used by all law enforcement and emergency response agencies. This equipment and communication system was essential to our Division's emergency response during Hurricanes Gustav and Ike.

## PRIVATIZATION OF SUPERVISION FEE COLLECTIONS

P&P has piloted a program with the Western Union Company for over a year to study the potential for privatizing the payment process of supervision fees. Such privatization is a major issue with serious implications for our agency. Supervision fees (self generated funds) represent approximately 27% of the Division's budget for Fiscal Year 2009-2010. During Fiscal Year 2008-2009 P&P collected approximately \$15,946,000 in supervision fees with 533 Probation and Parole Officers supervising over 66,000 offenders. This compares with Fiscal Year 1996-1997 when P&P collected \$6,635,000 with 538 Probation and Parole Officers supervising over 51,000 offenders. This reflects an approximate 140% increase in supervision fee collections and a 30% increase in the number of offenders under supervision with no increase in staff in the past twelve years. It is estimated that officers spend as much as 25% of their time collecting money from offenders under their supervision. Collections activities seriously undermine the effectiveness and efficiency of our staff and have a detrimental impact on public safety.

The success of the Western Union pilot program has prompted P&P to move forward with plans to implement this process statewide. We are also exploring possible privatization or outsourcing the entire collection process. There are many operational and legal issues to be addressed; however, the benefits are significant. A pilot program involving several districts is currently being planned.

## INTERSTATE COMPACT FOR ADULT OFFENDER SUPERVISION: IMPLEMENTATION OF ICOTS

Over the past few years the Interstate Compact for Adult Offender Supervision has been planning to convert their paper based process to a national computer database system which tracks all interstate compact activities between the fifty states. P&P conducts over 4,000 interstate compact transfer investigations a year. Approximately 5% of Louisiana's offenders under supervision are supervised in other states under the provisions of the Interstate Compact.

This system, known as ICOTS for Interstate Compact Offender Tracking System, is an internet based program which provides a nationwide centralized electronic format and database. Information regarding all compact activities related to the investigation and supervision of adult offenders by one state for another are entered into the system and are immediately available to both states.

The implementation of the ICOTS system encountered numerous problems affecting all fifty states. P&P has successfully transferred all information relating to the thousands of offenders involved in the Interstate Compact to the ICOTS system and has completed an extensive statewide training program of all staff in the use of this new system.

The implementation and training process was very labor intensive; however ICOTS is proving to be an effective and efficient tracking system well worth the effort.

### PERFORMANCE GRID

Research has shown that using “graduated sanctions” increase offender compliance to the conditions of their supervision and reduces recidivism. The P&P Reentry Committee has developed and tested a Performance Grid that provides a set of formal, graduated responses to a range of offender behaviors, each more emphatic than the one before. Offender violations vary in terms of severity and the risk they pose the community. The grid provides a set of measured options that are fair, consistent, immediate and certain for both compliant (positive reinforcement) and non-complaint behavior. These alternatives to revocation are designed to promote successful adjustment in the community while enhancing public safety. We are in the process of implementing the Performance Grid statewide.

### SEX OFFENDER SUPERVISION PROGRAM

The supervision of sex offenders is P&P’s highest priority. We have continued to strengthen our supervision program even during this period of budget cutbacks and staff reductions. This year we held our first state-wide meeting with sex offender treatment providers with the goal of enhancing treatment consistent with the “containment model” approach to overall sex offender supervision and to insure necessary information regarding treatment is forwarded by treatment providers to Probation and Parole in a timely manner. P&P continues to work closely with the Attorney General’s Office, the Louisiana State Police, the Louisiana Sheriff’s Association, the various legislative committees, as well, as individual local law enforcement agencies in a coordinated effort to provide for public safety and monitor sex offender compliance to sex offender statutes. P&P continues to provide close, intensive supervision of high risk sex offenders including such activities as the Halloween surveillance activities to insure sex offenders do not come into contact with children on Halloween night.

Immediately prior to landfall of Hurricanes Gustav and Ike all sex offenders were contacted and reminded of the emergency relocation requirements for sex offenders. Staff again contacted all sex offenders immediately after the storms and all were accounted for.

The P&P Sex Offender Committee has worked this year to revise policy and practice consistent with new state and federal sex offender statutes including the “Adam Walsh Act”, lifetime supervision and GPS monitoring for certain sex offenders and CSOM recommendations.

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

COMPOSITION OF OFFENDER CASELOAD MANAGED BY LOUISIANA PROBATION/PAROLE OFFICERS; END OF YEAR STATUS, FY 2007-2009

Offender Group		FY 06-07	FY 07-08	FY 08-09	Louisiana Caseload
Clients under Supervision	Parole Supervision	4,375	4,253	3,523	
	Post Release Supervision	19,712	20,050	19,485	
	Probation		39,461	41,314	43,103
	# w/ split sentence (duplicated)*			-106	
Total Under Supervision			63,548	65,617	66,005
Clients Jailed during FY	New Felony Charge	14,132	10,994	8,633	
	Jail Sentence	2,044	2,107	1,135	
	Technical Violation	3,297	2,293	2,969	
	Special Condition	148	186	222	
	Detained**	14,252	12,555	10,262	
Total Jailed during FY***			17,291	15,362	13,470
Total Louisiana Caseload					
Number of Field Probation/Parole Officers		506	524	533	
Average Caseload per PPO		126	125	124	

\* # of offenders with a split sentence (probation and parole/post release supervision)

\*\* Those detained may be counted in other "Jail" categories

\*\*\* Total # of offenders under supervision that were jailed for any reason noted, (i.e., could be repeat offenders)

OFFENDERS UNDER SUPERVISION

		Specialized	FY 08-09
Probation			43,103
	Sex Offenders	1,480	
	Violent Offenders	2,692	
	Drug Court	2,031	
Parole			3,523
GTPS			19,485
	Sex Offenders	1,125	
	Violent Offenders	3,073	
	(Split Sentence)		-106
	Total Cases		66,005

2009 ANNUAL REPORT

INDIVIDUAL CONTACTS				
INDIVIDUAL CONTACTS		FY 08-09		
	Field			265,178
	Office			288,447
	Other			226,371
		Total Contacts		779,996
ARRESTS		FY 08-09		
	by P&P Agents		5,934	
	by other agencies		14,402	
		Total Arrests		20,336

DRUG TESTS CONDUCTED		
FY 08-09		
Positive	36%	9,111
Negative	64%	16,133
Total Tested		25,244

PROBATION & PAROLE - COMMUNITY SUPERVISION				
		FY 06-07	FY 07-08	FY 08-09
Completions: PROBATION	Satisfactory	8,640	8,621	9,058
	Unsatisfactory	1,575	1,622	1,645
	Revocations*	5,800	6,600	6,400
	Total	16,015	16,843	17,103
Completions: PAROLE	Satisfactory	766	1,037	978
	Unsatisfactory	76	84	87
	Revocations*	675	749	720
	Total	1,517	1,870	1,785
Completions: GOOD TIME/PAROLE SUPERVISION	Satisfactory	6,786	7,158	7,559
	Unsatisfactory	829	805	779
	Revocations*	5,210	5,694	5,300
	Total	12,825	13,657	13,638
TOTAL Completions:	Satisfactory	16,192	16,816	17,595
	Unsatisfactory	2,480	2,511	2,511
	Revocations*	11,685	13,043	12,420
	Total	30,357	32,370	32,526
Act 402 Revocations	Probation	358	835	875
	Parole	96	203	203
	GTPS	528	1,051	1,063
* Includes Act 402 numbers	Total	982	2,089	2,141

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

**FEEs COLLECTED BY PROBATION & PAROLE AGENTS**

<b>Collections</b>	<b>FY 06-07</b>	<b>FY 07-08</b>	<b>FY 08-09</b>
Supervision Fees	\$15,436,971	\$15,946,346	\$16,001,559
Victim Restitution	\$5,244,455	\$5,220,005	\$5,233,487
Crime Victim Reparation Fund			\$17,986
Court Costs			\$376,951
Indigent Defender			\$168,201
12% Assessment			\$6,813
Fines			\$2,652,183
Drug Abuse Fund			\$47,841
District Attorney Fees			\$244,134
Trans. Fund			\$18,696
Infectious Disease			\$742
Sex Offender			\$600,556
Other	\$3,422,040	\$3,943,012	\$8,788
<b>Total</b>	<b>\$24,103,466</b>	<b>\$25,109,363</b>	<b>\$25,377,937</b>

**FY 08-09 PAROLE BOARD ACTIVITY**

	<b>Hearings</b>	<b>% of total heard</b>
Parole Granted	178	6.34%
Parole Denied	1,824	64.93%
Granted with Recommendations		
Work Release	109	3.88%
Substance Abuse	180	6.41%
Work Release & Substance Abuse	14	0.50%
Rescinds*	103	
Continued	139	4.95%
Removed/Not Eligible	24	0.85%
Application Withdrawn	4	0.14%
IMPACT Parole Hearings		
Granted	249	8.86%
Continued	53	1.89%
Deferred-Work Release	35	1.25%
<b>TOTAL HEARINGS CONDUCTED</b>	<b>2,809</b>	
* Rescinds are NOT included in "Total Hearings Conducted"		

**OTHER PAROLE BOARD ACTIVITY**

Revocation Hearings Conducted	968	
Reovcations	723	
Unsatisfactory Discharges	3	
Other Violation Actions	17,837	

2009 ANNUAL REPORT  
MISCELLANEOUS

## COMMUNITY SERVICE BY STAFF

### TACTICAL ASSISTANCE TO LOCAL LAW ENFORCEMENT

Members of prison Tact Teams assisted local law enforcement with crowd control during Mardi Gras festivities throughout Louisiana (New Orleans, New Roads, Livonia, Clinton, Shreveport, Alexandria, Bogalusa).

Staff from the New Orleans Probation and Parole District was involved in the tracking and arrest of several wanted fugitives as part of the Crescent Star Fugitive Task Force; and the apprehension of a male suspect charged with forcible rape, sexual battery, and aggravated assault.

Baton Rouge Probation and Parole District staff worked with the Middle Louisiana Fugitive Task Force to locate a murder suspect in the BR area.

Alexandria District Probation and Parole Officers participated in Operation Crime Sweep along with the Rapides Sheriff's Office on a parish wide, zero-tolerance crime sweep targeting possession of and dealing drugs, loitering, theft, curfew and traffic violations and many other crimes in October.

Louisiana State Penitentiary responded to a request for assistance from numerous Louisiana law enforcement agencies including Catahoula, Concordia, East Baton Rouge, Point Coupee, St. Landry, West Feliciana; as well as Wilkinson and Amite Counties in Mississippi. Assistance was provided in searches of property, buildings, missing persons and escapees; drug tests, road blocks, and canine demonstrations.

The Chase Team from Forcht Wade Correctional Center was called out six times during the fiscal year to assist Louisiana State Police, Shreveport Police, Caddo Parish Sheriff's Office, Desoto Parish Sheriff's Office, US Marshal's Office, and Red River Sheriff's Office.

The Tactical Team from Dixon Correctional Institute (DCI) assisted law enforcement in the local community, as well as East Baton Rouge Parish. In addition they provided security at the Washington Parish Fair, Baton Rouge's Fourth of July celebration, and various parades in East Feliciana Parish. The DCI Chase Team also assisted local law enforcement with the pursuit of fugitives as well as narcotics searches of schools, automobiles, and jails.

### AMERICAN HEART ASSOCIATION

Employees of Elayn Hunt Correctional Center, Louisiana Correctional Institute for Women, Dixon Correctional Institute, Louisiana State Penitentiary, DOC Headquarters, Prison Enterprises, and P&P raised over \$15,000 for the American Heart Association's 2008 fundraiser.

### UNITED WAY

Employees from the Capital Area (Elayn Hunt Correctional Center, Louisiana Correctional Institute for Women, Dixon Correctional Institute, Louisiana State Penitentiary, DOC Headquarters, Prison Enterprises, and Probation & Parole) actively participated in the annual Capital Area United Way campaign, raising over \$80,000 for United Way.

### MUSCULAR DYSTROPHY

Headquarters staff donated over \$2,000 to the Muscular Dystrophy Association.

### NATIONAL BONE MARROW REGISTRY

Staff of various institutions responded to a call from Angola's Assistant Warden Shirley Coody to register with the National Marrow Donor Registry in hopes that a match could be found for their employee, Brandon Boyd, or someone else searching for life in a stranger.

### "MARCH FOR BABIES"

On November 1, 2008, Avoyelles Correctional Center welcomed approximately 75 participant's to their first-ever "March for Babies". AVC served as host for the event, and many local residents of Avoyelles Parish participated in the walk.

### LOUISIANA SCHOOL FOR THE VISUALLY IMPAIRED

The staff of LCIW works to bring joy and happiness to the children of the Louisiana School for the Visually Impaired by helping Santa with their Christmas wish list. The students were treated by LCIW staff with food, fund, entertainment, and a visit with Santa and Mrs. Claus who presented them with gifts donated by LCIW staff.

### DARE

Staff from Phelps Correctional Center visited the middle school in DeQuincy, Louisiana to assist the local DARE program with a demonstration of patrol and narcotic K-9 teams.

### LAW ENFORCEMENT REBUILDING TOGETHER

The 3rd Annual Law Enforcement Rebuilding Together event was held in Lake Charles and many employees from the Lake Charles P&P District (LCD) participated. Each law enforcement agency was assigned a home that needed some type of repair(s). Staff from LCD pressure-washed a home, painted the outside trim work and two doors, installed a new storm door, installed weather stripping, painted the living room, installed smoke detectors, and mowed the yard.

## DECISION-MAKING PROGRAM

Donaldsonville P&P staff visited students at St. Amant High School in October as part of a Decision-Making program that examines the effects of peer pressure on daily life, particularly on career choices.

## TOURS OF LOUISIANA STATE PENITENTIARY

Over the course of the year, Louisiana State Penitentiary conducted more than 241 tours of the facility. The total number of participating visitors to the facility was over 7,635.

## WEST FELICIANA PARISH HEAD START PROGRAM

Staff from Louisiana State Penitentiary volunteered for the West Feliciana Parish Head Start Program by reading to children.

## BLOOD DRIVE

Eighty staff members at Headquarters in Baton Rouge participated in blood drives on four occasions during the fiscal year, donating blood for the Baton Rouge Blood Bank.

## SPECIAL OLYMPICS

Staff from all facilities and P&P Districts participated in the annual Special Olympics Law Enforcement Torch Run.

## DREAM FACTORY

Staff from all facilities and P&P Districts participated in the Dream Factory "Buzz the Red, White and Blue" program, shaving their heads in honor of local children battling cancer. RCC employees donated over \$3,000 to the Dream Factory.

## MEALS ON WHEELS

Staff from Shreveport P&P District (SPD) deliver meals to Senior Citizens in the Shreveport area through the Council on Aging Programs.



*Warden Cooper  
Regional Warden*

## FACILITIES REGION 1



### ALLEN CORRECTIONAL CENTER

Terry Terrell, Warden  
3751 Lauderdale Woodyard Road  
Kinder, Louisiana 70648  
337.639.2943

Allen Correctional Center (ALC) is located in Allen Parish, Louisiana. Total operational capacity is 1,461 male offenders. Offenders assigned to ALC general population have 30 years or less to earliest possible release date and the good time or full term release date must not exceed 50 years.

ALC has availability of 24 hour in-patient care facility staffed with licensed or registered/certified health care providers, with a physician on call 24 hours a day.

ALC is located in Kinder, Louisiana with 857 acres of land surrounding the prison complex. This surrounding land is used for agricultural business.

ALC is one of 2 state owned, privately managed prison facilities in Louisiana, managed by Global Expertise in Outsourcing, Inc. (GEO).



## AVOYELLES CORRECTIONAL CENTER

Lynn Cooper, Warden  
1630 Prison Road  
Cottonport, Louisiana 71327  
318-876-2891

Avoyelles Correctional Center (AVC) is located in Avoyelles Parish, Louisiana. Total operational capacity is 1,564 male offenders. Offenders assigned to AVC general population have 30 years or less to earliest possible release date and the good time or full term release date must not exceed 50 years.

The State of Louisiana built 3 identical medium to maximum security prisons in the late 1980's. The first to open was the state operated Avoyelles Correctional Center in June 1989.



## DAVID WADE CORRECTIONAL CENTER

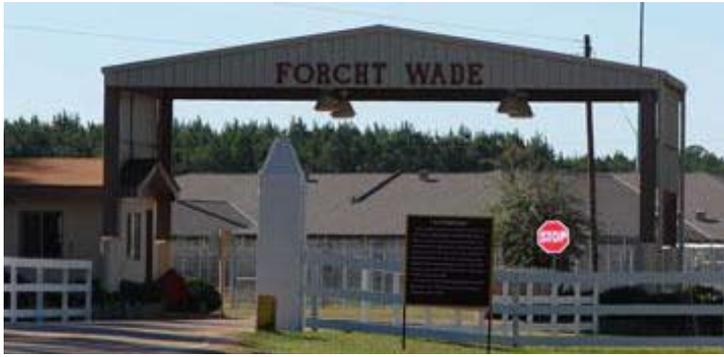
Jerry Goodwin, Warden  
670 Bell Hill Road  
Homer, Louisiana 71040

David Wade Correctional Center (DWCC) is located in Claiborne Parish, Louisiana. Most of the 1,500 acres on which the facility is positioned is timberland.

Total operational capacity is 1,164 male offenders, with almost ½ being maximum security offenders. Offenders assigned to DWCC general population have 30 years or less to earliest possible release date and the good time or full term release date must not exceed 50 years.

DWCC has availability of 24 hour in-patient care facility staffed with licensed or registered/certified health care providers, with a physician on call 24 hours a day.

DWCC was the first state operated prison facility in Louisiana to be accredited by the American Correctional Association's Commission on Accreditation in 1992.



## FORCHT-WADE CORRECTIONAL CENTER

Anthony Batson, Deputy Warden  
7990 Caddo Drive  
Keithville, LA 71047  
318.925.7100

Forcht Wade Correctional Center (FWCC) is located in Caddo Parish, Louisiana. Total operational capacity is 690 male offenders. Offenders assigned to FWCC general population have 30 years or less to earliest possible release date and the good time or full term release date must not exceed 50 years.

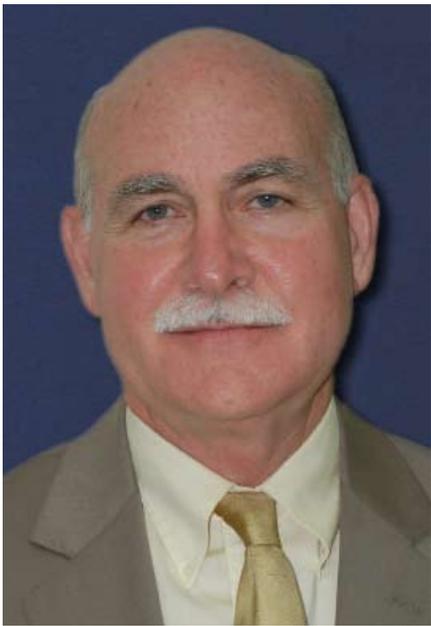
The population of FWCC includes offenders from the northern region of the state who are being processed into the state correctional system. 234 beds are reserved for reception and diagnostic processing into the DOC. The facility is located near the Louisiana State University Medical Center in Shreveport and its School of Allied Health to facilitate the efficient delivery of medical services.



## J. LEVY DABADIE CORRECTIONAL CENTER

Keith Deville, Warden  
1453 15th Street  
Pineville, LA 71360  
3183640.0351 ext 244

J. Levy Dabadie Correctional Center (JLDCC) is located in Rapides Parish, Louisiana. Total operational capacity is 580 male offenders. Offenders assigned to this facility must be less than 15 years from their earliest possible release eligibility date, in accordance with Louisiana statute. Offenders assigned must be eligible for trustee status as they perform a variety of work assignments for the Louisiana National Guard and throughout Rapides Parish.



*Steve Rader  
Regional Warden*



## DIXON CORRECTIONAL INSTITUTE

Steve Rader, Warden  
Post Office Box 788  
Jackson, LA 70748  
225.634.1200

## FACILITIES REGION 2

Dixon Correctional Institute (DCI) is located in East Feliciana Parish, Louisiana. Total operational capacity is 1,552 male offenders. Offenders assigned to DCI general population have 30 years or less to earliest release date and the good time or full term release date must not exceed 50 years.

DCI has availability of 24 hour in-patient care facility staffed with licensed or registered/certified health care providers, with a physician on call 24 hours a day. DCI is the site of the Department's Dialysis Unit where any offender who requires dialysis is housed.

DCI also provides 136 offenders each day to provide janitorial services at the Baton Rouge Capitol Complex and other public facilities in the capitol city area.

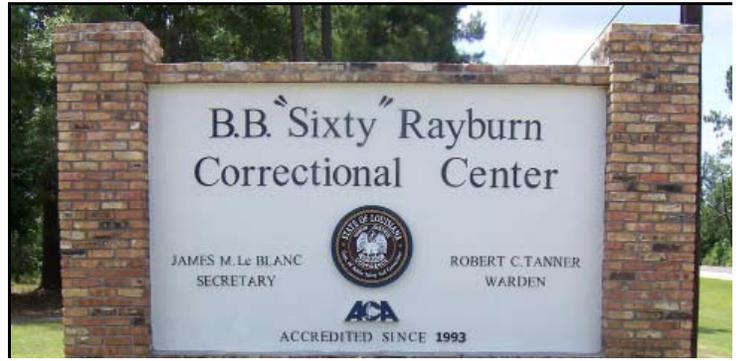


### C. PAUL PHELPS CORRECTIONAL CENTER

Robert Henderson, Warden  
Post Office Box 1056  
DeQuincy, LA 70633  
337.786.7963

C. Paul Phelps Correctional Center (PCC) is located in Beauregard Parish, Louisiana. Total operational capacity is 922 male offenders. Offenders assigned to PCC general population have 10 years or less to earliest possible release date and the good time or full term release date must not exceed 30 years.

PCC has availability of 24 hour in-patient care facility staffed with licensed or registered/certified health care providers, with a physician on call 24 hours a day.



### B.B. "SIXTY" RAYBURN CORRECTIONAL CENTER

Robert Tanner, Warden  
27268 Hwy 21  
Angie, LA 70426  
985.986.5005

B. B. "Sixty" Rayburn Correctional Center (RCC) is located in Washington Parish, Louisiana on 1,025 acres. The facility was established in May 1982 as Washington Correctional Institute and was renamed in August 2006 to B.B. Rayburn Correctional Center.

Total operational capacity is 1,132 male offenders. Offenders assigned to RCC general population have 10 years or less to earliest possible release date and the good time or full term release date must not exceed 30 years.

RCC has availability of 24 hour in-patient care facility staffed with licensed or registered/certified health care providers, with a physician on call 24 hours a day.



*Burl Cain  
Regional Warden*



### ELAYN HUNT CORRECTIONAL CENTER

Howard Prince, Warden  
Post Office Box 174  
St. Gabriel, LA 70776

## FACILITIES REGION 3

Elayn Hunt Correctional Center (EHCC) is located in Iberville Parish, Louisiana. Total operational capacity is 2,105 male offenders. Offenders assigned to EHCC general population have 30 years or less to earliest possible release date and the good time or full term release date must not exceed 50 years, unless waived by the Secretary. EHCC serves as the reception and diagnostic center for the southern region of Louisiana.

The EHCC facility includes an in-patient mental health facility for offenders with a mental disorder and when the symptoms are exacerbated or severe and persistent to the point of interfering with the offender's ability to behaviorally and cognitively live in a less structured and secure environment. In addition EHCC has a 24-hour in-patient care facility staffed with licensed health care providers with a physician on-site or readily available 24 hours a day. EHCC is one of 2 DPS&C male facilities that provides treatment for Hepatitis C.

EHCC includes 200 beds dedicated to the Intensive Motivational Program for Alternative Correctional Treatment (IMPACT), serving both males and females. Female offenders participating in IMPACT are housed at the Louisiana Correctional Institute for Women and are transported each day to the EHCC IMPACT program.



## LOUISIANA CORRECTIONAL INSTITUTE FOR WOMEN

Jim Rogers, Warden  
Post Office Box 26  
St. Gabriel, LA  
225.319.2300

Louisiana Correctional Institute for Women (LCIW) is located adjacent to EHCC in Iberville Parish, Louisiana. LCIW is the only Louisiana state prison for female offenders, with an operational capacity of 1,189. LCIW houses all female offenders sentenced to the custody of the DPS&C, including two females on Death Row.

LCIW has a 24 in-patient infirmary facility staffed with licensed health care providers, with a physician available 24 hours a day.

Dormitory housing exists for minimum and medium security offenders. Maximum security offenders are housed in a cellblock.

Prior to 1973, the women's prison was situated on "River Road" in Iberville Parish. Before that, female offenders occupied a camp at the Louisiana State Penitentiary at Angola.

## LOUISIANA STATE PENITENTIARY

Burl Cain, Warden  
General Delivery  
Angola, LA 70712  
225.655.4411

Louisiana State Penitentiary (LSP) is located in West Feliciana Parish, Louisiana. Total operational capacity is 5,134 male offenders. Male offenders sentenced to Death Row are also housed at LSP.

The LSP facility has two nursing units for inpatient medical care, a transitional unit for offenders with a mental disorder and when the symptoms are severe and persistent to the point of interfering the offender's ability to behaviorally and cognitively live in general population, but who has the ability to attend to their basic physiological needs. LSP has a 24 hour in-patient health care facility staffed with licensed health care providers and a physician on-site 24 hours a day. LSP is one of 2 DPS&C male facilities that provide treatment for Hepatitis C.

Of the total LSP population, 86% are violent offenders. 52% are serving a life sentence and will never be released from prison.



## WINN CORRECTIONAL CENTER

Timothy Wilkinson, Warden  
Hwy 560, Gum Springs Road  
Post Office Box 1260  
Winnfield, Louisiana 71483  
318.628.3971

Winn Correctional Center (WNC) is located in Winn Parish, Louisiana. Total operational capacity is 1,461 male offenders. Offenders assigned to WNC general population have 30 years or less to earliest possible release date and the good time or full term date must not exceed 50 years. WNC has availability of 24 hour in-patient care facility staffed with licensed or registered/certified health care providers, with a physician on call 24 hours a day. WNC is one of 2 state owned, privately managed prison facilities in Louisiana, managed by Corrections Corporation of America (CCA).

# PROBATION AND PAROLE

## REGIONAL AND DISTRICT OFFICES

### REGIONAL ADMINISTRATORS



REGION I

ALD, LSD, MID

MOD, NAD, SPD

TLD, VPD

LOUIS STACKS

(SPD)

2525 YOUREE DRIVE

Suite 300

Shreveport, LA 71104-3600

Fax # 318-676-5388  
318-676-7044



REGION II  
BLVD.

BRD, DVD, FED

LCD, LFD, NID, WBRD

PHYLLIS SHERIDAN

(BRD)

2751 WOODDALE

Suite 400

Baton Rouge, LA 70805

Fax # 225-922-2073  
225-922-1691, 1699



REGION III

AMD, CVD, EJD, JPD,

NOD, THD

SUSAN LINDSEY

(NOD)

731 ST. CHARLES AVENUE

Third Floor

New Orleans, LA 70130

Fax # 504-568-6527  
504-568-8756, 8889

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

DISTRICT ADMINISTRATORS

JEFFERY GASPARD

Alexandria District (ALD)  
 1534 Lee Street  
 P. O. Drawer 1111  
 Alexandria, La. 71309-1111  
 318.487.5301

**REGION I**

Parish	Judicial District	Location
Avoyelles	12th	Marksville
Catahoulsa	7th	Harrisonburg
Concordia	7th	Vidalia
Grant	35th	Colfax
LaSalle	28th	Jena
Rapides	9th	Alexandria

PATRICIA MURPHY

Baton Rouge District (BRD)  
 2751 Woodale Boulevard, Ste 400  
 Baton Rouge, LA 70805  
 225.922.0227

**REGION II**

Parish	Judicial District	Location
East Baton Rouge	19th	Baton Rouge
EXCEPT zip codes: 70714, 70739, 70770, 70791, 70777, 70818, 70820, 70811		

DENNIS COTHERN

Amite District (AMD)  
 1209 Northwest Central Avenue  
 Amite, LA 70422  
 985.748.2031

**REGION III**

Parish	Judicial District	Location
Livingston	21st	Livingston
St. Helena	21st	Greensburg
Tangipahoa	21st	Amite

## 2009 ANNUAL REPORT

KEVIN HIDALGO

Covington District (DVD)  
 P. O. Box 3610  
 1712 N. Columbia Street  
 985.871.8351

REGION III		
Parish	Judicial District	Location
St. Tammany	22nd	Covington
Washington	22nd	Franklin

ANTHONY "TONY" SIMON

Donaldsonville District (DVD)  
 10115 Frontage St.  
 St. James, LA. 70086  
 225.474.2020

REGION III		
Parish	Judicial District	Location
Ascension	23rd	Donaldsonville
Assumption	23rd	Napoleonville
St. James	23rd	Convent
St. John the Baptist	40th	LaPlace

JOE DIER

East Jefferson District (EJD)  
 1919 Veterans Memorial Blvd.  
 Kenner, LA 70062  
 504.465.3490

REGION III		
Parish	Judicial District	Location
Jefferson	24th	Kenner 70062, 70063, 70065
Jefferson	24th	Harahan 70123, 70121
Jefferson	24th	River Ridge 70123
Jefferson	24th	Metairie 70001, 70002, 70003, 70004, 70005, 70006

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

LAMAR GOODFELLOW

Feliciana District (FED)  
 P. O. Box 7890  
 Clinton, LA 70722  
 225.683.5012  
 225.342.5974

REGION II		
Parish	Judicial District	Location
East Feliciana	20th	Clinton
West Feliciana	20th	St. Francisville

JOE MAYEAUX

Jefferson District (JPD)  
 Harvey State Office Bldg.  
 210 Westbank Expressway Suit 501  
 Harvey, LA 70058  
 504.361.6730

REGION III		
Parish	Judicial District	Location
Jefferson	24th	Gretna
Plaquemines	25th	Point A La Hache
St. Bernard	34th	Chalmette
Jefferson-Harvey	24th	Harvey 70058
Jefferson-Marerro	24th	Marerro 70072
Jefferson-Avondale	24th	Avondale 70094
Jefferson-Bridge City	24th	Bridge City 70094
Jefferson-Waggaman	24th	Waggaman 70094
Jefferson-Westwego	24th	Westwego 70094
Jefferson-Lafitte	24th	Lafitte 70067
Jefferson-Barataria	24th	Barataria 70036
Jefferson-Belle Chasse	24th	Belle Chasse 70037, 70038

MICHAEL HOFFPAUIR

Lafayette District (LFD)  
 237 W. Willow Street  
 Lafayette, LA 70501  
 337.262.5444

REGION II		
Parish	Judicial District	Location
Acadia	15th	Crowley
Lafayette	15th	Lafayette
Vermlion	15th	Abbeville

## 2009 ANNUAL REPORT

### CHARLES FINKLEY

Lake Charles District  
 991 Gerstner Memorial Blvd  
 Lake Charles, LA 70601  
 337.491.2388

REGION II		
Parish	Judicial District	Location
Calcasieu	14th	Lake Charles
Cameron	38th	Cameron
Jefferson Davis	31st	Jennings

### SANDRA ORTEGO

Leesville District (LSD)  
 300 South 2nd Street  
 P. O. Drawer U  
 Leesville, LA 71496  
 337.238.6427, 28, 29

REGION II		
Parish	Judicial District	Location
Beauregard	36th	DeRidder
Vernon	30th	Leesville

### KEN PICKETT

Minden District (MID)  
 403 Industrial Drive  
 P. O. Box 1134  
 Minden, LA 71065  
 318.371.3020

REGION II		
Parish	Judicial District	Location
Bienville	2nd	Arcadia
Claiborne	2nd	Homer
Jackson	2nd	Jonesboro
Webster	26th	Minden

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

ARLENA MCDONALD

Monroe District (MOD)  
 122 St. John Street, 5th Floor  
 P. O. Box 1511  
 Monroe, LA 71210-1511  
 318.362.3171

REGION I		
Parish	Judicial District	Location
Caldwell	37th	Columbia
Lincoln	3rd	Ruston
Morehouse	4th	Bastrop
Ouachita	4th	Monroe
Union	3rd	Farmerville

RALPH MUELLER

Natchitoches District (NAD)  
 P. O. Box 638  
 935 4th Street  
 Natchitoches, LA 71457  
 888.338.1822  
 318.357.3139, 40, 41, 43

REGION I		
Parish	Judicial District	Location
DeSoto	11th	Mansfield
Natchitoches	10th	Natchitoches
Red River	39th	Coushatta
Sabine	11th	Many
Winn	8th	Winnfield

JEFF BADEAUX

New Iberia District (NID)  
 102 West St. Peter Street  
 New Iberia, LA 70560  
 337.373.0014

REGION II		
Parish	Judicial District	Location
Iberia	16th	New Iberia
St. Martin	16th	St. Martinville
St. Mary	16th	Franklin

## 2009 ANNUAL REPORT

DAVID LINDSEY

New Orleans District (NOD)  
731 St. Charles Avenue, 3rd Floor  
New Orleans, LA 70130  
504.568.4956

REGION III		
Parish	Judicial District	Location
Orleans	10th	Metairie 70001, 70002, 70003, 70004, 70005, 70006

PAMELA MORGAN

Shreveport District  
2525 Youree Drive, Suite 300  
Shreveport, LA 71104-3600  
318.676.7040

REGION I		
Parish	Judicial District	Location
Bossier	26th	Benton
Caddo	1st	Shreveport

DAVID CAGNOLATTI

Tallulah District (TLD)  
1003 Johnson Street  
P. O. Box 192  
Tallulah, LA 71282  
318.574.4201 & 4215

REGION I		
Parish	Judicial District	Location
East Carroll	6th	Lake Providence
Franklin	5th	Winnsboro
Madison	6th	Tallulah
Richland	5th	Rayville
Tensas	6th	St. Joseph
West Carroll	5th	Oak Grove

LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

MARK DELUNE

Thibodaux District (THD)  
 1404 Tiger Drive  
 P. O. Box 878  
 Thibodaux, LA 70302-0878  
 985.447.0938

REGION III		
Parish	Judicial District	Location
Lafourche	17th	Thibodaux
St. Charles	29th	Hahnville
Terrebonne	32nd	Houma

GLYNN BROWN

Ville Platte District (VPD)  
 421 West Magnolia Street  
 Ville Platte, LA 70586  
 337.363.6679

REGION II		
Parish	Judicial District	Location
Allen	33rd	Oberlin
Evangeline	13th	Ville Platte
St. Landry	27th	Opelousas

CURTIS FREMIN, JR.

West Baton Rouge District (WBRD)  
 Paragon Plaza, Suite B  
 745 Michigan Street  
 Port Allen, LA 70767  
 225.342.2770

REGION II		
Parish	Judicial District	Location
Iberville	18th	Plaquemine
Pointe Coupee	18th	New Roads
West Baton Rouge	18th	Port Allen
East Baton Rouge	19th	Baker 70714
East Baton Rouge	19th	Greenwell Springs 70739
East Baton Rouge	19th	Pride 70770
East Baton Rouge	19th	Zachary 70791
East Baton Rouge	19th	Central 70818
East Baton Rouge	19th	Gardere 70820
East Baton Rouge	19th	Baton Rouge 70811

## 2009 ANNUAL REPORT

### HISTORICAL ADMISSIONS 1994-2008

YEAR	New Commitments	Revocations				Total Admissions
		New Felony	Technical	Waiver	Total	
1994	6,109	1,483	3,164	1,308	5,955	12,064
1995	6,165	1,382	3,673	1,408	6,463	12,628
1996	6,344	1,382	3,753	2,009	7,126	13,470
1997	6,760	1,228	4,447	2,615	8,290	15,050
1998	6,998	1,091	4,429	3,110	8,630	15,628
1999	6,544	1,095	4,408	3,314	8,817	15,361
2000	6,760	1,158	4,559	3,561	9,278	16,038
2001	6,516	1,064	4,388	3,605	9,057	15,573
2002	6,649	976	4,477	3,457	8,910	15,559
2003	6,742	1,021	4,561	3,809	9,391	16,133
2004	6,690	1,066	4,488	3,781	9,335	16,025
2005	6,137	1,083	3,949	3,837	8,869	15,006
2006	6,549	1,163	3,906	3,682	8,751	15,300
2007	7,310	1,205	3,940	3,361	8,506	15,816
2008	7,750	1,285	3,819	3,215	8,319	16,069

\* Beginning in 2005, statistical data for "Waiver" includes Technical Waivers/Waivers Pending

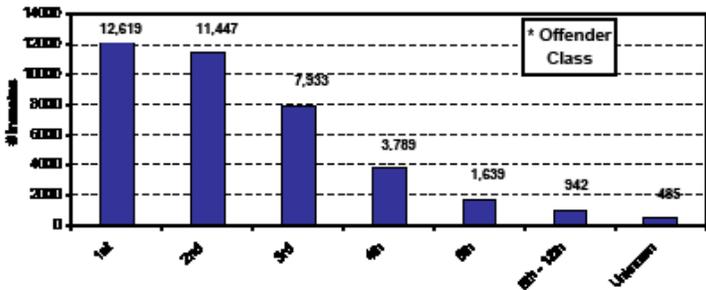
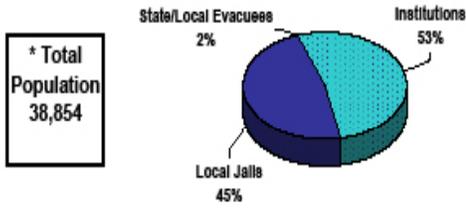
LOUISIANA DEPARTMENT OF PUBLIC SAFETY & CORRECTIONS

PERCENT OF HISTORICAL ADMISSIONS 1994-2008

YEAR	New Commitments	Revocations			
		New Felony	Technical	Waiver	Total
1994	50.64%	12.29%	26.23%	10.84%	49.36%
1995	48.82%	10.94%	29.09%	11.15%	51.18%
1996	47.10%	10.13%	27.86%	14.91%	52.90%
1997	47.92%	8.16%	29.55%	17.38%	55.08%
1998	44.78%	6.98%	28.34%	19.90%	55.22%
1999	42.60%	7.13%	28.70%	21.57%	57.40%
2000	42.15%	7.22%	28.43%	22.20%	57.85%
2001	41.84%	6.83%	28.18%	23.15%	58.16%
2002	42.73%	6.27%	28.77%	22.22%	57.27%
2003	41.79%	6.33%	28.27%	23.61%	58.21%
2004	41.75%	6.65%	28.01%	23.59%	58.25%
2005	40.90%	7.22%	26.32%	25.57%	59.10%
2006	42.80%	7.60%	25.53%	24.07%	57.20%
2007	46.22%	7.62%	24.91%	21.25%	53.78%
2008	48.23%	8.00%	23.77%	20.01%	51.77%

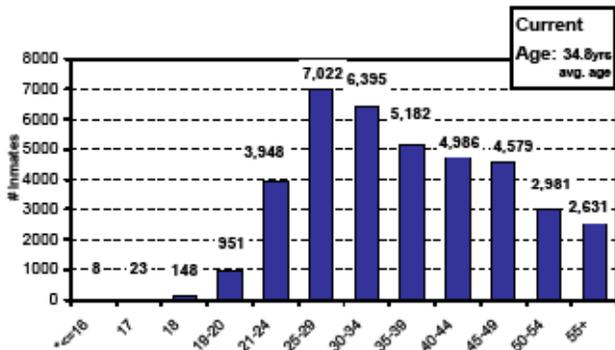
TOTAL POPULATION STATISTICS

STATISTICAL INFORMATION



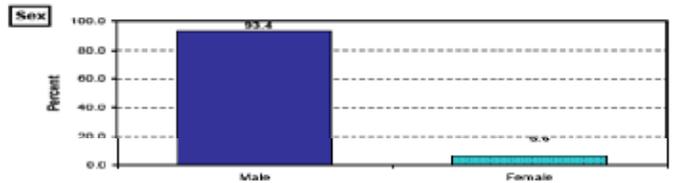
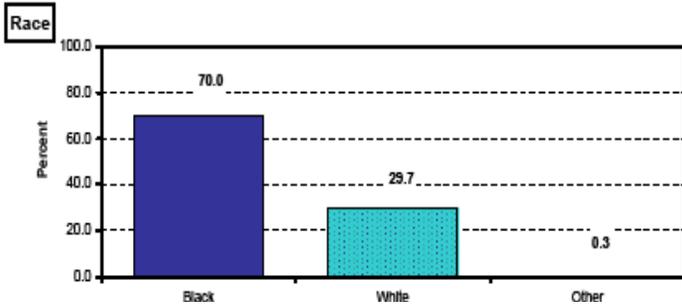
PARISH OF COMMITMENT

Parish	Percent of People
Caddo	6.8
Calcasieu	2.6
E. B. R.	8.4
Jefferson	11.9
Lafayette	2.9
Orleans	11.4
Ouachita	3.6
Rapides	3.6
St. Tammany	5.5
Terrebonne	2.3
Other	41.0



MOST SERIOUS CRIME COMMITMENT

Crime Type	Percent of People
Violent Crimes	40.7
Drug Crimes	29.73
Property Crimes	17.93
All Other Crimes	11.65



**TOTAL POPULATION STATISTICS**

**AVERAGE MAXIMUM SENTENCE**

Category			
	Total Population	Parole Eligible	Dim.Sent.Elignible
# Inmates in Total Population	38,854	11,054	18,334
Avg. Max Sentence in Tot Population	22.8	15.6	11.9
# Inmates in State Facilities	20,434	4,990	7,555
Avg. Max Sent. in State Facilities	38.7	26	17.6
# Inmates in Local Jail Population	18,420	6,064	10,779
Avg. Max Sent. In Local Jail Population	7.5	7.2	7.8

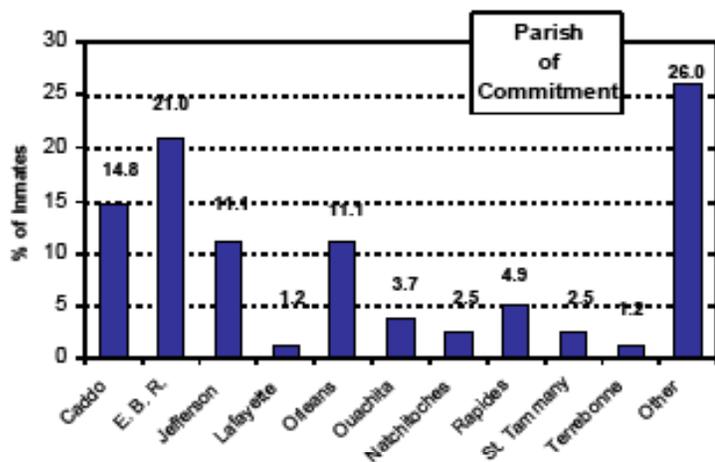
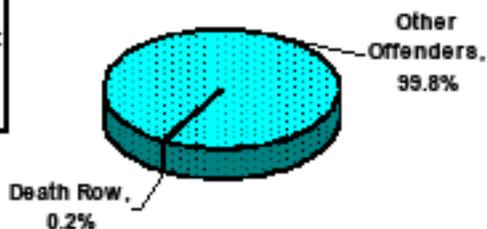
**MAXIMUM SENTENCE TO BE SERVED**

Years	# Inmates in Total Pop	% of Total Pop	# Inmates in State Facilities	% of State Pop	# Inmates in Local Pop	% of Local Pop
0-2	3958	10.2%	509	2.5%	3449	18.7%
3-4	4894	12.6%	1273	6.2%	3621	19.7%
5-6	6524	16.8%	2210	10.8%	4314	23.4%
7-10	7528	19.4%	3461	16.9%	4067	22.1%
11-16	4290	11.0%	2517	12.3%	1773	9.6%
17 - 20	2095	5.4%	1502	7.4%	593	3.2%
>20 (Fixed Term)	5202	13.4%	4657	22.8%	545	3.0%
						0.0%
Life	4280	11.0%	4224	20.7%	56	0.3%
Death	83	0.2%	81	0.4%	2	0.0%
Pending Calculation/ Re-calculation	0	0.0%	0	0.0%	0	0.0%
	38,854	100%	20,434	100%	18,420	100%

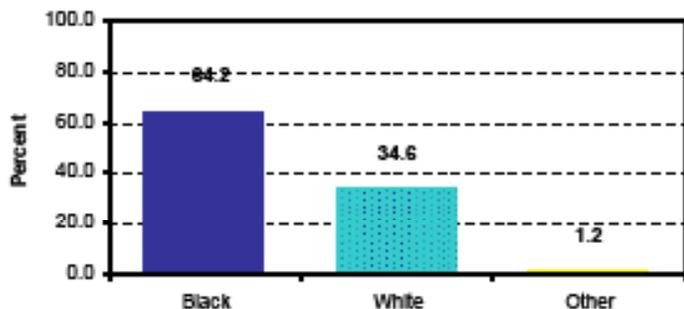
Average Sentence Length:12:20 Years.  
Average Time Served: 4.59 Years.

# DEATH ROW STATISTICS

**Death Row Population:**  
83



**Race**



## TIME SERVED

Time Served (Yrs)	Percent of Population
0-5	14.8
6-10	29.6
11-15	39.5
16 - 20	8.6
21 +	7.4
Unknown	0.1

## AGE AT CONVICTION

15-17	0
18	0
19	1
20-24	27
25-29	16
30-34	19
35-39	15
40-44	3
45-49	0
50-54	2
55+	0
Unknown	0

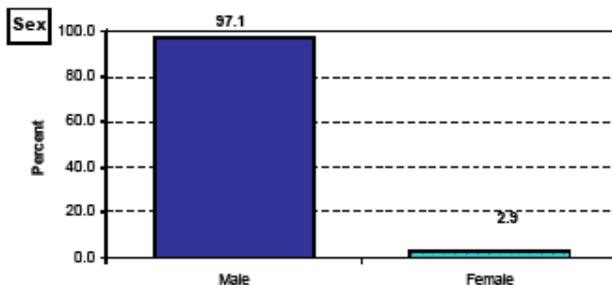
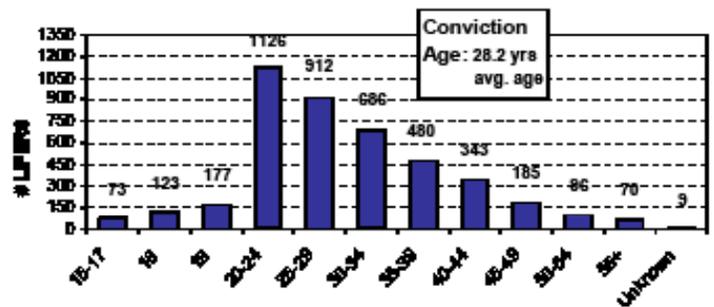
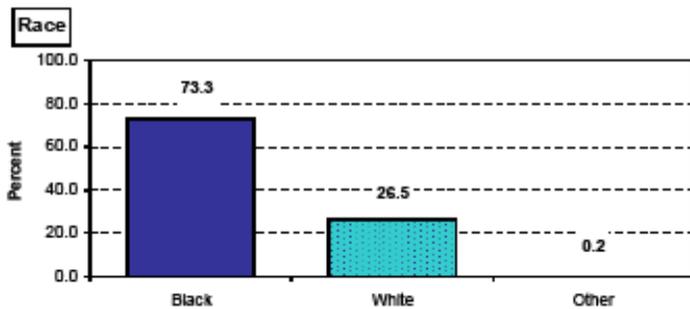
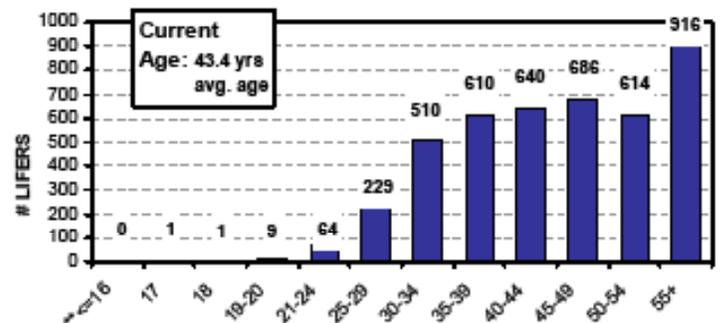
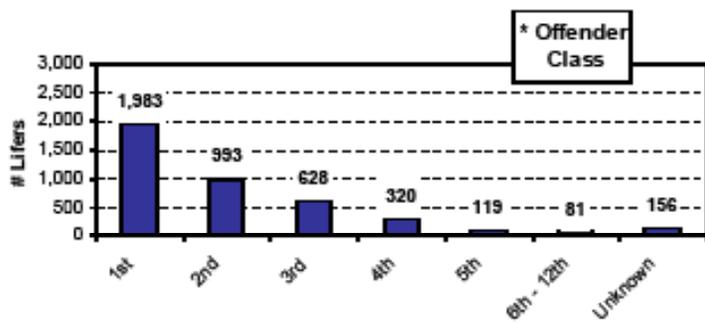
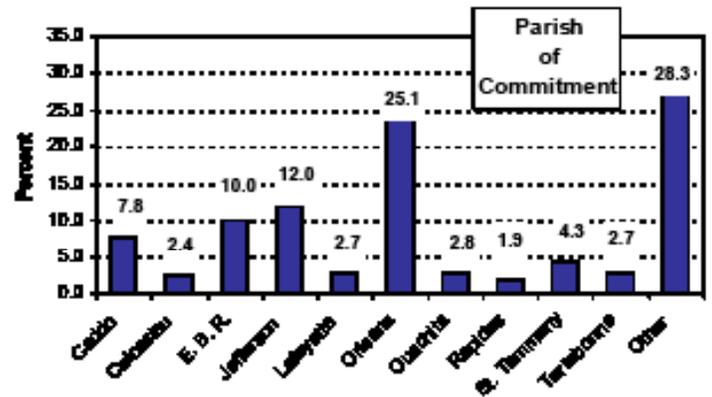
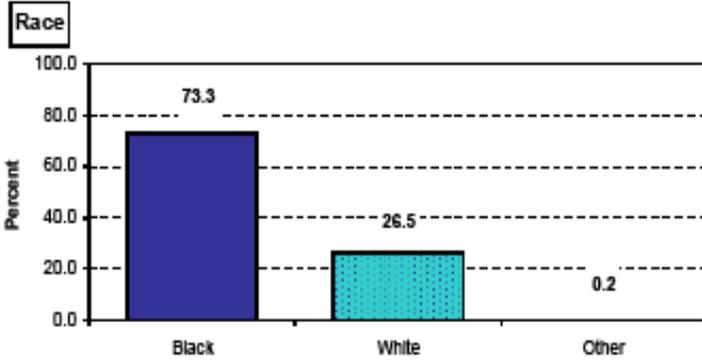
## OFFENDER CLASS

1st	38
2nd	27
3rd	10
4th	6
5th	1
6th - 12th	0
Unknown	1

## CURRENT AGE

**<=16	0
17	0
18	0
19-20	0
21-24	1
25-29	4
30-34	19
35-39	18
40-44	14
45-49	18
50-54	6
55+	3

# LIFERS POPULATION STATISTICS



MOST SERIOUS CRIME	
Crime	Percent
Violent Crimes	93.4
Drug Crimes	4.4
Property Crimes	1.3
All Other Crimes	0.9

## LIFERS POPULATION STATISTICS

## FACILITY BREAKOUT

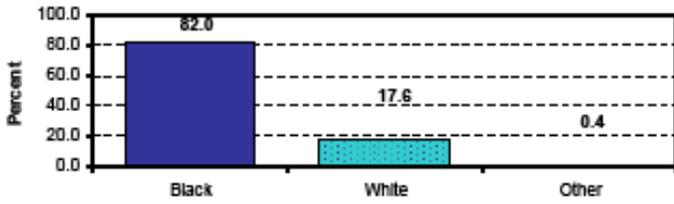
Facility	Breakout
AVC	0.1
DCC	0.0
DCI	0.1
DWCC	3.4
EHCC	4.1
LCIW	2.9
LSP	87.3
PCC	0.0
RCC	0.1
ALC	0.0
WNC	0.1
ADULT SERVICES	1.9

## TIME SERVED

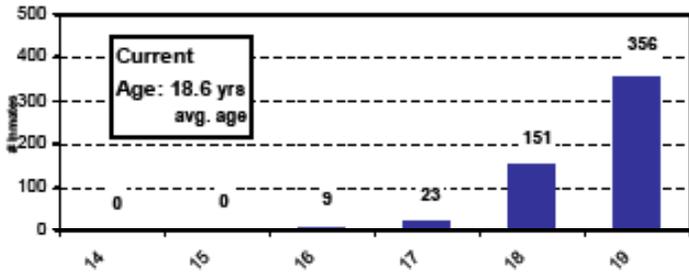
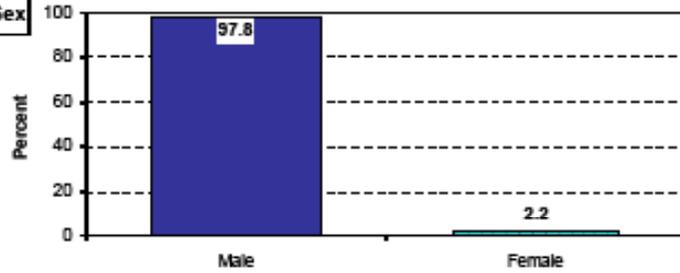
Time Served (Yrs)	Percent of Population
0-5	16.6
6-10	18.9
11-15	21.2
16 - 20	12.8
21 +	30.4
Unknown	0.1

**YOUTHFUL POPULATION STATISTICS**

**Race**



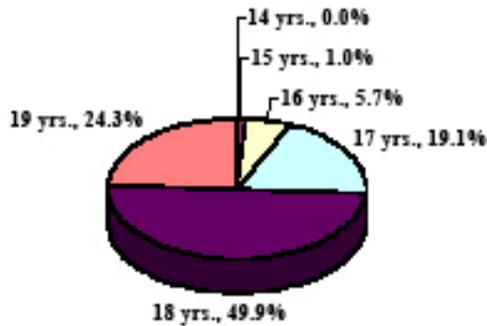
**Sex**



**OFFENDER CLASS**

1st	412
2nd	88
3rd	2
4th+	0
Unknown	37

**Age at Admission**



**FACILITY BREAKOUT**

Facility	Location
AVC	0.6
DCC	5.2
DCI	0.7
DWCC	13.5
EHCC	8.3
LCIW	1.1
LSP	0.9
PCC	2.2
RCC	2.6
WNC	2.2
ADULT SERVICES	59.4

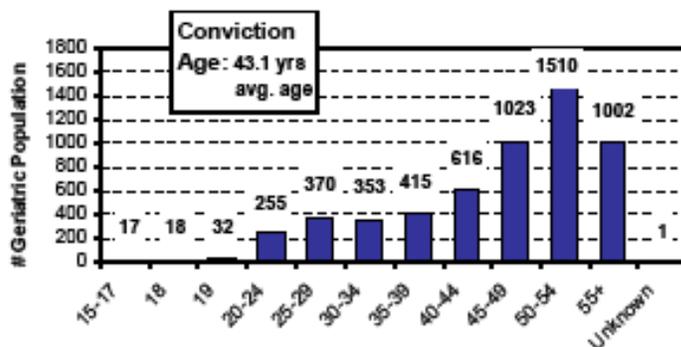
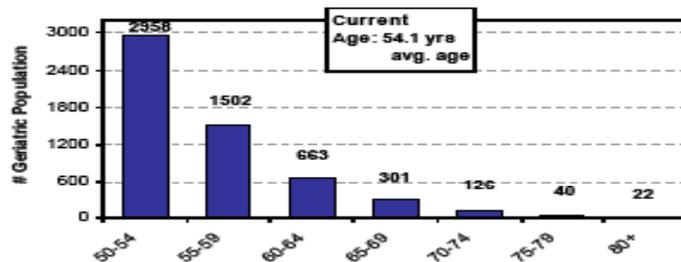
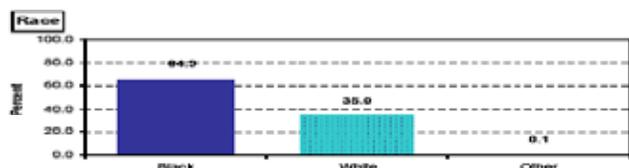
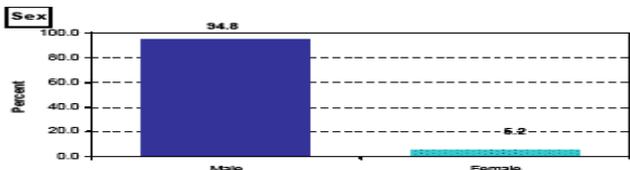
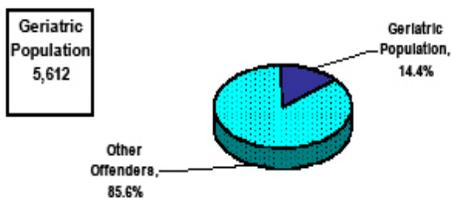
**MAXIMUM SENTENCES**

Max Sent to be Served (YRS)	Percent of Population
0-2	17.3
3 - 4	26
5 - 6	21.3
7 - 10	20.5
11 - 16	6.3
17 - 20	2.3
>20 (Fixed Term)	4.5
Life	0
Death	0
Pending Calculation/Re-calculation	1.8

**PARISH OF COMMITMENT**

Parish	Percent
Caddo	7.2
E. B. R.	8.0
Jefferson	15.0
Lafayette	3.0
Orleans	9.3
Ouachita	5.8
Rapides	4.3
St. Tammany	4.5
Terrebonne	2.4
Other	39.4

# GERIATRIC POPULATION STATISTICS



## FACILITY LOCATION

Facility	Location
AVC	4.9
DCC	0.8
DCI	4.0
DWCC	6.5
EHCC	7.9
LCIW	3.3
LSP	27.4
PCC	2.5
RCC	3.6
ALC	4.1
WNC	4.6
ADULT SERVICES	30.4

## MAXIMUM SENTENCES

Max Sent to be Served (Yrs)	Percent of Population
0-2	4.5
3-4	7.9
5-6	10.8
7-10	13.4
11-16	10.2
17 - 20	6.4
>20 (Fixed Term)	18.0
Life	27.9
Death	0.2
Pending Calculation/ Re-calculation	0.7

## MOST SERIOUS COMMITMENT CRIME

Crime	Percent
Violent Crimes	54.4
Drug Crimes	21.2
Property Crimes	12.1
All Other Crimes	12.3

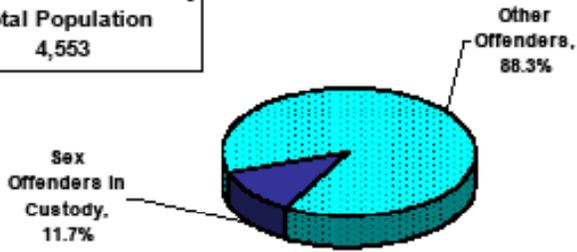
## PARISH OF COMMITMENT

Parish of Commitment	Percent
Caddo	7.2
Calcasieu	3.1
E. B. R.	8.5
Jefferson	11.4
Lafayette	3.0
Orleans	18.4
Ouachita	3.4
Rapides	2.6
St. Tammany	5.8
Terrebonne	2.4
Other	34.2



## SEX OFFENDER POPULATION STATISTICS

**Sex Offenders in Custody**  
Total Population  
4,553



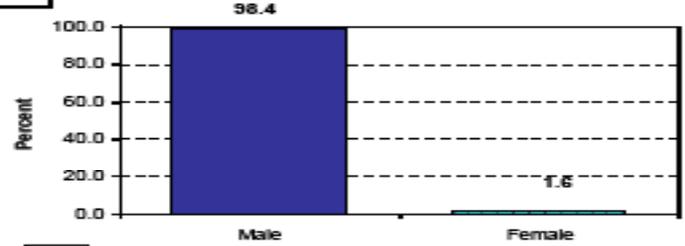
### SEX OFFENDER OFFENSES

Crime	Percent
Violent Crimes	63.2
Drug Crimes	2.2
Property Crimes	3.1
All Other Crimes	31.5

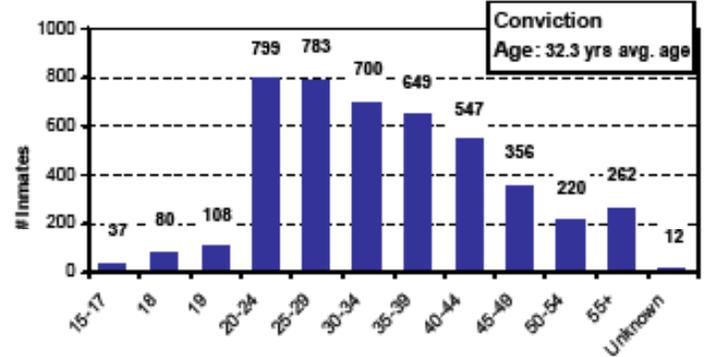
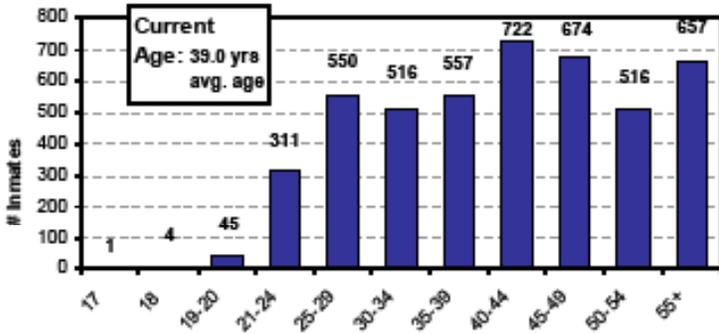
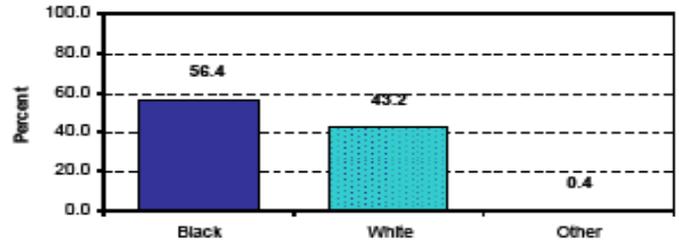
### SEX OFFENDER TIME SERVED

Time Served (Yrs)	Percent of Population
0-5	58.1
6-10	18.3
11-15	8.8
16 - 20	4.8
21 +	9.7
Unknown	0.3

### Sex



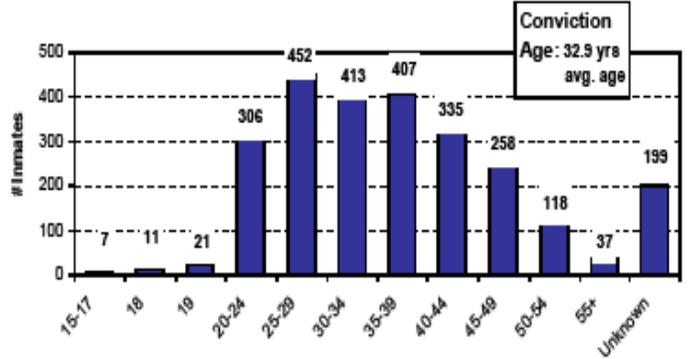
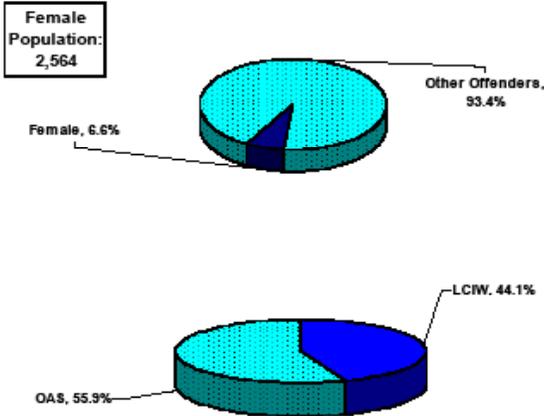
### Race



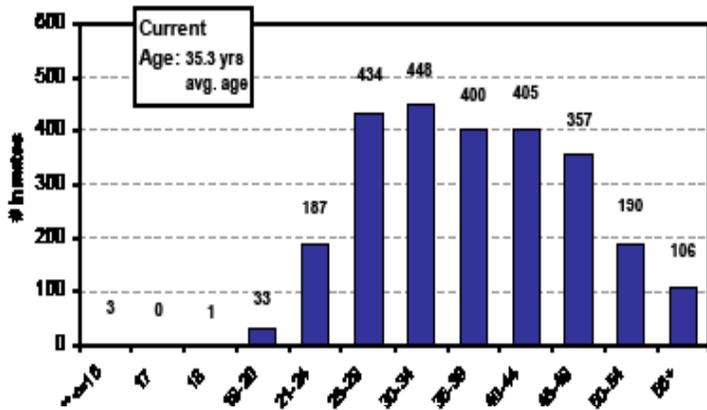
### PARISH OF COMMITMENT

Parish	Percent of Population
Caddo	6.1
Calcasieu	4
E. B. R.	10.3
Jefferson	8.9
Lafayette	3
Orleans	10.2
Ouachita	4.2
Rapides	3.3
St. Tammany	5.2
Terrebonne	3.6
Other	41.2

FEMALE POPULATION STATISTICS

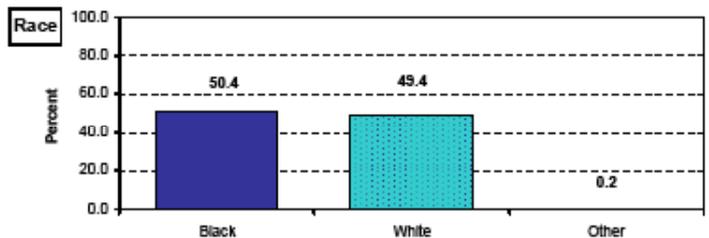


TIME SERVED	
Time Served (Yrs)	Percent of Population
0-5	79.9
6-10	7.1
11-15	3
16 - 20	0.9
21 +	1.4
Unknown	7.7



PARISH OF COMMITMENT	
Parish of Commitment	Percent
Caddo	5.9
Calcasieu	2.6
Bossier	3
E. B. R.	7.2
Jefferson	13.2
Lafayette	3.1
Orleans	6.2
Ouachita	4.4
Rapides	3.8
St. Tammany	9.6
Terrebonne	0
Other	41

MOST SERIOUS COMMITMENT CRIME	
Crime	Percent
Violent Crimes	25.8
Drug Crimes	38.2
Property Crimes	26.92
All Other Crimes	9.08



## FEMALE POPULATION STATISTICS

### AVERAGE MAXIMUM SENTENCE

Category	# Inmates in Total Pop	Avg. Max Sentence in Tot Pop	# Inmates in State Facilities	Avg. Max Sent. in State Facilities	# Inmates in Local Jails	Avg. Max Sent. In Local Jails
Total Population	2,564	12.6	1,131	20.3	1,433	6.2
Parole Eligible	987	8.5	428	11.4	559	6.4
Dim.Sent.Eligible	1,151	8.6	534	10.6	617	6.8

(Includes Life and Death computed as 99 years.)

### MAXIMUM SENTENCE

Years	# Inmates in Total Pop	% of Total Pop	# Inmates in State Facilities	% of State Pop	# Inmates in Local Pop	% of Local Pop
0-2	549	21.41	292	25.82	257	17.93
3-4	613	23.91	256	22.63	357	24.91
5-6	416	16.22	78	6.9	338	23.59
7-10	384	14.98	155	13.7	229	15.98
11-16	184	7.18	111	9.81	73	5.09
17 - 20	61	2.38	45	3.98	16	1.12
>20 (Fixed Term)	104	4.06	69	6.1	35	2.44
		0		0		0
Life	125	4.88	122	10.79	3	0.21
Death	2	0.08	2	0.18	0	0
Pending Calculation/ Re-calculation	126	4.91	1	0.09	125	8.72

## RECIDIVISM

### RECIDIVISM BY AGE

Release Year	2003	2004	2005	2006	2007	2008
No. Released:	13,385	13,390	13,235	12,786	12,432	12,597
Follow-Thru:	2008	2008	2008	2008	2008	2008
Number Returned:	6,238	6,240	5,727	4,725	3,752	2,152
Recidivism Rate:	46.6%	46.6%	43.3%	37.0%	30.2%	17.1%
Percent Returned Within Each Release Age Group						
<=16	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
17	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
18	0.1%	0.2%	0.2%	0.1%	0.2%	0.1%
19 - 20	1.9%	1.8%	1.4%	1.1%	1.3%	0.7%
21 - 24	9.4%	8.8%	7.6%	6.1%	4.9%	2.6%
25 - 29	9.4%	10.2%	10.0%	8.4%	6.9%	3.7%
30 - 34	7.1%	7.2%	6.6%	5.7%	4.1%	2.6%
35 - 39	7.1%	7.0%	6.1%	5.1%	4.0%	2.2%
40 - 44	6.3%	5.9%	5.5%	5.1%	4.2%	2.4%
45 - 49	3.4%	3.5%	3.7%	3.3%	2.9%	1.7%
50 - 54	1.3%	1.5%	1.6%	1.5%	1.3%	0.7%
55+	0.6%	0.5%	0.6%	0.5%	0.6%	0.4%

### OFFENDER CLASS RECIDIVISM

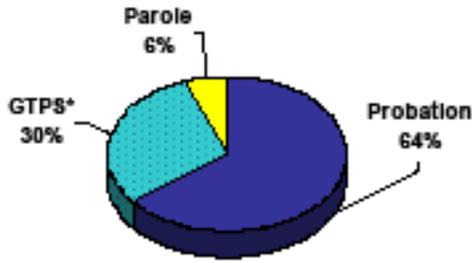
RELEASE YR.	2003	2004	2005	2006	2007	2008
NO. RELEASED:	13,385	13,390	13,235	12,786	12,432	12,597
FOLLOW-THRU:	2008	2008	2008	2008	2008	2008
NUMBER RETURNED:	6,238	6,240	5,727	4,725	3,752	2,152
RECIDIVISM RATE:	46.6%	46.6%	43.3%	37.0%	30.2%	17.1%
PERCENT RETURNED BY CURRENT OFFENDER CLASS						
1ST OFFENDER:	14.3%	15.1%	15.4%	14.5%	17.5%	20.9%
2ND OFFENDER:	29.2%	29.1%	29.4%	28.9%	30.2%	29.4%
3RD OFFENDER:	28.5%	28.1%	28.0%	27.8%	24.7%	23.7%
4TH OFFENDER+:	28.0%	27.7%	27.2%	28.8%	27.6%	26.0%
UNKNOWN:	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

### CRIME RECIDIVISM

RELEASE YEAR	2003	2004	2005	2006	2007	2008
NO. RELEASED:	13,385	13,390	13,235	12,786	12,432	12,597
NUMBER RETURNED:	6,238	6,240	5,727	4,725	3,752	2,152
RECIDIVISM RATE:	46.6%	46.6%	43.3%	37.0%	30.2%	17.1%
PERCENT RETURNED WITHIN EACH RELEASE CRIME TYPE						
VIOLENT CRIMES:	5.3%	4.7%	4.6%	3.5%	2.6%	1.5%
DRUG CRIMES:	18.9%	19.3%	17.2%	14.9%	11.7%	6.7%
PROPERTY CRIMES:	16.1%	16.5%	16.2%	14.0%	12.4%	7.0%
ALL OTHER CRIMES:	6.3%	6.1%	5.4%	4.7%	3.5%	1.9%

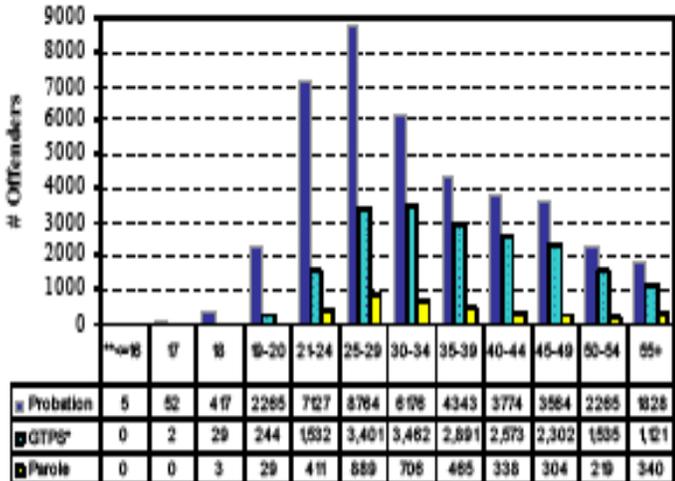
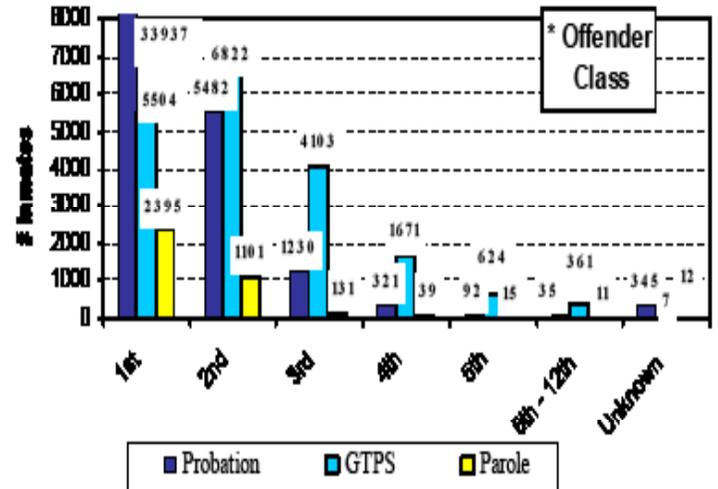
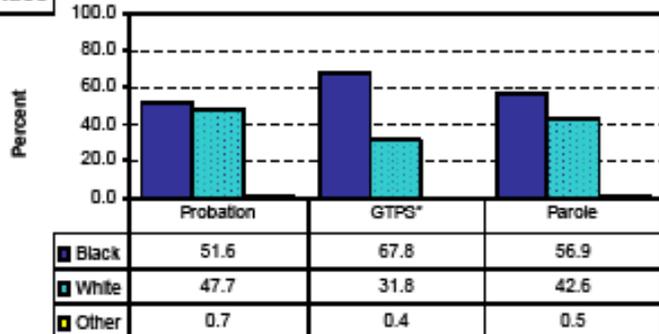
PROBATION & PAROLE POPULATION

Total Population  
63,376

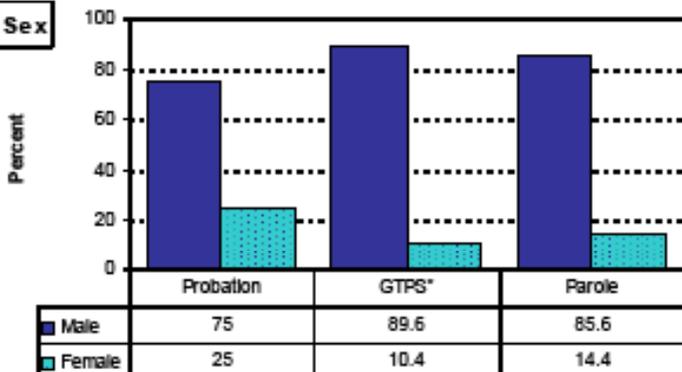


Most Serious Commitment Crime	Probation	GTPS*	Parole
Violent Crimes	8.8%	13.1%	13.4%
Drug Crimes	46.9%	44.5%	54.7%
Property Crimes	29.9%	26.3%	24.8%
All Other Crimes	16.6%	16.1%	7.1%

Race



Sex



# ADULT SEX OFFENDER PROBATION & PAROLE POPULATION

